

AGENDA
COUNCIL MEETING
MUNICIPAL DISTRICT OF PINCHER CREEK NO. 9
Tuesday, November 25, 2025
3:00 pm
Council Chambers

A. ADOPTION OF AGENDA

B. DELEGATION

C. MINUTES/NOTES

1. Council Committee Minutes
 - November 12, 2025
2. Council Meeting Minutes
 - November 12, 2025
3. Coffee with Council Notes
 - November 13, 2025

D. UNFINISHED BUSINESS

E. BUSINESS ARISING FROM THE MINUTES

F. COMMITTEE REPORTS / DIVISIONAL CONCERNS

1. Councillor Tony Bruder – Division 1
2. Reeve Rick Lemire – Division 2
3. Councillor Dave Cox– Division 3
 - Beaver Mines Community Association AGM
4. Councillor Jim Welsch - Division 4
5. Councillor John MacGarva – Division 5

G. ADMINISTRATION REPORTS

1. Operations

- a) Public Works Department Report
 - Report from Public Works dated November 17, 2025
 - Schedule A – Shop/Fleet Report
- b) Utilities & Infrastructure Report
 - Report from Utilities & Infrastructure dated November 19, 2025

2. Finance

- a) Draft 2026 Operating and Capital Budget
 - Presented for Council Approval

3. Planning and Community Services

4. Municipal

- a) Administrative Support Report
 - Report from Administration, dated November 20, 2025
 - Letters of Support for Thanksgiving Ranch and Heritage Acres
- b) 2026 Coffee with Council Dates
 - Report from Administration, dated November 19, 2025

H. CORRESPONDENCE

1) For Action

- a) Oldman Watershed Council
 - Support Request for \$1598
 - Oldman Watershed Council 2024/2025 Annual Report
- b) Heritage Acres
 - Request for Council to Volunteer for Pancake Breakfast, Saturday December 6, 2025.
- c) Alberta Transportation and Economic Corridors

- Request for Feedback on Proposed Change to Highway Speed
- Public Opinion Survey Link www.alberta.ca/divided-highway-speed-limit-increase-survey
- d) Pincher Creek Women's Emergency Shelter Association
 - Invitation to Flag Raising on November 25, 2025 at 10:00am
- e) Pincher Creek Community Food Bank
 - Reeve Invitation to Holiday Train

2) For Information

- a) Old College of Agriculture and Technology
 - Congratulations on Election to Public Office, letter dated October 24, 2025
- b) Alberta Prairie Conservation Forum
 - State of the Prairie Technical Report link <https://albertapcf.org/state-of-the-prairie>
- c) Alberta Museums Association
 - Municipal Support for Museums in Alberta, letter dated November 12, 2025

I. NEW BUSINESS

J. CLOSED MEETING SESSION

K. ADJOURNMENT

MINUTES
REGULAR COUNCIL COMMITTEE MEETING
MUNICIPAL DISTRICT OF PINCHER CREEK NO. 9
Wednesday, November 12, 2025,
11:00 am
Council Chambers

Present: Reeve Rick Lemire, Deputy Reeve Tony Bruder, Councillors John MacGarva and Jim Welsch.

Staff: CAO Roland Milligan, Director of Corporate Services Meghan Dobie, Public Works Manager Alan McRae, Utilities & Infrastructure Manager David Desabrais, Finance Manager Brendan Schlossberger, Development Officer Laura McKinnon, and Executive Assistant Jessica McClelland.

Reeve Rick Lemire called the meeting to order, the time being 11:00 am.

1. Approval of Agenda

Councillor John MacGarva

Moved that the agenda for the November 12, 2025, Committee Meeting be approved as presented.

Carried

2. Delegations

Alberta Forestry and Parks

Peter Swain, Regional Director of the South Region, attended the meeting at this time. MD of Pincher Creek Council requested a dialogue on the following areas that are under the supervision of Alberta Forestry and Parks:

Waterton Reservoir Provincial Recreation Area (PRA)

- Alberta Forestry and Parks is considering expanding the current recreational area, which currently has 17 sites, with potential growth to 30 sites. There is no specific timeline or firm plans at this stage.
- Council has concerns on boating, speeds, wake zone, swimming area signage, all in the interest of public safety.
 - It was discussed that the RCMP, Fish and Wildlife, as well as Conservation Officers, can enforce laws and issue tickets for any safety concerns.
 - The MD has regulatory authority over the PRA; together with Parks, they can collaborate to ensure adequate signage for public safety.
- It was suggested to arrange a meeting with the MD of Pincher Creek and Cardston County, as well as with Parks, since we share the same concerns.
- Council has concerns about possible zebra muscle infestation.
- There is currently no boat inspection area between the US border and Waterton Dam. With Waterton National Park closed to outside watercraft, this is putting pressure on the Waterton Dam. Council asked Parks to review the potential for a camp host program at this site to help address some concerns. It was noted that such a program existed in previous years, but since it ended, issues have emerged.

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Cottonwood Campground

- Council questioned if Cottonwood Campground was going to offer services since the copper theft leaving the campground with no power.
 - Parks is looking into it, although it will be costly.

ID #4 Investigation of Potential for Campground on Parks Title

- Was purchased to be incorporated into the parks division in 2008, as part of the previous Waterton Springs Campground.
 - Has not reached the stage of consultation with Government, First Nations and the Public.
 - Parks' understanding is that this area falls under the lands division, not under parks, so it is not scheduled to become a park.

Potential Raw Water Storage Site

- Council questioned Parks about the possibility of a raw water storage site at the old gravel pit location – parcel A plan 871 0645.
 - Parks stated that because it is in the PRA, there is an ability to enter into a long-term lease with the MD.
 - MD has spoken with the lands officer and understands the lease option.
 - Looking at the overall cost/benefit of the potential solution.
 - Question the process for timeline to access the lands to test if its feasible.
 - Temporary access can be granted from Parks within a week.

Grazing Permission Around Oldman Reservoir

- Is there a possibility of developing a coop for grazing around the Oldman Reservoir?
- MD has contacted forestry but hasn't received any answers.
 - Parks has looked into this idea since 2020, but is more complicated compared to other areas.
 - Currently, there are no grazing leases due to the shape and size of the lands in question.
 - Historically, Parks has tendered this area out to grazing, but has not had anyone for this particular area.
 - Parks can provide information on what this process would involve. A suggestion was made to invite Parks and a Grazing Management Specialist to an Agricultural Service Board meeting to discuss.

Castle Provincial Park

- Concerns on lack of logging in Castle Park.
 - Issues causing fireload.
- Pushing visitors to outlying areas.
- Parks is exploring areas to do the right kind of work needed for a park.
 - Firesmarting is allowed under the Parks Act.
 - The issue is getting the appropriate people in place to do the work.
 - Time and money are better spent focusing on vegetation close to structures.

REGULAR COUNCIL COMMITTEE MEETING
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WEDNESDAY NOVEMBER 12, 2025

- Is it possible for Parks to provide refuse bins at Parks locations? Currently it is the MD to clean up, empty private bins, or deal with campers dumping in ditches.
 - o Parks said they have bins at all locations and are unsure why people aren't using them effectively, they have staff to maintain bins.
 - o Suggestion made to increase signage to let visitors know where to leave refuse.
- Question was raised whether Parks needs to provide septic dump sites, at what size campground is it provided.
 - o The Parks Act states that only if water is provided at locations of a specific size.
 - o Given the distance between the campsites to the existing dump site, it hasn't been a consideration with Parks.
 - o The MD's concern is that it is a cost to our taxpayers, without the funds coming from tourism to recover the costs.

Council thanked Peter Swain for attending and having an open discussion on their concerns. Peter Swain left the meeting at 12:01 pm.

3. Closed Session

Councillor Jim Welsch

Moved that the Council move into closed session to discuss the following, the time being 12:04 pm.

- a) 2025 Actuals vs. Budget and Draft 2026 Operating Budget – ATIA Sec. 28.1
- b) CAO Performance Review – ATIA Sec. 22.1 (**moved to Council meeting*)

Councillor Dave Cox

Moved that Council move out of closed session, the time being 2:15 pm.

Carried

4. Round Table

5. Adjournment

Councillor Jim Welsch

Moved that the committee meeting adjourn at 2:16 pm.

Carried

REEVE

CHIEF ADMINISTRATIVE OFFICER

MINUTES
MUNICIPAL DISTRICT OF PINCHER CREEK NO. 9
REGULAR COUNCIL MEETING
NOVEMBER 12, 2025

100041

The Regular Meeting of Council of the Municipal District of Pincher Creek No. 9 was held on Wednesday, November 12, 2025, in the Council Chambers of the Municipal District Administration Building, Pincher Creek, Alberta.

PRESENT Reeve Rick Lemire, Deputy Reeve Tony Bruder, and Councillors Dave Cox, John MacGarva and Jim Welsch.

STAFF CAO Roland Milligan, Director of Corporate Services Meghan Dobie, Utilities & Infrastructure Manager David Desabrais, Public Works Manager Alan McRae, Development Officer Laura McKinnon, and Executive Assistant Jessica McClelland.

Reeve Rick Lemire called the meeting to order at 3:00 pm.

A. ADOPTION OF AGENDA

Councillor Jim Welsch 25/503

Moved that the agenda for November 12, 2025, be amended to include:

Closed Session:

b) CAO Performance Review – ATIA Sec. 22.1

AND THAT the agenda be approved as amended.

Carried

B. DELEGATIONS

Orphan Well Association (OWA)

Lars De Pauw, President of the Orphan Well Association, attended the meeting to introduce himself and explain the OWA's role.

He explained that almost all industries leave a negative “legacy” at the end of an insolvency. Historically, creditors received some money, and Redwater changed that. Taxpayers typically pay for other industries, but not oil and gas in Alberta.

OWA is a Non-profit organization and not a Government Organization; it operates under the delegated authority of the Alberta Energy Regulator (AER). Orphan Fund Delegated Administration Regulation (OFDAR) & OGCA, but - financially and legally separate from the AER. The Alberta oil and natural gas industry primarily funds them.

The OWA mandate is to decommission Orphan oil and gas infrastructure and reclaim the land to a similar state to its original state in a safe, principled, and cost-efficient manner.

Key Areas of Work include, closure work – the majority of effort - decommissioning, remediation, and reclamation, as well as reasonable care and measures (RCAM). An order from AER may be issued if the licensee is not willing or able to fulfill expectations. Receiverships are a last resort for insolvency, implemented when no party is willing to provide funding. Post SCC Redwater decision – this has become more common, after the AER issues a closure/abandonment order or the company ceases operations.

To date, within the MD of Pincher Creek:

- Twelve sites in the decommissioning phase, mostly related to SCVF issues
- Eight sites in Environmental Phase
- Five close to complete
- Eight sites closed

Typically, OWA tries to hire local contractors if they are capable of doing the specialized work; however, not all contractors meet the required standards. With several steps involved

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in site closure and numerous contractors, Council is aware of local contractors who were not given the opportunity to bid on local jobs because they were not affiliated with the prime contractor. Lars assured that this isn't standard practice—that the usual procedure is to offer opportunities to local vendors who meet the criteria. This instance may have been a one-off, but without details, he cannot comment on that specific job, but will look into the concern.

Council questioned whether OWA is responsible for weed control, especially since it involves sour gas, and inquired about who is actually responsible. There is a regulatory gap because, in this situation, OWA only handles site closure and not weed control following the closure.

Council inquired whether OWA has any connection to pipelines, similar to their obligation towards wells. At present, it does not, although there has been discussion about OWA's potential involvement with pipelines. Currently, regulators can only enforce regulations in the event of a historic spill.

Lars De Pauw left the meeting at this time, the time being 3:50 pm.

C. MINUTES

1) Council Committee Meeting Minutes – October 28, 2025

Councillor Jim Welsch 25/504

Moved that the minutes of the Council Committee Meeting of October 28, 2025, be approved as presented.

Carried

2) Council Organizational Meeting Minutes – October 28, 2025

Councillor Tony Bruder 25/505

Moved that the minutes of the Organizational Council Meeting of October 28, 2025, be amended to remove the line that Deputy Reeve Tony Bruder was voted in by ballot,

AND THAT the minutes be approved as amended.

Carried

3) Council Meeting Minutes – October 28, 2025

Councillor John MacGarva 25/506

Moved that the minutes of the Council Meeting of October 28, 2025, be approved as presented.

Carried

D. UNFINISHED BUSINESS

E. BUSINESS ARISING FROM THE MINUTES

F. COMMITTEE REPORTS / DIVISIONAL CONCERNS

1. Councillor Tony Bruder – Division 1

- Waterton Biosphere October Newsletter
- ALUS Meeting
- Strategic Plan at Allied Arts Council

2. Reeve Rick Lemire – Division 2

- Healthcare Committee
- Pincher Creek Emergency Services Commission
- Kudos to CPO to be at the Remembrance Day Celebration

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- Alberta SouthWest
- Mayors and Reeves
- 3. Councillor Dave Cox– Division 3
 - Pincher Creek Foundation
 - Castle Mountain Community Association
 - Many calls from residents on the proposed Traffic Bylaw
- 4. Councillor Jim Welsch - Division 4
 - Pincher Creek Foundation
 - Pincher Creek Emergency Services Commission
- 5. Councillor John MacGarva – Division 5
 - Lundbreck Citizens Council
 - Planning Session
 - Healthcare Committee
 - Windsor Seniors Hall Meeting

Councillor John MacGarva 25/507

Moved to accept the Committee Reports as information.

Carried

G. ADMINISTRATION REPORTS

1. Operations

a) Public Works Operations Report

Councillor Tony Bruder 25/508

Moved that Council receive the Public Works Operations Report, including Schedule A – Shop/Fleet Report, for the period October 20, 2025, to November 2, 2025, as information.

Carried

b) Utilities & Infrastructure Report

Councillor Dave Cox 25/509

Moved that Council receive the Utilities & Infrastructure report for October 22, 2025, to November 4, 2025, as information.

Carried

2. Finance

a) Request to Waive Tax Penalty-Tax Roll 4423.050, 4423.090 and 4423.100

Councillor Jim Welsch 25/510

Moved that Council waive the tax penalty on tax rolls 4423.050, 4423.090 and 4423.100, in the amount of \$116.

Carried

b) 2025 Actuals vs. Budget

Councillor Tony Bruder 25/511

Moved that Council receive the Q3 Financial Summary as information.

Carried

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3. Development and Community Services

a) Community Policing Quarterly Report

Councillor John MacGarva 25/512

Moved that the following RCMP Community Policing Quarterly Reports be received for information:

- Crowsnest Pass Detachment
- Pincher Creek Detachment

Carried

Tristan Walker with MASSIF ENERGY, attended at the meeting to discuss the Community Energy Open House and Future Projects.

b) Community Energy Open House & Future Projects

Councillor Dave Cox 25/513

Moved that administration continue pursuing Community Energy Projects pending approval of Northern and Regional Economic Development (NRED) and Green Municipal Fund (GMF) grant applications.

Carried

Tristan Walker left the meeting at this time, the time being 4:55 pm.

c) Regional Tourism Advisory Committee

Councillor 25/514

Moved that Council approve an additional Councillor, Councillor Tony Bruder, to the Regional Tourism Advisory Committee.

Carried

4. Municipal

a) CAO Report

Councillor John MacGarva 25/515

Moved that Council receive the CAO Report for the period October 27, 2025, to November 7, 2025, as information.

Carried

a) Corporate Policy Updates

Councillor Tony Bruder 25/516

Moved that Council approve the following updated policies:

- C-CO-001 Councillors and Members at Large Remuneration
- C-CO-005 Municipal Boards, Committees and Appointments
 - with the amendment to have two Councillors on the Regional Tourism Advisory Committee
- C-FIN-538 Procurement

Carried

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H. CORRESPONDENCE

A For Action

- a) Hometown Holiday Fest Parade, November 28, 2025

Councillor John MacGarva 25/517

Moved that in regards to the Hometown Holiday Fest Parade on November 28, 2025, administration be directed to arrange for a parade float and candy;

AND THAT all interested Council members be authorized to participate.

Carried

- b) Protecting Our Headwaters, Our Water, and Our Future – A Call for Municipal Leadership

Councillor Tony Bruder 25/518

Moved that administration be directed to respond to the residents' letter on Council's views of private lands, and the importance of water for a community.

Carried

B. For Information

Councillor Tony Bruder 25/519

Moved that the following be received as information:

- a) Strychnine Use in Alberta
 - Letter from Shadow Minister for Agriculture and Agri-Food, John Barlow, dated October 30, 2025
- b) Recreation Advisory Committee Meeting Minutes
 - 2024 and 2025 Minutes
- c) CPKC Holiday Train Poster
 - Sunday, December 14, 2025

Carried

I. NEW BUSINESS

J. CLOSED SESSION

Councillor John MacGarva 25/520

Moved that Council move into closed session to discuss the following, the time being 5:16 pm.

- a) Public Works Call Log – ATIA Sec. 29.1
- b) CAO Performance Review – ATIA Sec. 22.1

Councillor Dave Cox 25/521

Moved that Council move out of closed session, the time being 6:13 pm.

Carried

Councillor John MacGarva 25/522

Moved that Council accept the Public Works Call Log as information.

Carried

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Councillor John MacGarva 25/523

Moved that Council approve the CAO Performance Review as discussed in closed session.

Carried

K. ADJOURNMENT

Councillor Jim Welsch 25/524

Moved that Council adjourn the meeting, the time being 6:15 pm.

Carried

REEVE

CHIEF ADMINISTRATIVE OFFICER

Coffee with Council
 Tuesday November 13, 2025
 6:00 pm
 MD Administration Office

Attendees:

Reeve Rick Lemire, Deputy Reeve Tony Bruder, Councillor Dave Cox, Jim Welsch and John MacGarva, CAO Roland Milligan, Public Works Manager Alan McRae, Development Officer Laura McKinnon, CPO Robyn Potter, and Executive Assistant Jessica McClelland.

Audience:

Approximately 44 residents are in attendance, from various divisions.

Reeve Rick Lemire opened the meeting, welcomed everyone for attending. Reminded people where the emergency exits and washrooms are.

Council introduced themselves and staff that are in attendance.

Reeve Lemire reminded residents that there was no set agenda for the meeting, requested that people keep it civil, and opened the floor to questions.

- MD responses in bullet points.

Draft Traffic Bylaw 1365-25

License of Occupation (LOC)/Road Allowance Rental:

MD clarified the following:

- Overview of what the MD is proposing, this is not being a new process, License of Occupations have been around since early 2000's.
- Road allowances are being fenced into land, MD is not aware of who Crown lands are being used by.
- Renting of the road allowances promotes grazing.
- MD isn't closing the road allowances, this is a process for landowners to continue to use them.

Texas Gates:

Concerns about a Texas gate near Shoderee Ranch have been an ongoing issue between neighbours.

- MD can't comment on what was done historically.
- Files are better kept than historically.
- Suggestion to call the office to discuss a specific concern.

Who's responsible for weeds on the road allowance?

- The person who cultivated it and is using the land should be responsible

Resident requested a change to bylaw to allow a stipulation for current farm land that has been cultivated previously.

Can a road allowance be purchased?

- Yes, there is a process, it needs to be assured that the road would never be developed or needed for access to another property.
- Each application is individually looked at by Council prior to selling of the lands.
- Council has denied the purchase of roads that offer access to public lands, to ensure continued access.
- Council doesn't go looking for land to rent to people, or sell, its up to landowners that want to rent or possibly purchase.

MD should pay landowners for taking care of the land.

- The user of the land has the benefit of grazing that area.
- \$20 a year for that much grazing area is great value.
- Council isn't pro selling all the road allowances because if land changes hands and needs that road allowance for access, it is available.

Who is responsible if there is a fire?

- Person that starts the fire. Or the person who has care and control of the lands (leaseholder or Province).

Does it include historic roads? A registered road plan.

- Yes
- MD has the GIS map available on the website, and people can access the map to see if there is a statutory road plan, historic or otherwise.
- Reeve Lemire reminded that in October we held an open house, and been open for comments since that time.
- Advertised in the newspaper, on social media, website.
- People have been welcome to provide comments.
- Council will extend the deadline for comments.
- Bylaws are living documents and can be changed as needed.
- Bylaw is only at first reading, Council is asking for people to give their opinions or thoughts.

Concerns that if the lease holder has the liability, if there is no LOC, landowner doesn't have the liability. People have cancelled their LOC's to avoid liability.

- No different than hay permits, the person using the land holds the liability.

Retired surveyor. Surveys can be incorrect, given the number of years ago that they were done. They were done with horse and buggy. If you have pins in your land, keep them. Original township grid, road allowances at each area. With new GIS system, you can see a lot more than if you walk the land. Statutory road allowances are in the care and control of the MD, but owned by the Crown. Many roads aren't completely on the proper area, given the amount of years and building of roads that were done.

Is there is pound for loose cattle on road allowances?

- Brand inspector or RCMP can do that, that's livestock act.

Snowdrifting on Road Allowances. How strict are you going to be on a drifting on road allowances that no one is driving on?

- Nothing is going to change with that.
- MD doesn't plow road allowances to begin with.
- CPO reminded them that the MD isn't coming in heavy handed, this is a tool we can follow if education doesn't work.
- Rounding up cattle and removing is the last tool to use, but this allows for process to follow if needed
- We are here to communicate, and not make things worse.

- Nothing is changed, its just been brought to light.
- Reeve stated that we haven't had a CPO before, her job isn't to create income, there can be tickets attached if needed, but that isn't what the program is for.
- If this bylaw doesn't fit, we can change it, that's why we are asking for opinions.
- If its not working, we change it.
- LOC's started due to neighbor disputes.
- MD isn't going out looking for them.

Because people can't get along, the rest of the community has to go with this new law?

- This isn't new, this practice has been in place for decades.

Road Allowances/Crown Land:

- People likes to hunt, road allowances are crown land, and should be accessible to everyone.
- Lands should be used respectfully.
- It started as crown land; it isn't just to build a road.
- There is some entitlement of crown land, tearing up the land, ruining habitat.
- People with have requested to buy a road allowance, and turn and sell it for the highest price.
- Good stewardship should be encouraged.
- Farm family builds a generational place. Sells, and new guy finds out buildings and wells are in road allowance. What should the MD do? He wants to buy it, but what about future plans for someone who buys other lands and needs access.

Communications:

Has Council ever thought of asking ahead of time for people to send in questions?

- Hasn't been practice before, no reason that can't be in place.
- Anytime anyone has a question, they can call the office or a Councillor, no need to wait for a coffee meeting.

Concern on redline of changes being available online.

- With it being a new document, there aren't changes to show.
- MD held an open house, 10 people came.

Lack of knowledge of meetings.

- What else can the MD do to keep people informed?
- Newspaper, social media and website are all available.
- Electronic sign being built.

Regional Health Advisory Council:

(Reeve Lemire introduced resident on the board)

- Province recently appointed a regional advisory council, with 150 members from 71 communities, which will advise Alberta's four health ministries and the recently refocused health agencies:
- Primary Care Alberta, Acute Care Alberta, Assisted Living Alberta, and Recovery Alberta.
- Each council will explore solutions to local challenges and identify opportunities for the health system to better support community decision-making.
- Pincher Creek has two appointees, Barbara Boyer and Mayor Don Anderburg.
- How will open houses for the health committee be communicated?
 - Newspapers and website.

Water Concerns:

- Council now received updates weekly from Alberta Agriculture and Irrigation.
- New vertical intakes have been installed at the dam.
- Albera Environment is cautiously optimistic that the water level is holding.
- Looking at raw water storage
- Hauling water for livestock – MD is looking at ways to assist producers, going to AB environment, for raw water to water cattle.
- Currently looking at costs, feasibility, etc.

- MD has 5 dams, all are low, or empty
- Looking at starting user groups for the dams. MD controls dams, looking at perimeters and the integrity of the dam.
- Not about people who pump, its about the releases and people down stream.
- Used to be a landowner that maintained it, some still are, the rest is the MD, we need consistency.
- MD wants input from all users, not just the person opening the dam.
- Group meeting to happen in early new year.

Going forward would it be still for ag?

- Yes, that's why they were built, it will continue that way.
- Amalgamate so that we aren't turning on the tap for two people one day and then opening it for a couple more the next week.
- Looking at better communication to solve issues and coordination between users.

Theriault Dam already has low water. This would be a bad place for a dam and standpipe.

Does MD have more water license than others?

- No, MD doesn't have more water available than others.
- In the 80's so many acre feet were given to MD's
- Allotment is there for irrigation
- People are trying to get irrigation taken out of there
- MD would love to have raw water for ag in each division, it is something being looked at.

Why is MD against water coop?

- MD isn't against, that isn't the MD. That's AB Government.

Current news release on dam on St Mary's River.

- Around a colony, only proposed, not approved yet

Article from 1986 around the controversy of the Oldman Dam, Government was going to sell water into the states. Has MD ever thought of asking the Province to run a pipeline from the North to the South?

- North is struggling for water as well, it isn't just Southern Alberta.
- MD can ask, but it doesn't mean we will get it. Everyone wants there share.

Beaver Mines:

Requesting access to the park, it was denied as its private land. Any update?

- MD looked at developing land in the park, the BM residents didn't want it, and locals didn't mind a few cars parked on the road to access the park.

Community Policing Initiative:

- Rural Crime Watch hasn't been very active.
- MD asking people to assist with the program as we are hearing people are unhappy with how its being administered.
- More volunteers are needed for the success of the program.
- Looking for a director in each division.

Road Concerns:

- Call log used to be pages in length, now only the odd concern.

Grader should be at RR 20-4 at least two times a week.

- Yes there are washboards, when its this dry, you can be there daily without changing that, we need moisture.
- Grading that often is not feasible – there are 1200 km of road, can't redo the same road weekly.

Guys used to pull people out of ditches? Why not?

- Liability
- Plow operators would pull people out if it's imminent danger, at the very least radio or call a tow truck.
- MD doesn't want to see people stranded – but if vehicles are damaged while towing vehicles, MD is held liable.

Blue Sign Numbers

- Most is based on legal land description, its not an exact science, but it is close.
- When people call 911, information given can be given incorrect.

Next Generation 911

- Over 2 years, the MD has had people take a photo and a pin, it is now gone to the province.
- There was a disconnect, you are talking to someone in Red Deer or further.
- With the new program, it will be an app for Emergency Services.
- Data collection is now with the Province.
- MD Council will be in Edmonton next week with the Ministers at RMA, and will ask for an update from the Province.

Garbage Concerns:

Can we get a garbage bin in Cowley?

- Had one, wasn't being used by MD residents, and was constantly abused.
- It's a huge cost to all MD residents.
- Eco centre was built, MD removed other bins to save money and clean up the area.

Eco Centre – staff is very helpful and it seems to be working well.

Status of Pincher Creek Airport:

- Committee was formed 5 of 6 years ago, fell to the side, looking at revamping.
- Town wasn't interested in participating
- In 1995 AB Gov had the airport manned 7 days a week with two full-time staff

- MD received a grant to upgrade lights on runway to allow for night flights.
- Currently looking at improving and making it a regional airport.
- Airport is currently priority 5 for plowing, MD started a fund with the Crownsest Pass to be able to hire an emergency plowing as needed.
- Actively looking at getting it operational, either renting it as an airport authority, or running it through the MD.
- Many local commercial pilots and people that have knowledge of airports.
- Alberta SouthWest committee has hired an economic development officer for the region, on a two-year contract, one of his tasks is on airports.
- MD of Willow Creek has a very active airport.
- Currently no water or sewer, looking at ways to provide those services.

Draft Community Standards Bylaw 1366-25:

Anything new?

- Currently noise and unsightly premises are just being put into a single document.
- The rest didn't exist in the MD Bylaws, so it is all new.

Question on storage of unregistered vehicles and parts, does that need a permit if someone finds it unsightly?

- Comes down to education, MD isn't going out looking for issues.
- Has to be a reasonable complaint and is more so for the grouped country residential and hamlet areas with hoarding situations.
- Places that have 50 unsightly cars, blowing garbage and parts all over other lands are not just unattractive, if its unsafe, it will be addressed as needed.
- In 20 years, there has never been complaints on ranchers for the area, its hamlets.

Concerns that people aren't throwing things away out of use.

- We are complaint driven to look into things – no one is going out and counting vehicles, if its causing an issue, than it starts with education.
- It is community-driven and driven by Council.

Noise section – does it include ag?

- No.
- Council welcomes comments, this will come back to Council in December.
- Council thanks everyone for coming out. Appreciate taking the time. Call with your questions, Council, administration, all have an open door policy.

Meeting closed at 7:50 pm.

Beaver Mines Community Association
Annual General Meeting 2025
Agenda

Welcome

- Call to Order
- Introduction of Board Members
- Confirmation of Quorum

Approval of Previous Minutes

- review and approve minutes from last AGM

Reports

- President Report
- Treasurer's Report
- Social Committee Report
- MD Report

Elections

- Nominations and Elections of Board Members

Members Motions

- Open floor for members to raise motions or proposal
- Discussion

Other Business

Closing

Beaver Mines Community Association AGM

September 28, 2024 – at the Gazebo, Beaver Mines Park

Present were: Garry Marchuck, Bert Nyrose, Bernie Bonertz, Dean Parkinson, Cam Bertsch, Deanne Bertsch, Lynn Calder, Mary May, Gary Middleton, Pat Black, Bob Black, Carolyn McLaurie, Kala Guy N, Jim Devries, Rick Czarny, Councillor Dave Cox (MD), Sherban Comanescu, Shelly Middleton. (18 in total).

- 1) Welcome by the outgoing President Rick Czarny @ 10:00am
- 2) President confirms the agenda – all in favour
- 3) No minutes available from the 2023 AGM

REPORTS

- 4) President's Report – Rick Czarny: 54% of residents have hooked up to water and sewer. New water tap installed in Gazebo/Park area. New locks with keys installed on Gazebo, Shed, and Electrical Box. Tree planting had been put on hold until Water and Sewer was to be complete. Spring Clean-up in May was a success; 11 residents participated; MD provided lunch and bins.
- 5) Treasurer Report – Shelley Middleton (on file): income for past year (2024 so far) \$766.43; expenses for 2024 so far \$343.92; interest from matured GIC (\$9000.00) is \$364.50 (included in total income); balance of account as of now is \$10105.78
- 6) MD Report – Councillor Dave Cox: MD experienced a high rate of staff turnover (Allan McRae is new Public Works Superintendent now); currently the MD is doing some deficiencies repair work following the Water and Sewer completion (using a new contractor). There is a back-up for the water system in place. Water level at the dam is sitting at 62% (equivalent to about 15ft above the intake); there are also two wells available for water. Some road maintenance is happening now on Gladstone Rd. Regarding the Park access from the Store property: there were some hot discussions; the matter should be brought in front of the MD; input from the community will be needed as to how to resolve this impasse (a study will follow in 2026), also parking at the Park will be evaluated. There is a plan to build a new school in Lundbreck.

Questions for Dave Cox:

Sherban: asphalt broken on driveway; who will fix it? Dave Cox will take matter to MD.

Bert: bushes on 3rd and 5th Streets are too close to traffic lane thus impeding snow-plows activity. 2nd Ave driveways repeatedly blocked by snow-plow operators last winter.

Bert: about the Study mentioned above – will it be made public? Will it be done through the Development Officer?

Rick comments on previous attempts to solve the Park access issue with the store management: "there is no interest to discuss with the Hamlet; their issues are non-business parking and the usage of the garbage bins."

General question about fire-hydrants in Beaver Mines. Dave Cox advises that an official letter is available on the MD Website. This might be useful for home insurance.

- 7) RCMP Report – not present.
- 8) Ski Hill Update – Dean Parkinson: a new used lift system has been purchased from Sunshine. This will make Castle Mountain Ski Resort become more sustainable (last year it lost \$1M).

NEW BUSINESS

- 1) Garry Marchuck asks for support to designate Beaver Mines a “dark skies” Community
- 2) Dave Cox suggests to revisit by-laws in order to allow people outside Beaver Mines to be part of the Board.
- 3) A Social Committee to set dates for the events of 2024/25
- 4) Dave Cox to look into, and advise about, Liability Coverage for Associations and their Board Members

ELECTIONS

After a round of discussions, the following volunteer for:

President - Shelley Middleton (Signing Authority); VP/Secretary – Sherban Comanescu; Treasurer – Dean Parkinson (Signing Authority); Directors at large – Jim Devries, Cam Bertsch, Rick Czarny (past President), Lorin Calder; Head of Social Committee – Mary May.

Meeting Adjourned at (or around) 12:00pm.

Recommendation to Council

TITLE: PUBLIC WORKS DEPARTMENT REPORT			
PREPARED BY: Alan McRae		DATE: November 17, 2025	
DEPARTMENT: Public Works			
ATTACHMENTS: 1.Shop/Fleet Report			
APPROVALS:			
 _____ Public Works Manager	November 17, 2025 _____ Date	 _____ DEPUTY CAO	Nov 20, 2025 _____ Date
RECOMMENDATION: THAT Council accepts the Public Works Department Report for the period of November 3 to November 16, 2025 as information.			
Permanent snow fence maintenance In-house grader training Gravel road maintenance- 7-8 graders doing divisional maintenance Hard surface maintenance- Plowing/sanding PW yard and quonset organization and cleaning Sand shed yard old culvert clean-up and disposal Sign maintenance- Bridge hazard markers, bridge weight signs, regulatory signs Culvert maintenance- repair culvert that was damaged by mower Brushing in Div 3- Mazur Road to landfill road Safety training- online courses Dumped garbage (branches, leaves) clean-up Beaver Mines <u>EVENTS</u> -Safety Meeting November 4 th -JHSC Inspection- November 6 th -JHSC Meeting- November 14 th			
<u>FINANCIAL IMPLICATIONS:</u> NONE			

PUBLIC WORKS REPORT SCHEDULE "A"

SHOP/FLEET OPERATIONAL REPORT



PREPARED BY: ALAN MCRAE

DATE: November 17, 2025

DEPARTMENT: PUBLIC WORKS

ATTACHMENTS: N/A

SHOP/FLEET OPERATIONS SUMMARY:

Graders

Unit #26 (mower grader)-Post season inspection, servicing

Unit #57-T/S seat compressor and repair

Unit #71- Service, fender repair, moldboard tip issue T/S and repair by replacing seals in moldboard valve

Unit #72- Call out- Low tire

Heavy Trucks/Trailers/Equipment

Unit #01 (D6 Dozer)- Pre-use inspection, T/S and order parts for steering system fault

Unit #17 (Belly dump)- CVIP, replace brake shoes, s-cam bushings weld to patch holes inside belly dump, replace two tires

Unit #421 (Plow truck)-removal of wing for welding repairs, install dash cam, re-install wing

Unit #445 (Picker/Auger truck)- Replace hydraulic fitting on boom lift line

Light Duty and Light Trailers

Unit #301 (CPO)-Service and install winter tires/rims, install new drain plug

Unit #507 (½ ton)- Service and repairs

EVENTS

Safety Meeting November 4, 2025

Safety training- online

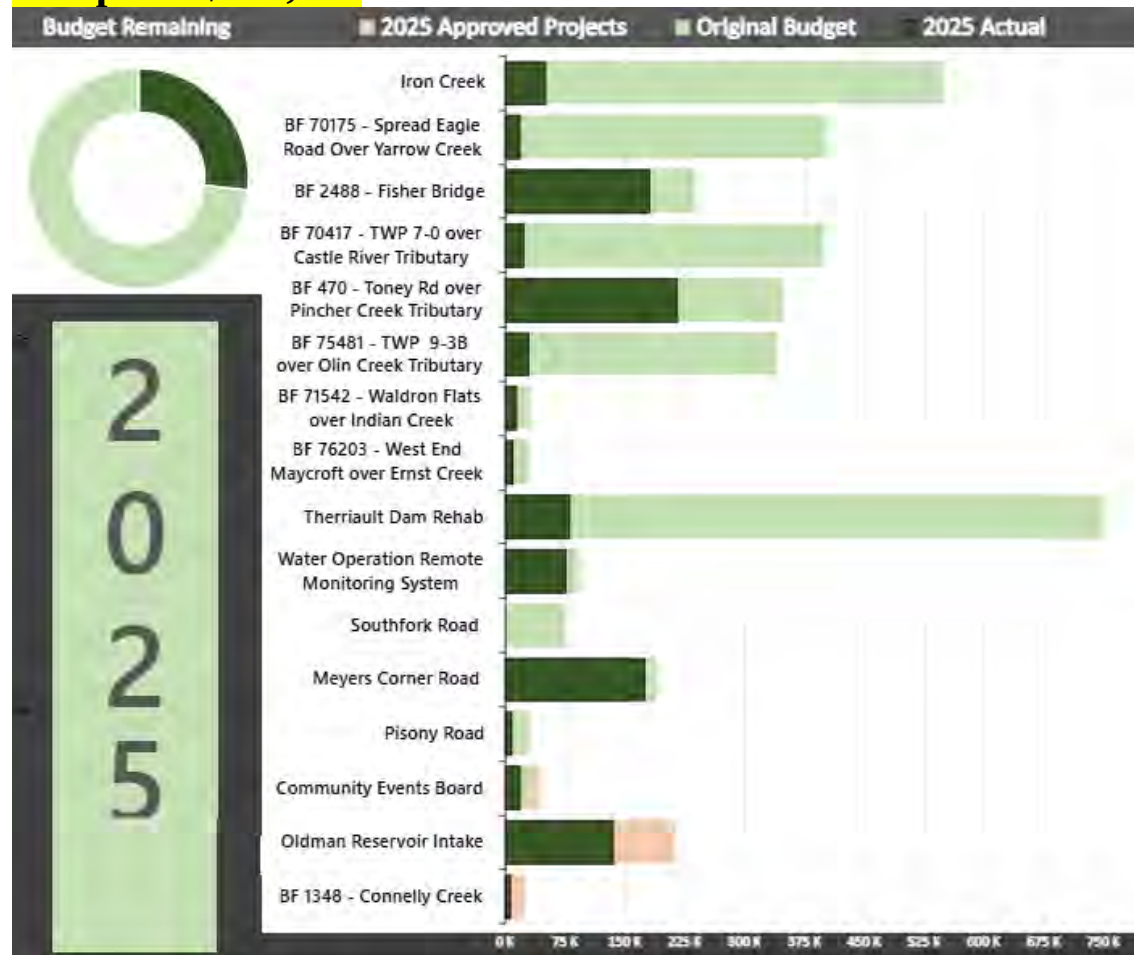
Shop calendar development



M.D. OF PINCHER CREEK NO. 9 UTILITIES & INFRASTRUCTURE REPORT

General Projects Budget Update

2025 Approved Budget: \$3,862,000 Nov 17th Spent: \$1,032,217 Nov. 3rd Spent: \$798,645



Large Ongoing Projects (Pre-2025 Construction Start)

- **Beaver Mines Water/Wastewater Projects**
 - Warranty discussions
 - WWTP Septic tank issue appears to still not be resolved, obtaining evidence for further warranty work
 - Lagoon de-icers tripping with known GFCI breaker issue. Local contractor brought in to help assess, work complete end of August. Two (2) agitators sent for warranty. Re-installation complete, all agitators operational
 - Awaiting minor changes to Lift Station Record drawings

- **Oldman Reservoir Water Intake Low Level Project**
 - o \$1.68M grant application finalized Jan 30th, 2024
 - Approval received for \$1.8M project, covering up to 75% of costs
 - o DFPP (Drought and Flood Protection Program) grant application approved, topping up Capital Project and covering 70% of costs for a Drought Projects Assessment
 - o Troubleshooting difficulties with reaching flow capacity of VIS'
 - All accessible testing complete without resolution
 - TFA received Jul. 25th to access structure once levels drop
 - Discussion held with hydrogeologist and original driller Aug. 18th to discuss plan to pull pumps, perform lower pressure test (once accessible)
 - Pitless adapter pressure test part ordered
 - Scoping parts and pricing for Potassium Permanganate treatment addition. Cost estimate and delivery received Oct. 17th, assessing install locations. Anticipated install timeline from order is 4 months
- **Bridge File 2488 – Fisher Bridge, NW-26-07-02-W5M**
 - o Construction complete
 - o Reviewing potential alternate guardrail tie in at ends of bridges
- **Watercourse Crossing Inspection & Remediation Project – 100% Grant funded**
 - o Funding agreement signed Mar. 28th, 2023 for \$1.55M
 - Extension received to March 31st, 2027
 - o Status report 3 complete for Oct. 31st

Large Projects Planned for 2025 Implementation

Water Operations Remote Monitoring System Migration – 2025

SCADA System Migration to VTScada. Includes replacement of main desktop at WTP, full migration programming and HMIs (Human Machine Interfaces), and licensing software

- o Testing of new computer system successful, working through minor bugs
- o Switched alarming to new system Oct. 30th

Meyers Corner Road Culvert Replacement

Replace failed 900mm culvert via boring method with 1.37m x 35m welded pipe

- o Work substantially complete. Temp. fence to be removed in Spring to allow seed to take

Community Events Board, Admin Building

Single sided electric community events board on Admin building to advertise current events and upcoming meetings

- o Project contingent on receiving required permits
 - o Sign permit send to Town Apr. 11th. Approved during May 21st MSDA, appeal period complete June 11th
 - o Revised Town permit received Oct 30th, appeal period expired Nov. 13th, no appeals

- o PO placed on Genoptic Smart Display P10, holding on shipment until we are ready
- o Confirmed no building permit required. Electrical permit will be required
- o Council approved additional budget for standalone install Sep. 9th & Oct 28th
- o Stamped design received Sep. 22nd
- o Revised scope formally awarded
- o On-site meeting held Nov. 13th with supplier/installer, materials ordered and structure fabrication underway
- o Locates underway

- **Bridge File 70175 – Yarrow Creek Bridge Rehabilitation, NW-22-003-030 W4M**

Perform a pile splice repair on two piles in the west abutment, replace the east pile cap, place fill and riprap at the west headslope, minor wheel guard repairs & repairs to timber span, channel realignment, and west abutment riprap work

- o Pre-construction kickoff held Aug 15th, Phase 1 (stream/riprap work) complete. Phase 2 (bridge repairs) started Nov. 3rd
- o Construction complete with exception of lattice rail installation, under fabrication. Anticipate 1 more day of work by Nov. 30th

- **WCR #1: Iron Creek under Tapay (Carbondale) Road, LSD SE-15-006-03 W5M**

Install new 4.7m x 2m x 15m L corrugated steel box culvert to remediate fish passage concerns on Iron Creek under the WCR program (100% funded)

- o Tender for install awarded to TA Excavating alongside South Todd Creek Tributary
- o Site review complete Oct. 10th. Road and structure condition acceptable
- o Cleanup and seeding work inspected Oct 27th. Acceptable condition, pending final landowner review, seeding, and Cottonwoods staking

- **Bridge File 70417 – TWN RD 70 over Castle River Trib., SE-05-007-01 W5M**

6.1m clear span bridge with extensive rot and voids in piles and pile caps. Replace with two (2) 2m x 27m L CSPs

- o Flexibility with construction timing window, anticipate Fall construction
- o Awarded to low bidder (NLSS) for \$325,660 (Eng. Est. \$367,749)
- o Council gave direction to proceed with road closure/detour at Aug. 26th meeting
- o Letters sent to all landowners in area regarding upcoming closure
- o Awaiting contractor mobilization. Not anticipated until early November
- o Telus line move complete
- o Kickoff complete Nov. 7th
- o Notification of closure and detour posted Nov 4th
- o Closure began Nov 12th. Delayed 1 day due to high winds. High winds and snow shutdowns have pushed back completion timing a few days
- o Unregistered co-op water line required daylighting. Unknown utility, costs for daylighting to be forced account
- o Bridge removal and excavation complete, installation of new culverts underway
- o Anticipated final inspection around Nov 25th

November 12, 2025
Excavation and Bridge
Removal



November 12, 2025
Excavation and Bridge
Removal, looking south



- **Bridge File 00470 – Toney Rd over Pincher Creek Trib., SE-02-006-01 W5M**

1.6m x 43m L culvert with significant perforations and minor deflections. Install Steel Wall Pipe Liner (SWPL)

- o Construction complete

- **Bridge File 75481 – TWN RD 93B over Olin Creek Trib., SW-23-009-01 W5M**

1.5m x 24m L culvert with high deflection and corrosion. Replace with two (2) 1.2m x 36m L CSPs

- o Tender closed Nov. 4th. Ten (10) bids received. Awarded to low bidder (Vitae Environmental Ltd.) for **\$277,910 (Eng. Est. \$299,357)**
- o Preliminary engineering complete Oct. 11th. STIP unsuccessful
- o Design complete and reviewed by MD, upstream detour planned
- o Gave direction to proceed with RDS and land
 - RDS submitted
 - Land package received Jun. 18, comments sent back for discussion. Direction given to proceed with fixing road plan misalignment within entire ¼ section. Working with surveyor to finalize
- o Council approved Mar. 31st, 2026 construction completion date at Sep. 23rd meeting
- o Revised legal plan received Oct. 6th. **Working to closeout alternate land plan with landowner prior to mobilization (road ROW swap)**
- o Contract executed Nov. 14th

Large Projects Planned for 2026 Implementation

- **WCR #3: Connelly Creek under Connelly Rd (BF 1348), LSD SW-03-008-02 W5M**

Preliminary engineering to replace or remediate the 3m x 49m L (5.6m cover) structural plate corrugated steel pipe (SPCSP) and remediate fish passage under the WCR Program. Structure is #8 on 10 year capital plan.

- o STIP application prepared for Nov. 30th deadline
- o Received funder guidance/approval to proceed with prelim eng. under WCR program
- o Council approval received Mar. 11th, 2025
- o Preliminary engineering kicked off Apr. 3rd
- o Survey complete Apr. 25th

- **Pisony Road over Cow Creek Tributary Culvert, LSD NE-01-009-03 W5M**

Non-bridge sized culvert failing on dead end road. 2024 funds to assess appropriate replacement sizing and design. Stream flows all year and culvert is likely undersized

- o Preliminary engineering and basic aquatic assessment kicked off Jan. 31st, 2025 with Roseke. Reduced prelim. eng. scope compared to Bridge Files
- o Preliminary engineering assessment received Jun. 16th. Under review
- o Anticipate construction 2026

- **Bridge File 71542 – Waldron Flats over Indian Creek, SE-07-010-01 W5M**

2m x 2.2m x 32m L culvert with isolated perforations in the roof of 3 rings and 1 ring on the foot. Minor roof and sidewall deflection

- o **STIP application prepared for Nov. 30th deadline**

- o Preliminary engineering and aquatic assessment kicked off Jan. 31st, 2025 with Roseke to determine appropriate replacement design or maintenance (liner)
 - o Survey complete, drafted. Prelim. eng. received and reviewed Sep 9th/10th
 - o Recommendation is a 2.7m d x 48m L culvert replacement. Maintenance/liner options not feasible. Other feasible options include dual culverts (higher cost, reduced design life) or pre-cast concrete box (longer design life but 1.7x cost)
 - o Anticipate construction 2026

- **Bridge File 76203 – West End Maycroft over Ernst Creek, NW-26-010-03 W5M**

2.5m x 1.8m x 20m L culvert with 3 cracked rings in sidewall with 85mm remaining. Deflection and corrosion also present

- o **STIP application prepared for Nov. 30th deadline**

- o Preliminary engineering and aquatic assessment kicked off Jan. 31st, 2025 with Roseke to determine if maintenance of cracked seams is feasible via weld, shotcrete beam, etc. or if replacement has a better lifecycle value
 - o Anticipate construction 2026
 - o Survey complete, drafted. Prelim. eng. 80% complete

- **Therriault Dam – Rehabilitation Work (Moved to 2026/2027)**

Geotechnical and Hydrogeology study complete in 2023. 2024 preliminary engineering determined most economically viable solution to address undersized spillway/overtop potential. 2025 work includes detailed design work, regulatory submissions, and (pending regulatory approval and grant funding), tender/construction

- o Design kicked off Jan 8th. Anticipated schedule:
 - o Begin regulatory submissions mid March, 2025 (pending grant release)
 - o Design completion mid April – June 2025
 - o Timing of further works dependant on grant timing and regulatory approval timing
 - o Design, specifications, and costed estimate received Jun. 23. Reviewed and discussed Jun. 25th. Awaiting further comment/action on tightening estimate
 - o Grant funding stream released with round 1 funding deadline of Jul. 8-Aug. 19th, passed. 2nd call due Oct. 9, 2025
 - o Unable to achieve project total under \$1M, disqualifying project from funding
 - o Revisiting for 2026
 - o Preparations underway for DFPP application, significant work required for background
 - o Meeting with ALUS Nov. 24th to review potential to work with them through DFPP application or future applications

- **Southfork Hill Road**

Emergent investigatory and repair work for the Southfork Hill slide issues

- o Geotechnical scope awarded and complete. Final geotech. report received Dec 9th
- o STIP application submitted Nov. 28th, 2024 with letters of support from Campground and nearby farming operation. Revision submitted Dec. 19th with additional letter of support from MLA and final geotech. report
 - o Response received June 2nd, 2025: Unsuccessful
- o Project paused pending further deterioration or future grant opportunities. No capital spend planned for 2025
- o Planning a STIP resubmission for end of Nov, 2025

Studies and Planning Work

Regional Facilities Condition Assessment & Master Plan

- o Grant application being drafted for Alberta Community Partnership – Intermunicipal Collaboration Grant. Deadline Nov. 28th
- o Awaiting Cowley Council participation resolution

Regional Drought Strategic Implementation Strategy & Raw Water Storage Project

- o Grant application for a Drought Projects Assessment under DFPP
 - o Approval received to cover up to 70% of costs
- o Grant application for 3 month (25-year) forecasted volumes
 - o Approval received for \$3.4M project, up to 75% of costs. Signed and sent to ATEC
 - o ATEC has confirmed stacking of AMMWP Raw Water Storage grant funds acceptable for the Drought Projects Assessment (Phase 2)
- o Forecasted demand and water requirement scenarios presented to Council June 10th
- o Draft water resource assessment received Aug. 8th, comments sent back Aug. 12th
 - o Assessment sent to MD for final review Nov 10th. Under review
- o Received draft land siting and design criteria to approach stakeholders. Three (3) of three (3) initially planned stakeholders approached. Discussions ongoing

Transportation Master Plan

\$200,000 grant received from ACP to complete a Transportation Master Plan, consisting of a paved, gravel road condition assessment, culvert (non Bridge File) condition assessment, gravel pit analysis, airport runway assessment

- o Awarded August, 2024
- o Gravel pit report complete
- o Maycroft Road draft prelim. assessment received May 26th
- o Draft TMP report received Jul. 21st, significant amount of comments on new sections of report. Internal comments to be sent back to MPE prior to Sep. 9th Council meeting
 - o Received comments back and path forward plan Sep. 10th. Discussion held with MPE Oct. 10th. Comments being incorporated

Cridland Dam

Geotechnical work as recommended in 2021 Dam Safety Review due to observed seepage and unknown soil properties

- o Site visit complete Apr. 1st, costed plan received Apr. 25th
- o Dam Safety Alberta emailed us Apr. 23rd, requesting an update on the status of our high/medium priority Dam Safety Review (DSR) findings
 - o Some gaps were identified in what we have tackled to date, Dam Safety Alberta seemed accepting with our overall progress to date
 - o Provincial audit complete Oct 27th. Auditors satisfied that we have engaged consultants on seepage
- o Geotechnical analysis and spillways survey work kicked off with MPE May 16th, 2025
 - o Geotechnical work complete June 4th/5th. Well observations ongoing
- o Draft report for spillway discussed Jul. 22nd. Revised draft received Sep 25th, comments sent back for review Oct 8th. Geotechnical report discussed Jul. 30th. Final copy received Aug. 27th
 - o Initial results indicate spillway requires some (relatively minor) earthworks and spillway culverts are undersized
 - o Confirmed observed dam face seepage coming from reservoir. Dam face does not meet long term Factor of Safety (FoS) requirements
 - o At minimum, recommendation is quarterly monitoring of seepage

Miscellaneous

- o 10 yr. bridge study update kicked off Jan. 27th, 2025 with Roseke. Data entry complete
 - o Estimate **end of year** completion

Operations Updates

WATER SHORTAGE RESPONSE PLAN

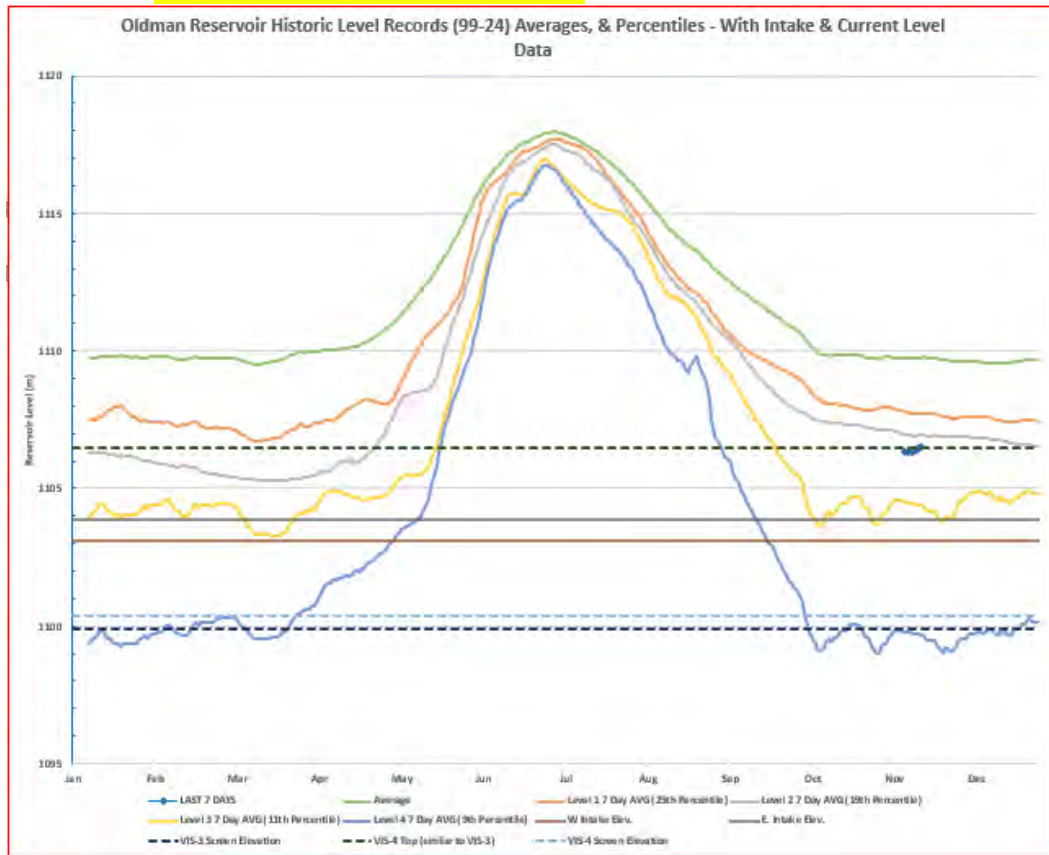
Implemented Stage: Stage 1 (July. 15th)

TOTAL WATER SHORTAGE RISK SCORE		
RESERVOIR LEVEL RISK	1.5	Score
WATER AVAILABILITY RISK	8.3	Score
FAILURE RISK	0.0	Score
SUPPLY/DEMAND RISK CALCULATION	4.4	Score
TOTAL	14.1	Score

- o **Reservoir levels saw their first weekly increase since mid August**
- o Demand has increased slightly since last Council update
 - o Average 48 hr. demand: **322 m³/d 315 m³/d**
 - o Average 7 day demand: **338 m³/d 318 m³/d**
- o Original intakes remain available (**2.6m 2.5m** of water over intakes)
- o Working on plans to access intakes if levels drop below flanges. Potential to access via ice may be a possibility for pressure testing
- o Reservoir level has dropped below VIS-4 flange, **but may rise above again**. Accessibility not yet feasible

Reservoir & Snowpack Tracking

Reservoir Volume Nov. 17th: 54.1% Nov. 4th: 53.7%



Beaver Mines Lot Servicing

- 49/66 developed applications received, 48 approved, 47 connected (71%)
 - Fifteen (15) undeveloped fully serviced locations, One (1) exempt with conditions (no plumbing exists)



General Water Operations Updates November 17th, 2025:

- Lundbreck Meter STN experienced a network and backup dialer outage 4AM Nov. 9th. Required manual fill operation until Nov. 13th while troubleshooting issue. Temp. replacement 24V power supply installed Nov. 13th and contravention submitted for flow data loss
- PC Standpipe control line filter housing failed Nov. 13th AM, leaving standpipe stuck on. Closed until 1PM. Filter temporarily bypassed and road fix work complete
- Contravention submitted to AEPA Oct. 28th for non-compliance due to operating without a Level II Water Treatment Operator during vacation/illness. Interim plan approved with AEPA, system still considered in non-compliance until a permanent resolution in place
 - o Short staffed until Dec. 1st
- Lift Station odour monitoring control motor failed. Sent for replacement
- Identified via trending a likely leak in Lundbreck of 0.5 L/s, working to discover source
- Plant health check complete Oct. 21st, 22nd. Outcomes report under review
- WWTP heat trace trip on one lateral failed. Issue resolved, caused corrosion in panel. Cleaned up and confirmed operation of 3 of 4 lines affected internally. Heat traced panel corrosion fixed internally, operational
- Utility Services Guidelines Update for Lundbreck and Rural Users drafted, backdraft of typical drawings and review by MPE complete and received Aug. 26th. Reviewed and sent back, revised figures received Nov. 3rd
- Letter sent to Cowley Mar 28th detailing various requests and proposed path forward for water assets, licenses, and amended operations contract
 - o Cowley engaging with legal on proposed path, no response received to date
- Lundbreck Lagoon sludge survey complete. In depth report review complete Apr. 30th
 - o Reviewing history of dredging/surveys prior to providing long term recommendations

Recommendation:

That the Utilities & Infrastructure report for Nov. 5th – 19th is received as information.

Prepared by: David Desabrais

Date: November 19th, 2025

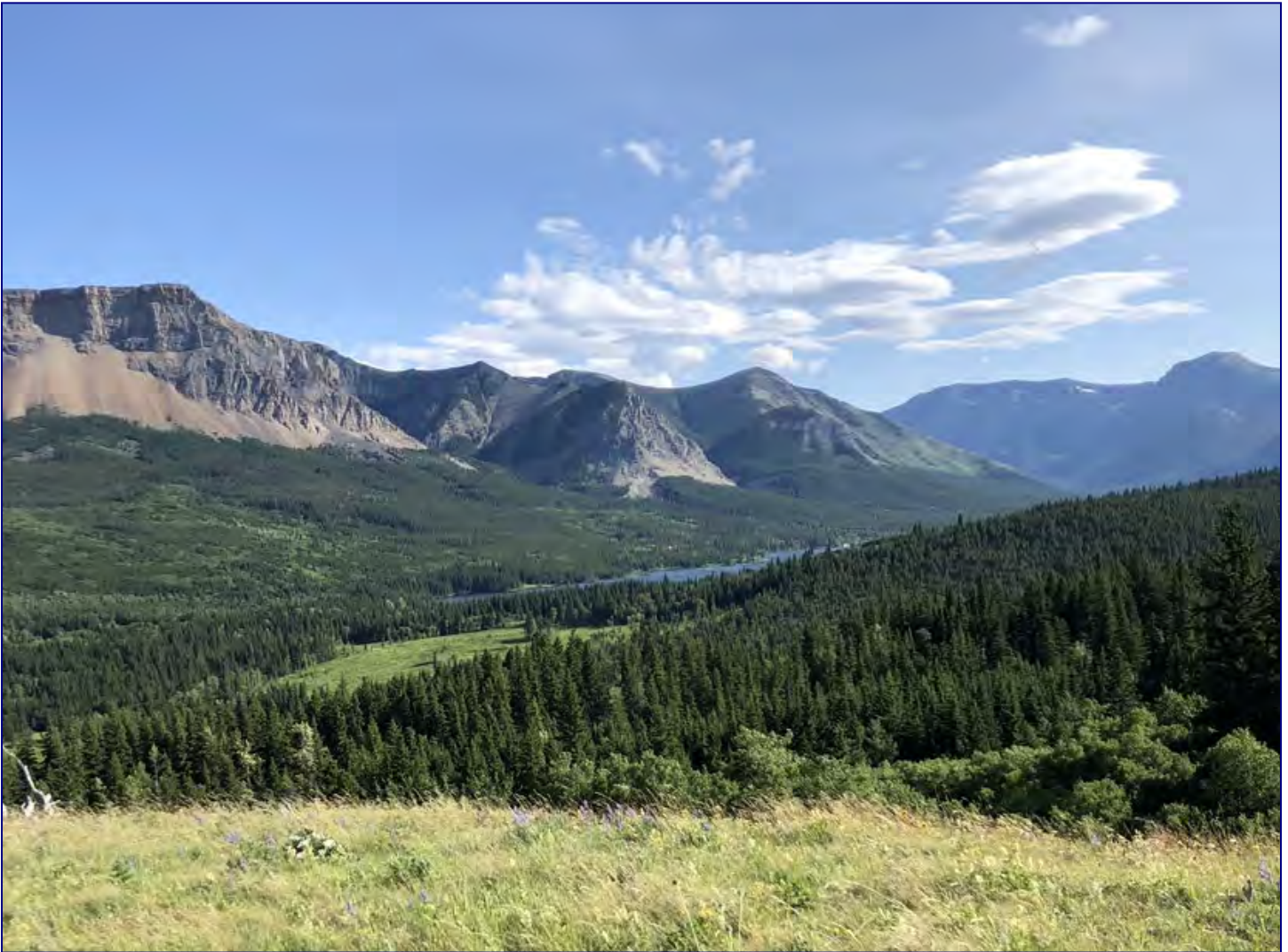
Council Meeting

Date: November 25th, 2025

MUNICIPAL DISTRICT OF PINCHER CREEK

No. 9

2026 BUDGET



APPROVED BY COUNCIL
NOVEMBER 25, 2025

Municipal District of Pincher Creek No 9

Consolidated Statement of Operations (Income Statement)

	2026	2025	2025
	Budget	Actuals	Budget
Net municipal property taxes	14,648,680	16,383,475	14,368,850
User fees and sales of goods	446,510	373,902	474,650
Government Transfer for Operating	551,870	321,947	883,870
Investment income	350,000	258,983	350,000
Penalties and costs of taxes	65,300	57,914	65,300
Licenses and permits	105,700	97,931	105,700
Proceeds from disposal of capital assets	-	-	-
Rental	111,180	32,540	104,980
Other	105,900	111,298	113,460
Total Revenue	16,385,140	17,637,990	16,466,810
Legislative	273,435	160,944	275,560
Administration	2,531,630	1,937,907	2,631,730
Protective Services	1,382,650	1,937,542	1,354,830
Roads, streets, walks and lighting	6,190,900	3,439,263	6,075,680
Airport	87,250	16,686	87,700
Water supply and distribution	825,695	545,959	968,660
Waste management	9,980	205,705	365,000
Wastewater treatment and disposal	125,100	79,039	148,100
Family and community support services	139,530	139,522	139,530
Cemeteries	70,000	-	62,000
Land use planning, zoning and development	404,000	224,179	421,600
Agricultural and environmental services	667,150	442,829	693,080
Parks and recreation	564,700	488,316	558,700
Culture - libraries, museums, halls	434,865	551,663	505,630
Total Expenses	13,706,885	10,169,553	14,287,800
Deficiency Excess of Revenue over Expenses Before Other	2,678,255	7,468,437	2,179,010
Government transfers for capital	1,409,000	323,460	3,177,000
Deficiency Excess of Revenue over Expenses	4,087,255	7,791,897	5,356,010

Expenses by Object

	2026	2025	2025
	Budget	Actuals	Budget
Salaries, wages and benefits	5,579,335	3,867,460	5,540,130
Contracted and general services	3,441,470	2,300,345	3,918,530
Materials, goods, supplies and utilities	2,464,800	1,456,724	2,563,550
Bank charges and short term interest	10,000	4,064	10,000
Interest on long term debt	66,905	41,222	74,950
Other expenditures	16,850	88,053	19,350
Transfers to local boards, agencies, organizations and others	1,465,525	2,025,680	1,432,290
Transfer to Local Government	662,000	553,860	729,000
Amortization of tangible capital assets	-	-	-
Loss on disposal of tangible capital assets	-	(167,854)	-
Accretion of asset retirement obligations	-	-	-
Total Expenses by Object	13,706,885	10,169,553	14,287,800

Above numbers do not include depreciation

Operating Budget Summary by Department

	2024	2025	2026	Variance	2025 vs 2026 Variance Highlights
Revenue					
School and PCF Requisitions	3,383,830	3,860,450	4,311,585	451,135	
Council	-	-	-	-	
General	340,030	418,430	415,300	(3,130)	
Administrative Services	83,030	66,630	254,330	187,700	Favorable due to Alberta Community Partnership (ACP) funding for the facilities assessment.
Planning & Development	94,800	212,200	136,200	(76,000)	Unfavorable due to the money received from the Federation of Canadian Municipalities(FCM) in 2025 for Brownfield Study.
Law Enforcement	15,150	20,150	40,150	20,000	Favorable as now able to collect ticket revenue.
Fire	-	-	-	-	
Public Works	350,400	467,190	295,800	(171,390)	Unfavorable due to ACP grant received in 2025 for the Road Study.
Agriculture & Environmental Services	407,245	385,750	295,750	(90,000)	Unfavorable due to expire AB Parks Contracts and no funding for resource management activities.
Airport	39,235	49,250	62,750	13,500	
Waste Management	20,000	22,000	78,925	56,925	Favorable due to contract with Circular Materials (CM).
Water Services	194,900	323,000	343,860	20,860	Favorable due to Utility Bylaw update, offset by Drought Projects Assessment being 75% complete.
Wastewater Services	16,000	20,000	24,000	4,000	
Community Services	211,620	211,620	111,620	(100,000)	Unfavorable as no transfer from grants required for the Pincher Creek Early Learning Childhood Centres (PCCELC).
Parks & Recreation	-	-	-	-	
Cemeteries	-	-	-	-	
Total Revenues	5,156,240	6,056,670	6,370,270	313,600	
Expense					
School and PCF Requisitions	3,383,830	3,860,450	4,311,585	451,135	
Council	259,115	275,560	273,435	(2,125)	
Administrative Services	2,276,970	2,641,730	2,761,930	120,200	Unfavorable due to the facilities assessment.
Planning & Development	323,950	421,600	404,660	(16,940)	Brownfield Study(FCM Grant) completed, offset by Oldman Area Structure Plan update and increased ORRSC contract fees.
Law Enforcement	373,900	473,700	496,420	22,720	
Fire	826,630	881,130	895,130	14,000	
Public Works	5,742,360	6,075,680	6,220,900	145,220	Unfavorable due to an increase in crushing and road maintenance costs, offset by the Road Study (funded by ACP).
Agriculture & Environmental Services	677,960	693,080	667,910	(25,170)	
Airport	78,360	87,700	132,250	44,550	Unfavorable due to Airport Loading Analysis.
Waste Management	326,960	365,000	375,580	10,580	Unfavorable due to increased usage and fee increase.
Water Services	777,200	968,660	856,395	(112,265)	Favorable due to Drought Projects Assessment 75% complete, studies completed on the Cridland Dam, and Utility Bylaw updates. Offset by increases for Lundbreck Reservoir repairs.
Wastewater Services	117,240	148,100	182,600	34,500	Unfavorable due to Lift Station air handling repairs.
Community Services	641,550	645,160	574,395	(70,765)	Favorable as no further payments required to PCCELC.
Parks & Recreation	524,200	558,700	564,700	6,000	
Cemeteries	55,140	62,000	70,000	8,000	
Total Expenses	16,385,365	18,158,250	18,787,890	629,640	
Deficiency of Revenue Over Expenses	11,229,125	12,101,580	12,417,620	316,040	
Tax Levy Operating Reserves	330,800	282,800	245,800	(37,000)	
Tax Levy Capital Reserves	1,890,305	1,723,340	1,720,000	(3,340)	
Debt Principal	394,620	272,870	280,960	8,090	
Loans	-	-	-	-	
Municipal Tax Levy	13,844,850	14,380,590	14,664,380	283,790	
Note: Amortization expense to be included .	3,350,000	3,350,000	3,350,000		

3 Year Operating Budget Summary by Department

Required per MGA (283.1)	2026	2027	2028	2029
Requisitions	4,311,585	4,397,820	4,485,780	4,575,495
Council	-	-	-	-
General	415,300	423,605	432,075	440,710
Administrative Services	254,330	34,335	34,835	34,835
Planning & Development	136,200	99,800	99,800	99,800
Law Enforcement	40,150	40,150	40,150	40,150
Fire	-	-	-	-
Public Works	295,800	279,190	284,190	289,190
Agriculture & Environmental Services	295,750	267,250	267,250	267,250
Airport	62,750	51,935	55,235	60,585
Waste Management	78,925	22,500	22,900	23,300
Water Services	343,860	301,600	335,660	352,160
Wastewater Services	24,000	26,000	28,000	30,000
Community Services	111,620	111,620	111,620	111,620
Parks & Recreation	-	-	-	-
Cemeteries	-	-	-	-
Total Revenues	6,370,270	6,055,805	6,197,495	6,325,095
Requisitions	4,311,585	4,397,820	4,485,780	4,575,495
Council	273,435	280,830	284,795	293,645
Administrative Services	2,761,930	2,628,185	2,611,915	2,679,075
Planning & Development	404,660	353,055	348,805	352,150
Law Enforcement	496,420	495,290	499,090	505,260
Fire	895,130	902,130	908,330	914,630
Public Works	6,220,900	6,267,760	6,418,215	6,524,015
Agriculture & Environmental Services	667,910	665,800	676,825	688,820
Airport	132,250	60,210	81,210	61,710
Waste Management	375,580	372,755	381,880	389,225
Water Services	856,395	711,840	726,600	740,275
Wastewater Services	182,600	98,235	98,930	99,625
Community Services	574,395	563,015	568,515	699,015
Parks & Recreation	564,700	565,700	581,200	591,700
Cemeteries	70,000	71,400	72,830	74,285
Total Expenses	18,787,890	18,434,025	18,744,920	19,188,925
Deficiency of Revenue Over Expenses	12,417,620	12,378,220	12,547,425	12,863,830
Transfer to/from Tax Rate Stabilization	-	100,000	100,000	100,000
Tax Levy Operating Reserves	245,800	345,800	345,800	345,800
Tax Levy Capital Reserves	1,720,000	1,922,745	2,025,200	2,027,705
Debt Principal	280,960	283,440	279,495	281,260
Loans	-			
Municipal Tax Levy	14,664,380	15,030,205	15,297,920	15,618,595

Property Tax

Municipal	2025 Actuals	Bylaw	Variance	Tax Revenue 2026 (2.0% Increase)	Additional Revenue in 2026 Budget
Residential	3,127,240	3,130,150	(2,910)	3,189,780	62,540
Farmland	474,307	474,298	9	483,790	9,483
Non-Residential (NR)	10,663,953	10,665,482	(1,529)	10,877,230	213,277
NR - Small Commercial	105,763	105,763	()	107,880	2,117
Minimum Tax	4,748	4,897	(149)	5,700	-
	14,376,010	14,380,590	(4,580)	14,664,380	287,418

2026 Property Tax Bylaw

Municipal	Tax Levy	Assessment	Tax Rate
Residential	3,189,780	854,228,730	3.7341
Farmland	483,790	58,808,700	8.2265
Non-Residential	10,877,230	1,010,438,570	10.7649
NR - Small Commercial	107,880	13,359,800	8.0750
Minimum Tax	5,700		
Total	14,664,380	1,936,835,800	
Alberta School Foundation Fund			
Residential and Farmland	2,306,550	911,698,930	2.5299
Non-Residential	1,355,160	347,692,410	3.8976
Pincher Creek Foundation	386,650	1,934,718,200	0.1998
Designated Industrial Property	74,000	990,109,870	0.0747
Grand Total	18,786,740		

General			
2026 Net Budget	\$	15,079,675	The ‘General’ section of the budget addresses the following items: • Municipal Tax Revenue • The Alberta School Foundation Fund, Designated Industrial Property and Senior Housing which are collected from special tax levies on behalf of those agencies. • Tax arrears, penalty, other revenues, and property assessment adjustments • Investment income and interest expenses • Unconditional grants that are not identified to a specific department.
2025 Net Budget	\$	14,676,320	
% Change		2.7%	

Summary Budget			
	Budget 2025	Budget 2026	Variance Highlights
Municipal Property Taxes	14,281,020	14,664,380	2.0% ↑on all assessment categories from 2025 actuals.
Tax Penalties and Costs	65,300	65,300	
Investment Income	350,000	350,000	
Taxation Collected for Requisition	3,860,450	4,311,585	↑Unknown increase in PCF, increase in Alberta School Foundation reflects 2025 actuals, expecting DIP and PCESC to be comparable to previous years.
Total Revenues	\$ 18,536,770	\$ 19,391,265	
Requisitions	3,860,450	4,311,590	
Net Revenue	\$ 14,676,320	\$ 15,079,675	

Council and Other Legislative		
2026 Net Budget	(273,435)	The Council budget area deals with all costs associated and incurred by Municipal Council including stipends, per diems and fees for meetings and conferences.
2025 Net Budget	(275,560)	
% Change	-0.8%	
M.D. Council members sit on various internal and external boards including: Agricultural Services Board, Agricultural Service Appeal Committee, Airport Committee, Alberta Southwest Regional Alliance, Beaver Mines Community Association, Castle Mountain Community Association, Chinook Arch Regional Library Board, Crowsnest Pincher Creek Landfill Association, Economic Development, Facilities Planning Study Steering Committee, Family & Community Support Services, Housing Committee, Inter Collaborative Framework Committee, Inter Municipal Development Committee, Lundbreck Citizens Council, Oldman River Regional Services Commission, Pincher Creek Emergency Services Commission, Pincher Creek Foundation, Pincher Creek Municipal Library Board, Pincher Creek Regional Emergency Management Organization, Recycling Management Committee and Regional Emergency Livestock Plan.		

Summary Budget			
	Budget 2025	Budget 2026	Variance Highlights
Sales of Good & Services	-	-	
Total Revenues	-	-	
Personal Costs	174,530	193,235	↑ Council remuneration policy revised for 2026
Training, Workshops, Conferences, Etc. Paid	11,000	10,000	
Mileage	22,100	22,100	
Hotels and Accommodation	12,500	12,500	
Meals	8,000	8,000	
Airfare	2,000	-	↓ FCM Conference and Airfare removed from 2026 for term
Information Technology	2,500	3,100	
Election Costs	20,500	3,000	↓ 2025 was an election year
Memberships and Subscriptions	18,930	19,000	
General Purchases	3,500	2,500	
Total Expenses	275,560	273,435	
Net Operations	(275,560)	(273,435)	

Administration		
2026 Net Budget	(2,707,600)	Administration Services provided are: • Finance • Reception • Information Technology • Health and Safety • Human Resources
2025 Net Budget	(2,812,100)	
% Change	-3.7%	

2025 Key Accomplishments

- Switched benefit providers from Manulife to Desjardins in October 2025. The switch has resulted in combined employee/employer savings of approximately 70k in the first year.
- Completed a server refresh and the implementation of a new Microsoft Office Standard to replace Microsoft Suite.
- Passed a revised TIPP bylaw allowing more opportunities for rate payers to get on the plan.

2026 Initiatives

- #1** The current financial software will be discontinued in the coming years; therefore, the MD must work towards and begin to transition to a new ERP system.
- #2** Negotiate a new collective agreement as the current agreement is set to expire in December 2026.
- #3** Upon successful completion of an ACP grant, complete a Regional Facilities Condition Assessment and Master Plan.

Summary Budget				
	Budget 2024	Budget 2025	Budget 2026	Variance Highlights
Sales of Good & Services	10,750	9,500	9,500	
Leases, Rentals and Other	18,455	17,130	24,830	
Government Grants	-	40,000	220,000	↑ ACP Grant
Total Revenues	29,205	66,630	254,330	
Personnel Costs	1,348,730	1,599,500	1,517,400	
General Purchases	228,240	245,140	237,465	
Insurance	152,090	171,220	174,640	
Training	25,250	32,750	32,750	
Health and Safety	17,430	23,100	36,300	
Information Technology	101,170	160,670	122,185	↓ IT server refresh
Legal Fees	28,000	45,000	50,000	
Contracted Services	270,800	338,700	565,540	↑ Regional Facilities Condition Assessment and Master Plan pending a successful ACP grant application
Local Government Transfers	-	-	-	
Bank Charges	10,000	10,000	10,000	
Long Term Debt Interest	-	5,650	5,650	
Bad Debts	18,000	10,000	10,000	
Subtotal Expenses	\$ 2,199,710	\$ 2,641,730	\$ 2,761,930	
Transfer to Reserves	46,965	237,000	200,000	Transfers to building reserve and community initiatives.
Loans		-	-	
Total Expenses	\$ 2,246,675	\$ 2,878,730	\$ 2,961,930	
Net Operations	(2,217,470)	(2,812,100)	(2,707,600)	

Enforcement Services		
2026 Net Budget	(456,270)	Enforcement Services includes the Provincial Police Funding Model and the Community Peace Officer. Bylaws are enforced on a complaint basis and include: • Land use • Traffic • Community Standards • Animal Control
2025 Net Budget	(453,550)	
% Change	0.6%	

2025 Key Accomplishments Continued to expand the Community Police Officer Program. Hired a Community Peace Officer, created and amended bylaws, and held an open house for the public.

2026 Initiatives

- #1 Enhance community engagement and education.
- #2 Strengthen operational efficiency and collaboration with federal (RCMP) and provincial agencies.

Summary Budget			
	Budget 2025	Budget 2026	Variance Highlights
Licenses	150	150	
RCMP Fines	20,000	20,000	
Ticket Revenue	-	20,000	
Total Revenues	20,150	40,150	
Personal Costs	105,600	130,500	
Training	1,500	7,500	
Legal Fees	-	5,000	
Safety	10,000	5,000	
General Purchases	32,500	24,320	
Police Costing	324,100	324,100	Provincial download - Police Funding Model
	-	-	
Subtotal Expenses	473,700	496,420	
Net Operations	(453,550)	(456,270)	

Planning		
2026 Net Budget	(268,460)	Planning & Development department ensures all development within M.D. conforms with the policies and requirements of the municipal planning documents and Provincial legislation or regulations that affect land development within the M.D. Services provided include: • Development and utility permits • Compliance certificates • Geographical Information System inquiries • Land use bylaw amendments • Liaison between the public and Council regarding road closures
2025 Net Budget	(209,400)	
% Change	28.2%	

2025 Key Accomplishments

- Completed the Lundbreck Hamlet Study and Brownfield Feasibility Study.
- South Canadian Rockies Tourism Association Involvement and Implementation of Regional Tourism Advisory Committee.

2026 Initiatives

- #1 Create a Municipal Business Licensing system.
- #2 Oldman River Reservoir Area Structure Plan Update & Amendment (Complete 2027).
- #3 Beaver Mines Hamlet Study (Complete 2027).
- #4 Castle Mountain Area Structure Plan Update and Amendment.

Summary Budget			
	Budget 2025	Budget 2026	Variance Highlights
Sales of Good & Services	8,500	8,500	
Fees and Other	22,700	22,700	
Safety Codes	75,000	75,000	
Government Grants	106,000	30,000	↓ Brownfield Study(FCM Grant) completed
Total Revenues	212,200	136,200	
Personnel Costs	102,550	105,100	
General Purchases	10,050	13,210	
Training	5,000	5,000	
Legal Fees	10,000	20,000	
Contracted Services	274,000	241,350	Brownfield Study(FCM Grant) completed, offset by Oldman Area Structure Plan update and 20% increase in ORRSC contract fee
Right of Way Purchases	20,000	20,000	
Subtotal Expenses	421,600	404,660	
Net Operations	(209,400)	(268,460)	

Fire/PCREMO		
2026 Net Budget	(895,130)	Items included in the Fire budget are: • Contribution to Pincher Creek Emergency Services Commission (PCESC) • Contribution to Pincher Creek Regional Emergency Management Organization (PCREMO) • Revenue/expense for M.D. residents requiring fire services • M.D. fire hall utility costs • Contribution to Pincher Creek Search & Rescue
2025 Net Budget	(881,130)	
% Change	1.6%	

Summary Budget			
	Budget 2025	Budget 2026	Variance Highlights
Total Revenues	-	-	
General Purchases	-	-	
Contracted Services	-	-	
Contributions to PCESC	795,000	805,000	
Contributions to PCREMO	75,000	79,000	
Contributions to Other Agencies	11,130	11,130	
Subtotal Expenses	881,130	895,130	
Transfer to Reserves	-	-	
Total Expenses	881,130	895,130	
Net Operations	(881,130)	(895,130)	

Public Works		
2026 Net Budget	(7,272,180)	The Public Works department provides oversight to municipal infrastructure, including 5 hamlets, approx. 1,205 km of roads, 160 bridges, the airport, and buildings and the equipment fleet.
2025 Net Budget	(6,949,900)	
% Change	4.6%	

- 2025 Key Accomplishments
 - On track to complete a Gravel Pit Plan for the Sapeta Pit by the end of the year.
 - Trained and established a shoulder pulling program with one operator.
 - Implemented a new inventory system with staff and review vehicle/equipment listing and dispose of unneeded assets.

- 2026 Initiatives
 - #1 Allocate resources to the gravel crushing program to ensure we obtain a sufficient inventory to meet operational demands.
 - #2 Assume responsibility for the repair and maintenance of "Shell" Road.
 - #3 Contine to focus on road infrastructure such a permanent snowfence, small culverts, and signage while developing preventative maintenance programs for these asset groups.

Summary Budget				
	Budget 2024	Budget 2025	Budget 2026	Variance Highlights
Sales of Good & Services	43,600	43,600	43,600	
Sale of Gravel & Asphalt	20,000	20,000	20,000	
Sale of Dust Control	50,000	50,000	60,000	
Government Grants	50,000	280,000	107,000	↓ Road Study funding (ACP) complete in 2025
Contribution from agencies	44,600	40,590	32,200	
Transfer from Reserves	81,200	-	-	
Interdepartmental Changes	61,000	33,000	33,000	
Total Revenues	350,400	467,190	295,800	
Personnel Costs	2,668,000	2,692,000	2,743,000	
General Purchases	1,377,700	1,311,600	1,237,400	
Contracted Services	265,600	327,000	169,000	↓ Road Study funding (ACP)
Safety	41,000	44,250	52,100	
Training	43,250	58,250	58,250	
Information Technology	121,690	128,470	134,210	
Gravel Hauling	320,000	350,000	384,000	
Gravel Crushing	250,000	325,000	507,000	↑ Increased crushing to be done in 2026
Gravel Royalties	145,000	182,500	182,500	
Gravel Pit Reclamation	50,000	50,000	75,000	
Bridge Repairs	25,000	35,000	30,000	
Engineering & Surveying	46,000	82,000	50,500	
Dust Control & Cold Mix Product	335,000	441,000	555,000	↑ Repair and maintenance of "Shell" Road
Long Term Debt Interest	54,120	48,610	42,940	
Subtotal Expenses	5,742,360	6,075,680	6,220,900	
Transfer to Reserves	1,293,200	1,150,000	1,150,000	
Long Term Debt Principal	185,900	191,410	197,080	
Total Expenses	7,221,460	7,417,090	7,567,980	
Net Operations	(6,871,060)	(6,949,900)	(7,272,180)	

Agricultural and Environmental Services		
2026 Net Budget	(372,160)	The Agricultural and Environmental Services department provides oversight to the municipal obligations of the Weed Control Act, Pest Act and the Soil Conservation Act. Services include: • Weed control (primary task) • Extension services for residents to assist with farm and ranch productivity • Manage the MD dams and water requirements to benefit residents downstream. • Park Maintenance program
2025 Net Budget	(307,330)	
% Change	21.1%	

2025 Key Accomplishments

- Hosting an Ag Fair in December 2025.

- 2026 Initiatives**
- #1** Continue to improve public awareness on environmental stewardship programs through the Alternative Land Use Systems (ALUS) program and the South West Invasive Managers (SWIM) program.
 - #2** Ensure that municipal land owners are aware of weed removal obligations and issue weed notices when required.

Summary Budget				
	Budget 2024	Budget 2025	Budget 2026	Variance Highlights
Sales of Good & Services	131,000	108,500	53,500	↓ Contract with AB Parks has expired. It is not known if this contract will be renewed
Government Grants	236,245	236,250	201,250	↓2025 - 2028 ASB Grant does not include coverage for resource management activities
Deadstock Program	35,000	35,000	40,000	
Misc. Revenue	5,000	6,000	1,000	
Transfer from Reserves	-	-	-	
Total Revenues	407,245	385,750	295,750	
Personnel Costs	352,000	363,800	384,800	
Training	10,300	12,400	14,900	
General Purchases	124,380	142,050	147,200	
Contracted Services	109,000	96,000	41,000	
Safety	9,250	12,300	12,760	
Information Technology	13,030	6,530	7,250	
Chemical	50,000	50,000	50,000	
Interdepartmental	10,000	10,000	10,000	
Subtotal Expenses	677,960	693,080	667,910	
Net Operations	(270,715)	(307,330)	(372,160)	

Airport		
2026 Net Budget	(69,500)	The Pincher Creek Airport is managed by the M.D. There is minimal activity; therefore, there is little revenue generated. M.D. is responsible for: • Grass Cutting • Maintenance of Facility • Snow Removal
2025 Net Budget	(38,450)	
% Change	80.8%	

2025 Key Accomplishments

- Took over the ownership of an airport hangar, which is now being used for storage of AES rental equipment.
- Updated the current Airport Tanker Base lease.

2026 Initiatives

- #1** Continue to engage local partners to enhance services and viability of our airport.
- #2** Complete an Airport Loading Analysis as per the Transportation Master Plan.

Summary Budget			
	Budget 2025	Budget 2026	Variance Highlights
Leases	44,250	42,750	
Transfer From Reserves	-	15,000	↑ Transfer for Carry Forward Reserve - Airport Line Painting
Interdepartmental Changes	5,000	5,000	
Total Revenues	49,250	62,750	
Personal Costs	950	950	
General Purchases	33,250	32,800	
Contracted Services	33,500	78,500	↑ Airport Loading Analysis
Interdepartmental	20,000	20,000	
Subtotal Expenses	87,700	132,250	
Transfer to Reserves	-	-	
Net Operations	(38,450)	(69,500)	

Waste Management		
2026 Net Budget	(296,655)	Solid waste services are provided within this department by the Crowsnest Pincher Creek Landfill Association as a contractor to the M.D. The most significant service provided is the placement of roll-off bins for residents to place their solid waste for pick-up. Curbside pickup is provided to the Hamlets of Beaver Mines and Lundbreck. The M.D. partners with the Town to offer additional Waste Management services through the Eco-Centre.
2025 Net Budget	(343,000)	
% Change	-13.5%	

2025 Key Accomplishments •Met Phase 1 deadline in securing a contract under the new provincial Extended Producer Responsibility (EPR) regulation to offset costs for recycling and shipment of single-use products, packaging, and paper products (PPP). Successfully negotiated contract values based on assumed increases at the Eco Center.

2026 Initiatives

#1 Renegotiate the waste handling contract (expires December 31, 2025) with the Landfill.

#2 Meet the requirements of EPR and extend EPR funding past the contractual end date of September 30th, 2026, for Eco Center funding. Gain clarity on the EPR path forward related to recycling bins in Hamlets and negotiate an acceptable path forward for the Council and residents.

Summary Budget			
	Budget 2025	Budget 2026	Variance Highlights
Waste Management Fees	22,000	22,000	
Extended Producer Responsibility	-	56,925	↑ Contract with Circular Materials valid to Sept 30
Total Revenues	22,000	78,925	
Bin Rentals/Pickups	113,570	84,000	Correction of budget buckets for landfill fees and tipping fees expected to go up 5%
Drive In Tipping Fees	83,180	83,180	
Eco Centre and Other Recycling	168,250	208,400	
Subtotal Expenses	365,000	375,580	
Net Operations	(343,000)	(296,655)	

Water Services		
2026 Net Budget	(1,016,415)	The Water Services Segment provides potable water for the Hamlet of Lundbreck and Beaver Mines, Castle Parks, Castle Mountain Resort and contracts potable water treatment and delivery services to the Village of Cowley. Additional services are being currently installed for the Hamlet of Beaver Mines. Water services also temporarily includes Dams (Other Environmental Use and Protection) for financial reporting purposes.
2025 Net Budget	(1,150,460)	
% Change	-11.7%	

- 2025 Key Accomplishments
 - Utility Bylaw 1344-22 rate schedule was modified to provide better cost recovery.
 - Completed an overhaul and implementation of the Water Shortage Response Plan.
 - New remote monitoring system (SCADA) was installed at the water plant.

- 2026 Initiatives
 - #1 Complete a Regional Drought Projects Assessment to guide next steps in ensuring resilience of a regional water system.
 - #2 Operational repairs resulting from 2024/2025 reservoir inspections.
 - #3 Water Plant approval expiry renewal.

Summary Budget			
	Budget 2025	Budget 2026	Variance Highlights
Sales of Good & Services	213,000	261,860	↑ Utility Rate increase
Government Grants	110,000	82,000	DFPP and AMWWP funding for raw water storage study
Transfer From Reserves	-	-	
Total Revenues	323,000	343,860	
Personnel Costs	248,600	248,600	
Training	7,500	7,500	
General Purchases	310,690	305,580	
Contracted Services	316,180	268,900	↓ Raw Water Storage Study (funded through DFPP/AMWWP) and Cowley Reservoir inspection complete, offset by Lundbreck Reservoir repairs
Long Term Debt Interest	20,690	18,315	
Miscellaneous*	65,000	7,500	↓ Cridland Dam Study and Therriault Data Analysis
Subtotal Expenses	968,660	856,395	
Transfer to Capital Reserves	423,340	420,000	
Long Term Debt Principal	81,460	83,880	
Total Expenses	1,473,460	1,360,275	
Net Operations	(1,150,460)	(1,016,415)	

Wastewater Services		
2026 Net Budget	(158,600)	Wastewater services are provided to the Hamlet of Lundbreck and Beaver Mines by Water Operations personnel. These services include: • Inspections • Flushing • General maintenance
2025 Net Budget	(128,100)	
% Change	23.8%	

- 2025 Key Accomplishments**
- Achieved approval compliance over first full year of operating Beaver Mines Waste Treatment System while transitioning to complete reliance on internal resources and local contractors for repairs/maintenance.
 - Utility rate adjustments made to reflect differences in operational costs of systems.
 - Lundbreck Lagoon sludge survey was complete.

2026 Initiatives

- #1 Lundbreck sewer lining project and repair work.
- #2 Beaver Mines lift station performance improvement projects.
- #3 Lundbreck Lagoon odour/sludge control work.

Summary Budget			
	Budget 2025	Budget 2026	Variance Highlights
User Fees	20,000	24,000	↑ Utility Rate increase
Total Revenues	20,000	24,000	
General Purchases	101,500	133,500	↑ Improve insufficient air handling unit at the Lift Station
Contracted Services	46,600	49,100	
Subtotal Expenses	148,100	182,600	
Net Operations	(128,100)	(158,600)	

Community Services		
2026 Net Budget	(512,775)	Community Services includes the following services: • Family and Community Support Services • Joint Funding Program – The MD and the Town decide together to fund local organizations on a per capita basis. • Chinook Arch Regional Library & Pincher Creek Library • Community funding and donations • ICF Funding Objectives • Pincher Creek Community Early Learning Centre (PCCELC) contribution
2025 Net Budget	(483,540)	
% Change	6.0%	

Summary Budget

	Budget 2025	Budget 2026	Variance Highlights
FCSS Provincial	111,620	111,620	
Reserve Transfer	100,000	-	↓ Transfer from Regional Community Initiative Reserves for PCCELC no longer required
Total Revenues	211,620	111,620	
FCSS Grants	139,530	139,530	
Chinook Arch/Pincher Creek Library	158,250	162,700	
Town - PCCELC and CRC	155,000	65,000	↓ No further contributions required for PCCELC
Other Joint Budget	93,000	105,000	
Joint Grant	68,300	71,085	
Other Contributions to Groups*	31,080	31,080	
Subtotal Expenses	645,160	574,395	
Transfer to Operating Reserves	50,000	50,000	Seniors Housing Reserve
Total Expenses	695,160	624,395	
Net Operations	(483,540)	(512,775)	

*Includes contributions to Ag For Life, Rural Crime Watch, STARS, and the annual misc. allocations determined at a later date

Parks & Recreation		
2026 Net Budget	(710,500)	Maintained by MD personnel:
2025 Net Budget	(704,500)	• Patton Park in the Hamlet of Lundbreck • Foothills (Fishburn) Park on RR 28-4 • Beaver Mines Park
% Change	0.9%	Contracted Maintenance:
		• Castle River Rodeo Grounds & Campground • Bobby Burns Fish Pond

2025 Key Accomplishments Continued to work with user groups to enhance services and relationships.

2026 Initiatives

#1 Introduction of a specific park maintenance program for all Municipal parks.

Summary Budget			
	Budget 2025	Budget 2026	Variance Highlights
Transfer from Reserves	-	-	
Total Revenues	-	-	
General Purchases	11,000	12,000	
Contracted Services	24,700	14,700	
Interdepartmental	11,000	11,000	
Contributions to Town Rec	487,000	502,000	3% ↑ from previous years actuals
Contributions to CNP Rec	25,000	25,000	
Subtotal Expenses	558,700	564,700	
Transfer to Operating Reserves	145,800	145,800	
Total Expenses	704,500	710,500	
Net Operations	(704,500)	(710,500)	

Cemeteries		
2026 Net Budget	(70,000)	The Municipal District of Pincher Creek agreed to an annual contribution to the Town as part of ICF.
2025 Net Budget	(62,000)	
% Change	12.9%	Cemeteries throughout the MD are maintained by local residents at no cost to the MD.

Summary Budget

	Budget 2025	Budget 2026	Variance Highlights
Transfer from Reserves	-	-	
Total Revenues	-	-	
Contributions to Town	62,000	70,000	
Subtotal Expenses	62,000	70,000	
Net Operations	(62,000)	(70,000)	

Long Term Debt

2025 Debt Limit

The Municipal Government Act requires municipalities to keep long term debt below thresholds determined by annual revenues. The debt (total debt) and debt servicing (annual payments of principal and interest) limits as at December 31, 2025 are:

Debt Limit (1.5 times revenue)	24,577,710	
Actual Debt	2,712,574	Includes CEIP, but in reality this loan doesn't effect this limit.
Debt Servicing Limit (0.25 times revenue)	4,096,285	
Actual Debt Servicing	347,817	

Debt as of December 31, 2025	Principal Owing	Interest Rate	Annual Principal Payment	Annual Interest	Repayment Date
Lundbreck Water Reservoir	409,580	2.9420%	51,971	13,199	Dec 2032
Lundbreck Regional Water System	232,374	2.9420%	29,486	7,489	Dec 2032
Landfill Road (75% Landfill Association)	1,131,342	2.9420%	143,555	36,459	Dec 2032
Landfill Road (25% MD)	377,114	2.9420%	47,852	12,153	Dec 2032
Clean Energy Improvement Program	562,165	2.0000%	-	5,652	Dec 2033
Total Debt	2,712,574		272,864	74,952	

Debt as of December 31, 2026	Principal Owing	Interest Rate	Annual Principal Payment	Annual Interest Payment	Repayment Date
Lundbreck Water Reservoir	357,609	2.9420%	53,512	11,659	Dec 2032
Lundbreck Regional Water System	202,888	2.9420%	30,360	6,615	Dec 2032
Landfill Road (75% Landfill Association)	987,786	2.9420%	147,810	32,205	Dec 2032
Landfill Road (25% MD)	329,262	2.9420%	49,270	10,735	Dec 2032
Clean Energy Improvement Program	562,165	2.0000%	-	11,242	Dec 2033
Total Debt	2,439,710		280,951	72,456	

Reserves and Trusts

	2026 Beginning	Transfer In	Transfer Out	2026 Ending
Airport	329,771			329,771
Bridge	3,187,664	400,000	1,560,000	2,027,664
Buildings	551,290	150,000		701,290
Dams (Water Storage)	475,000			475,000
Equipment	4,499,895	500,000	1,408,000	3,591,895
Emergency management	61,001			61,001
Next Year Completion	32,223		15,000	17,223
PCESC Equipment	209,369			209,369
Regional Community Initiatives	1,687,234	195,800		1,883,034
Road Infrastructure	3,294,561	250,000	145,000	3,399,561
Recycle Equipment	104,966			104,966
Senior Housing	350,000	50,000		400,000
Tax Rate Stabilization	1,960,814	-		1,960,814
Water and Wastewater Infrastructure	2,428,120	420,000	60,000	2,788,120
Total Restricted Surplus	19,171,908	1,965,800	3,188,000	17,949,708
Unrestricted Surplus	2,800,000			2,800,000
Alternative Land Use Services(ALUS) Trust	65,000	5,000	4,000	66,000
Public Trust	65,000	-	-	65,000
Regional Airport Development Trust	47,000	-	-	47,000
Tax Recovery Sales Trust	90,000	-	-	90,000
Total Trusts	267,000	5,000	4,000	268,000

2026 Capital Budget Summary

Project #	Service Area	Description	2026 Total Cost	Grants	Debt	Reserves	Operations	Total Revenue
Infrastructure								
PW-BF-1	Bridges	Bridge File #1348 Connelly Rd. Over Connelly Creek						
PW-BF-2	Bridges	Bridge File #71542 Waldron Flats over Indian Creek						
PW-BF-3	Bridges	Bridge File #76203 West End Maycroft over Ernst Creek						
PW-BF-4	Bridges	Bridge File #75481 TWP RD 93B Over Olin Creek Tributary						
PW-BF-5	Bridges	Bridge File #73608 Twin Butte Rd over Waterton River						
PW-BF-6	Bridges	Bridge File #673 Skyline Rd over Olin Creek						
PW-RD-1	Roads	Southfork Road Repair						
PW-RD-2	Roads	Pisory Road over Tributary to Cow Creek Trib.						
PW-RD-3	Roads	Beaver Creek Rd. Over Beaver Creek Trib.						
PW-RD-4	Roads	Gladstone Rd. (RR 20) over Mill Creek Trib.						
WT-DM-1	Dams	Therriault Dam Rehabilitation						
Infrastructure Total			3,029,000	1,324,000	-	1,705,000	-	3,029,000
Wastewater Services								
WW-WW-1	Wastewater	Lundbreck Wastewater Main between Railway/Park St.						60,000
Wastewater Services Total			60,000	-	-	60,000	-	60,000
Equipment								
PW-EQ-1	Public Works	Grader*						
PW-EQ-2	Public Works	Plow Truck						
PW-EQ-3	Public Works	Water Truck						
PW-EQ-4	Public Works	Heavy Truck/Tractor						
PW-EQ-5	Public Works	Loader Scale						
PW-EQ-6	Public Works	Portable Welding Unit						
PW-EQ-7	Public Works	Rotary Cutter						
Equipment Total			1,275,000	-	-	1,275,000	-	1,275,000
Fleet								
PW-FT-1	Public Works	3/4-Ton Truck, Crew Cab, 4x4, Long Box						
PW-FT-2	Public Works	1- Ton Truck Cab and Chassis, 4x4						
Fleet Total			133,000	-	-	133,000	-	133,000
Administration								
AD-IT-1	Administration	Financial Software System Replacement						
Administration Total			85,000	85,000	-	-	-	85,000
Grand Total			4,582,000	1,409,000	-	3,173,000	-	4,582,000

Long Range Plan						
Future Capital Projects		2027	2028	2029	2030	2031
Infrastructure						
	Bridges	Bridge File #00673				
	Bridges	Bridge File #73608				
	Bridges	Bridge File #13960				
	Bridges	Bridge File #01077				
	Bridges	Bridge File #76636				
	Bridges	Bridge File #02187				
	Bridges	Bridge File #74110				
	Bridges	Bridge File #08685				
	Bridges	Bridge File #06836				
	Bridges	Bridge File #74906				
	Bridges	Bridge File #01528				
	Bridges	Bridge File #73602				
	Bridges	Bridge File #74425				
	Bridges	Bridge File #77192				
	Bridges	Bridge File #01410				
	Roads	Southfork Road Repair				
	Roads	Beaver Creek Rd. Over Beaver Creek Trib.				
	Roads	Gladstone Rd. (RR 20) over Mill Creek Trib.				
	Water Services	Water Storage Solution				
	Dam	Therriault Dam Rehabilitation				
	Dam	Cridland Dam Rehabilitation				
Infrastructure Total		7,353,000	9,050,000	1,145,000	1,640,000	1,780,000
Equipment						
	Public Works	Grader				
	Public Works	HD Trailer				
	Public Works	Water truck				
	Public Works	Backhoe				
	Public Works	Service Body				
	Public Works	HD Trailer				
	Public Works	Belly Dump Trailer				
	Agriculture	Quad				
	Agriculture	Truck mounted intelligent sprayer				
Equipment Total		1,155,000	720,000	810,000	1,110,000	1,470,000
Fleet						
	Public Works	3/4 Ton Pick Up Truck				
	Public Works	Light truck				
	Agriculture	Light truck				
Fleet Total		140,000	240,000	140,000	140,000	140,000
Administration						
	Administration	Financial Software System Replacement				
Administration Total		300,000	-	-	-	-
Facilities						
	Public Works	Public Works wash bay				
Facilities Total		50,000	400,000	-	-	-
Grand Total Expenditures		8,998,000	10,410,000	2,095,000	2,890,000	3,390,000
Sources of Project Funding						
	Grants	5,753,000	7,720,000	-	-	-
	Reserves	3,245,000	2,690,000	2,095,000	2,890,000	3,390,000
	Operations	-	-	-	-	-
Total Sources of Project Funding		8,998,000	10,410,000	2,095,000	2,890,000	3,390,000
* Grader was reviewed as part of the budgeting process, however a resolution was approved to purchase immediately in 2025 to take advantage of lower costs and shorter delivery time.						

Capital Grants & Reserves Summary

Capital Grants Summary

Available Grant Funding*	2026	2027	2028	2029	2030
Beginning of year	5,195,067	5,264,716	755,365	2,149,014	3,542,663
Grant Funding Received	1,393,649	1,393,649	1,393,649	1,393,649	1,393,649
Expenditures	(1,324,000)	(5,903,000)	-	-	-
End of year	5,264,716	755,365	2,149,014	3,542,663	4,936,312

Capital Reserve Summary

	Equipment	Road Construction	Bridges	Buildings	Water and Wastewater Infrastructure
Annual Transfer to Reserve	500,000	250,000	400,000	150,000	350,000
Projected End of the Year Balance					
2025	4,499,895	3,294,560	3,187,664	516,290	2,428,120
2026	3,591,895	3,399,560	2,027,664	666,290	2,718,120
2027	2,796,895	3,069,560	1,107,664	766,290	3,068,120
2028	2,336,895	3,319,560	177,664	516,290	3,418,120
2029	1,886,895	3,569,560	- 567,336	666,290	3,768,120
2030	1,136,895	3,819,560	- 1,807,336	816,290	4,118,120

Detailed Capital Grant Summary

	Local Government Fiscal Framework (LGFF) Capital	Canada Community- Building Fund (CCBF)	Local Roads and Bridges Program (STIP)	Watercourse Remediation
Projected Balance Jan 1, 2026	3,854,447	671,620	-	669,000
Estimated 2026 Allocation	1,146,862	246,787	-	-
Funding Available	5,001,309	918,407	-	669,000
Bridge File #1348 Connelly Rd. Over Connelly Creek Southfork Road Therriault Dam Rehabilitation Grader Financial Software System Replacement				
Bridge File #75481 TWP RD 93B Over Olin Creek Tributary				
Bridge File #73608 Twin Butte Rd over Waterton River				
Projected Balance December 31, 2026	4,616,309	563,407	-	-
Estimated 2027 Allocation	1,146,862	246,787	-	-
Bridge File #73608 Twin Butte Rd over Waterton River Therriault Dam Rehabilitation Southfork Road Financial Software System Replacement				
Projected Balance December 31, 2027	260,171	410,194	-	-

Project Name	Bridge File #1348 Connelly Rd. Over Connelly Creek
Project Number	PW-BF-1
Priority	5 - High
Service Area	Public Works - Bridges
Division	Division 5
Project Description	Culvert Replacement - SW-03-008-02 W5M
Project Cost	
Funding Sources	Other: Watercourse Remediation Program - 60%~ Bridge Repair and Replacement Reserve - 40%~ The MD will also apply for grant funding under the Local Roads & Bridges Program under STIP (Alberta Transportation). For Budget purposes, this project will be funded through the Bridge Repair and Replacement Reserve.
Timeline	2025 - Engineering/Regulatory 2026 - Construction
Rationale for Need	A Qualified Aquatic Environmental Specialist (QAES) report was completed in 2024 on the existing culvert on Connelly Creek, as it was identified as a priority for remediation of fish passage as part of the Watercourse Crossing Assessment and Remediation Program (WCR). The 1969 culvert has a 44% condition rating due to two (2) cracked rings, rusting, and bad alignment. The outflow is also a barrier to fish passage. Dead end road with no detour available. The existing culvert is a 3m x 49m long with 5.2m of cover. Preliminary engineering in 2025 remains underway. Budget assumes a 3.3m diameter X 65m long culvert will be required. Road acquisition and alignment will also be required at this location (Not WCR eligible). The WCR program approved the use of funds for preliminary engineering at this crossing and has indicated this is a preferred remediation with the remaining funds.
Impact on future operating costs	
Impact on other departments and deferral	Delaying would result in loss of grant funding to replace this culvert with one that passes fish.
Treatment of asset replaced	
Was this included as part of Asset Management	Yes
Other options to Recommendation	N/A

Project Name	Bridge File #71542 Waldron Flats over Indian Creek
Project Number	PW-BF-2
Priority	4 - Medium/High
Service Area	Public Works - Bridges
Division	Division 4
Project Description	Culvert Replacement - SE-07-010-01 W5M
Project Cost	
Funding Sources	Reserve - Bridge Repair and Replacement The MD will apply for grant funding under the Local Roads & Bridges Program under STIP (Alberta Transportation). For Budget purposes, this project will be funded through the Bridge Repair and Replacement Reserve.
Timeline	2025 - Engineering/Regulatory 2026 - Construction
Rationale for Need	The 2m x 2.2m x 32m long culvert was built in 1967. The structure has isolated perforations in the roof of 3 rings and 1 ring on the floor. There are also minor roof and sidewall deflection that result in a 33% condition rating. This is a Class C waterbody, Department of Fisheries and Oceans (DFO) review is expected to be required along with a Species At Risk Act (SARA) permit due to proximity to Callum Creek. Preliminary engineering was completed in 2025 and determined the preferred strategy of replacement with a 2.7m diameter x 48m long culvert (staged construction) is recommended.
Impact on future operating costs	
Impact on other departments and deferral	Delay in maintenance could result in further deterioration and increased inspection resource requirements. There is a 28km detour which could be utilized for this culvert. The estimated Average Daily Traffic (AADT) is 36 vehicles/day at this location.
Treatment of asset replaced	
Was this included as part of Asset Management	Yes
Other options to Recommendation	QTY 2 - 2m x 48m culverts: Additional \$90,000, reduced design life. QTY 1 - 3m x 1.8m x 50m pre-cast concrete box: Additional \$430,000. Best predicted value over lifetime. Maintenance (liner) or alternative are not options.

Project Name	Bridge File #76203 West End Maycroft over Ernst Creek
Project Number	PW-BF-3
Priority	4 - Medium/High
Service Area	Public Works - Bridges
Division	Division 5
Project Description	Culvert Replacement - NW-26-010-03 W5M
Project Cost	
Funding Sources	Reserve - Bridge Repair and Replacement The MD will apply for grant funding under the Local Roads & Bridges Program under STIP (Alberta Transportation). For Budget purposes, this project will be funded through the Bridge Repair and Replacement Reserve.
Timeline	2025 - Engineering/Regulatory 2026 - Construction
Rationale for Need	The 2.5m x 1.8m x 20m long culvert was built in 1965. The structure has 3 cracked rings in the sidewall with 85mm remaining. There are some deflections and corrosion that result in a 33% condition rating. This is an unmapped Class B waterbody that will have SARA permit requirements. Preliminary engineering was completed in 2025 with the replacement strategy currently proposed being two (2) 1.8m diameter x 28 m long culverts.
Impact on future operating costs	
Impact on other departments and deferral	Delay in maintenance could result in further deterioration and increased inspection resource requirements. There is no detour available for this culvert. The Average Daily Traffic (AADT) is 200-300 vehicles/day at this location in Summer.
Treatment of asset replaced	
Was this included as part of Asset Management	Yes
Other options to Recommendation	Timber struts and shotcrete beams were considered as potential alternatives, however the proposed replacement strategy offers the lowest lifecycle cost for this structure. A liner is not feasible for this location due to fish passage requirements.

Project Name	Bridge File #75481 TWP RD 93B Over Olin Creek Tributary
Project Number	PW-BF-4
Priority	4 - Medium/High
Service Area	Public Works - Bridges
Division	Division 4
Project Description	Culvert Replacement - SW-23-009-01 W5M
Project Cost	
Funding Sources	Canada Community Building Fund
Timeline	2024/25 - Engineering/Regulatory 2026 - Construction
Rationale for Need	The 1.5m x 24m long culvert with 2m of cover was built in 1961 with a re-used structure. The structure has 12% roof deflection and 9% sidewall deflection. There is also some corrosion on the floor and roof with minor pitting/rust along the floor and a small separation on a seam. A section of the roof is rusted as the pipe installed was salvaged or rotated and previously was a floor that has resulted in a 33% condition rating. This is a mapped Class C waterbody. Road alignment will be required as well. Preliminary engineering was completed in 2025 and determined replacement with two (2) 1.2m x 36m long culverts is the preferred solution. Project will be tendered in 2025 with construction to occur in early 2026.
Impact on future operating costs	
Impact on other departments and deferral	Delays in maintenance could result in further deterioration and an increase in inspection resource requirements. Deflections have been stable. There is no detour available for this culvert. The Average Daily Traffic (AADT) was measured at 5 vehicles/day throughout the summer.
Treatment of asset replaced	
Was this included as part of Asset Management	Yes
Other options to Recommendation	N/A

Project Name	Bridge File #73608 Twin Butte Rd over Waterton River
Project Number	PW-BF-5
Priority	4 - Medium/High
Service Area	Public Works - Bridges
Division	Division 1
Project Description	Bridge Rehabilitation - NW-34-003-28 W4M
Project Cost	
Funding Sources	Canada Community Building Fund The MD will reach out to Cardston County to discuss the work being undertaken at the conclusion of the preliminary engineering and potential for any cost sharing agreements.
Timeline	2026 - Engineering/Regulatory 2027 - Complete
Rationale for Need	This 78m long steel truss bridge was built in 1921 (timber substructure - 1966). A coring inspection in 2021 determined that there are isolated piles and stringers in fair-poor condition that are governing remaining service life. These have resulted in a 33% condition rating. Preliminary engineering is required to determine extent of recommended repair work and costs while work is being done in piles and stringers. The structure spans a boundary and it has been confirmed that the MD is responsible for the structure.
Impact on future operating costs	
Impact on other departments and deferral	Delay in maintenance could result in further deterioration and load de-rating of the bridge. There is a 16km detour available. The estimated Average Daily Traffic (AADT) is 87 vehicles/day at this location (2019).
Treatment of asset replaced	
Was this included as part of Asset Management	Yes
Other options to Recommendation	Continued monitoring of bridge structure, defer to future year.

Project Name	Bridge File #673 Skyline Rd over Olin Creek
Project Number	PW-BF-6
Priority	3 - Medium
Service Area	Public Works - Bridges
Division	Division 4
Project Description	Culvert Replacement/Maintenance - SE-21-009-01 W5M
Project Cost	
Funding Sources	Reserve - Bridge Repair and Replacement The MD will apply for grant funding under the Local Roads & Bridges Program under STIP (Alberta Transportation) in 2026. Preliminary engineering will be funded by the Bridge Repair and Replacement Reserve. However, construction will be dependent on a successful grant application.
Timeline	2026 - Engineering/Regulatory 2027 - Complete
Rationale for Need	The 2m x 2.2m x 54m long culvert was built in 1958 and has 7m of cover. The structure has minor roof and sidewall deflections as well as cracked seams along top side, with minimal steel remaining, which has resulted in a 33% condition rating. This likely inhibits fish passage. The site also has poor horizontal and vertical alignment. This is a Class C waterbody. Preliminary engineering is required to determine appropriate culvert replacement design or feasibility of maintenance alternatives. At this time, a long term liner is not anticipated to be feasible due to fish passage requirements.
Impact on future operating costs	
Impact on other departments and deferral	Delay in maintenance would result in further crack deterioration. There is a 41km detour available for this culvert. The estimated Average Daily Traffic (AADT) is 36 vehicles/day at this location (2018).
Treatment of asset replaced	
Was this included as part of Asset Management	Yes
Other options to Recommendation	Continued monitoring of cracks, defer to future year.

Project Name	Southfork Road Repair
Project Number	PW-RD-1
Priority	5 - High
Service Area	Public Works - Roads
Division	
Project Description	In 2024 a design was complete for a short term repair solution to the Southfork Road. Construction began but was quickly halted as water levels became evident during digs. Geotechnical work was completed to inform a long term design solution.
Project Cost	
Funding Sources	Strategic Transportation Infrastructure Program Local Government Fiscal Framework The MD will apply for grant funding under the Local Municipal Initiatives through STIP (Alberta Transportation) and the Local Government Fiscal Framework Funding. This project is dependent on a successful grant application with STIP and will be deferred if an application is unsuccessful.
Timeline	2025 - Engineered Design 2026 - Engineered Design, Regulatory, and Land Purchase 2027 - Construction
Rationale for Need	The Southfork Road has sloughed significantly and the integrity is compromised. This has been an ongoing issue since the road was built with various construction completed since 2005, totaling at least \$1,000,000 in actual dollars spent. Summer 2024 single lane AADT - 338.
Impact on future operating costs	No impact on future operating cost. This road will continue to be maintained under current service levels.
Impact on other departments and deferral	Deferring further would have a significant impact on the road surface condition which could result in eventual full road failure and closure. Public Works would have additional costs in the form of daily road inspections.
Treatment of asset replaced	
Was this included as part of Asset Management	No
Other options to Recommendation	Road closure.

Project Name	Pisony Road over Tributary to Cow Creek Trib.
Project Number	PW-RD-2
Priority	5 - High
Service Area	Public Works - Roads
Division	Division 5
Project Description	Culvert Replacement - NE-01-009-03 W5M
Project Cost	
Funding Sources	Reserve - Road Construction
Timeline	2025 - Engineering/Regulatory 2026 - Construction
Rationale for Need	This 1m x 14m long culvert Non-Bridge File sized culvert is failing. The structure has a separated sidewall and floor section and it appears from above to be losing material through the sidewall. This stream was observed to run dry during periods in 2025. There is also deflection throughout and at ends. Preliminary engineering determined the location is an unmapped Class C waterbody and that fish are present, therefore DFO approval may be required. Dual 1m or triple 0.8m x 13m long culverts are required to meet flow requirements, while minimizing road impacts. Both of these solutions will remain just under Bridge File size. There is a dead end road and an on-site detour over the failed culvert is possible. This project will be laid out with the assistance of an engineering firm and QAES, with construction work completed in-house.
Impact on future operating costs	
Impact on other departments and deferral	Delay could result in complete failure. There is no detour available for this culvert. This is a very low usage road.
Treatment of asset replaced	
Was this included as part of Asset Management	No
Other options to Recommendation	Pre-fabricated box culvert that will be a higher cost, but also last longer.

Project Name	Beaver Creek Rd. Over Beaver Creek Trib.
Project Number	PW-RD-3
Priority	4 - Medium/High
Service Area	Public Works - Roads
Division	Division 4
Project Description	Culvert Replacements - NE and SE-33-008-29 W4M
Project Cost	
Funding Sources	Reserve - Road Construction
Timeline	2026 - Engineering/Regulatory 2027 - Complete
Rationale for Need	There are two (2) separate tributaries of Beaver Creek that cross the Beaver Creek Rd. 2025 inspections identified both of these Non-Bridge File sized culvert crossings have failed in a similar manner. Due to proximity and similarities with the crossings, it is recommended to replace the culverts in one project to minimize engineering, tender, and construction costs. The 0.9m diam x 28m long culvert with 5m of cover (SE-33) has a failed section in the middle of the pipe, a cavity above the culvert of unknown size, and a wooden structure separating a downstream section. The 0.75m diam x 30m long culvert with 9-10m of cover (NE-33) has silted off and failed at downstream end. There is a hole in downstream road shoulder about 9m² and the downstream outlet could not be located. This is a Class C or D unmapped waterbody. Preliminary engineering is required to determine appropriate culvert replacement designs and feasibility of boring. Geotech will likely be recommended to determine if boring is feasible. Maintenance is not anticipated to be feasible.
Impact on future operating costs	
Impact on other departments and deferral	Delay could result in failures impacting road shoulder and road impacts. There is a 20km detour possible for this culvert (partially outside of the MD).
Treatment of asset replaced	
Was this included as part of Asset Management	No
Other options to Recommendation	Defer to future year.

Project Name	Gladstone Rd. (RR 20) over Mill Creek Trib.
Project Number	PW-RD-4
Priority	5 - High
Service Area	Public Works - Roads
Division	Division 3
Project Description	Culvert Replacement - SE-01-006-02 W5M
Project Cost	
Funding Sources	Reserve - Road Construction
Timeline	2026 - Engineering/Regulatory 2027 - Complete
Rationale for Need	This 0.6m x 17m long Non-Bridge File sized culvert is failing and has caused significant scour and erosion. The outlet is approximately 1.8m above streambed and the downstream barrel is pulling apart due to lack of supporting fill. The culvert is severely undersized and on an unmapped Class A watercourse although it is unclear if fish can reach crossing. The culvert is currently being investigated to determine if fish can reach the crossing and full QAES review and fish passage design is required.
Impact on future operating costs	
Impact on other departments and deferral	Delay could result in complete failure and further erosion. There is a 15km detour available for this culvert.
Treatment of asset replaced	
Was this included as part of Asset Management	No
Other options to Recommendation	If fish passage is not required, a 1.2m diam. x 22 m long culvert is anticipated to be sufficient pending finalized hydraulics. This would allow the project to be completed in 2026.

Project Name	Therriault Dam Rehabilitation
Project Number	WT-DM-1
Priority	3 - Medium
Service Area	Water Services
Division	Division 2
Project Description	Therriault Dam Flood and Drought Upgrades - SW-27-005-29-W4M
Project Cost	
Funding Sources	Drought and Flood Protection Program Local Government Fiscal Framework The MD will apply for grant funding under the Drought and Flood Protection Plan through EPA (Environment and Protected Areas) as a phased project and the Local Government Fiscal Framework Funding. Phase 1 will be the Spillway Upgrades and will proceed with funding under the Local Government Fiscal Framework. Phase 2 will be the Water Supply and will be dependent on a successful grant application with EPA and will be deferred if an application is unsuccessful.
Timeline	2025 - Engineered Design 2026 - Engineered Design, Regulatory, and Land Purchase 2027 - Construction
Rationale for Need	The Therriault Dam is an earth fill dam built in 1967, with capacity upgrades in 1989. The Dam is one of two "significant" consequence dams in the MD. It is the MD's largest dam and water license (453,000 m3). Geotechnical investigation and spillway studies were done in 2023. The spillway survey found that large flood event would overtop outside the spillway and that it is insufficient to pass Inflow Design Flood (IDF). In 2024, a wind-wave run-up analysis and conceptual options study was completed which determined the most feasible design solution. 2025 work consisted of designing the spillway reconstruction and dam crest raise & protection, which resulted in a cost estimate higher than available funding. 2025 drought resulted in significantly increased early season hauling. Adding a permanent 3 season raw water fill station or similar project to increase water availability during drought years would be beneficial. Lifecycle costs to be compared for the various solutions. At 4 meters below full supply level, the dam holds about 160,000 m3 (130 acre-ft).
Impact on future operating costs	Reduced annual monitoring.
Impact on other departments and deferral	
Treatment of asset replaced	
Was this included as part of Asset Management	Yes
Other options to Recommendation	Proceed with Spillway upgrades alone (\$1.3M savings).

Project Name	Lundbreck Wastewater Main between Railway/Park St.
Project Number	WW-WW-1
Priority	4 - Medium/High
Service Area	Wastewater
Division	
Project Description	Install Cured in Place Pipe (CIPP) lining between Manholes 5 and 6 (Railway and Park St).
Project Cost	
Funding Sources	Reserve - Water and Wastewater Infrastructure
Timeline	Complete in 2026
Rationale for Need	The 2023/2024 Lundbreck Wastewater System Assessment identified that the section of Wastewater Main from MH 5 to 6 is an aggregate material other than PVC and is a good candidate for trenchless rehabilitation (root intrusion and aggregate degrading). The 2m diameter x 84m long main is in an alley and open cut install of a new main would be costly and challenging in comparison. CIPP lining installs a new resin saturated felt tube inside the existing main, inflates it, and then cures. This technique minimizes surface disturbance and public impacts. There are five (5) affected services along this section of Wastewater Main.
Impact on future operating costs	
Impact on other departments and deferral	Further deterioration of Wastewater Main could result in loss of opportunity to install liner, requiring full replacement/excavation fixes in 5-15 years.
Treatment of asset replaced	
Was this included as part of Asset Management	No
Other options to Recommendation	Defer to future year.

Project Name	Grader
Project Number	PW-EQ-1
Priority	5 - High
Service Area	Public Works - Equipment
Division	
Project Description	Purchase a new 150M Cat Grader. Council has approved this to be purchased in 2025 through a separate resolution. See the note on the 2026 Capital Budget Summary.
Project Cost	
Funding Sources	Local Government Fiscal Framework - Capital
Timeline	Complete in 2026
Rationale for Need	Unit 61 is a 2011 and has 11,000 hours and has exceeded its maximum useful life under the TCA Policy. Electrical issues are happening at a greater frequency, which has lead to higher levels of down time in 2025. Continuing to extend the life will increase the risk of major repairs or failure.
Impact on future operating costs	Reduced maintenance costs.
Impact on other departments and deferral	
Treatment of asset replaced	Unit 61 would be sold at auction and has an estimated value of \$110,000. The proceeds will be put into the Equipment Reserve.
Was this included as part of Asset Management	Yes
Other options to Recommendation	Leasing alternative provided. Grader rebuild option also remains.

Project Name	Plow Truck
Project Number	PW-EQ-2
Priority	5 - High
Service Area	Public Works - Fleet
Division	
Project Description	Purchase a plow truck
Project Cost	
Funding Sources	Reserve - Equipment Replacement
Timeline	Complete in 2026
Rationale for Need	This truck plays a key role in the function of PW during both the winter and summer seasons. This unit is experiencing significant downtime and that lack of reliability is making it difficult to maintain the service levels established in the winter maintenance policy. This unit would replace Unit #418, which is a 2007 Kenworth T800B what we purchased used in 2015 and has 235,000 KM's.
Impact on future operating costs	Reduced maintenance costs.
Impact on other departments and deferral	
Treatment of asset replaced	With only two plow trucks currently in the fleet we would keep this older unit as a backup to manage any down units because its expected sale value is only \$25,000 - \$40,000.
Was this included as part of Asset Management	Yes
Other options to Recommendation	Investigate a hook-lift option that could be mounted on a heavy truck tractor could serve as a plow truck during the winter and a water truck during the summer. This option still requires further investigation to ensure it would be functional for Municipal operations. If it is possible, Administration will bring a recommendation to Council in 2026.

Project Name	Water Truck
Project Number	PW-EQ-3
Priority	5 - High
Service Area	Public Works - Fleet
Division	
Project Description	Purchase a water truck.
Project Cost	
Funding Sources	Reserve - Equipment Replacement
Timeline	Complete in 2026
Rationale for Need	This truck plays a key role for Public Works delivering services in the summer season. It is integral to the gravel program, dust control program, road rehabilitation, and safety of mowing. The amount of downtime with current units is making it difficult to maintain the service levels. This unit would replace Unit #435(2008 Sterling Water Truck) and has 190,000 KM's. It is an uncommon manufacturer, which has resulted in overly expensive and difficult to source repair parts.
Impact on future operating costs	Reduced maintenance costs.
Impact on other departments and deferral	
Treatment of asset replaced	Unit #418 would be sold at auction with a estimated cost of \$25,000, and Unit #435 would be sold at auction at an estimated cost of \$50,000.
Was this included as part of Asset Management	Yes
Other options to Recommendation	Investigate a hook-lift option that could be mounted on a heavy truck tractor could serve as a plow truck during the winter and a water truck during the summer. This option still requires further investigation to ensure it would be functional for Municipal operations. If it is possible, Administration will bring a recommendation to Council in 2026.

Project Name	Heavy Truck/Tractor
Project Number	PW-EQ-4
Priority	5 - High
Service Area	Public Works - Fleet
Division	
Project Description	Purchase a new heavy truck/tractor.
Project Cost	
Funding Sources	Reserve - Equipment Replacement
Timeline	Complete in 2026
Rationale for Need	Unit #419 is a 2011 with 14,500 hours. This unit is critical to the success of the re-gravel program, road rehabilitations, and capital projects. It experienced an increased amount of downtime this year, which delayed project timelines. Unit has exceeded its maximum useful life (15 years) under the Tangible Capital Asset Policy.
Impact on future operating costs	Increase in major repairs and downtime.
Impact on other departments and deferral	Projects aren't able to be completed due to downtime and we are forced to rely on contractors to assist in getting projects completed.
Treatment of asset replaced	Unit #419 would be sold at auction with an estimated value at \$50,000
Was this included as part of Asset Management	Yes
Other options to Recommendation	Locate a good used unit with low hours and kilometers.

Project Name	Loader Scale
Project Number	PW-EQ-5
Priority	5 - High
Service Area	Public Works - Equipment
Division	
Project Description	Purchase a loader scale.
Project Cost	
Funding Sources	Reserve - Equipment Replacement
Timeline	Complete in 2026
Rationale for Need	The existing loader scale on our John Deere 744K broke this season during the gravel program leaving us unable to measure loading accurately. Prices sought in 2024 for replacement with currently available models range from \$20,000 to \$30,000 depending on features. We require the ability to know what gravel trucks are hauling for weight on certain bridges we have to go over as well as on the banned roads.
Impact on future operating costs	
Impact on other departments and deferral	
Treatment of asset replaced	
Was this included as part of Asset Management	No
Other options to Recommendation	

Project Name	Portable Welding Unit
Project Number	PW-EQ-6
Priority	5 - High
Service Area	Public Works - Equipment
Division	
Project Description	Purchase gas portable welding unit.
Project Cost	
Funding Sources	Reserve - Equipment Replacement
Timeline	Complete in 2026
Rationale for Need	Current portable unit was scheduled for replacement in 2020 and deferred to 2024. The current Lincoln Classic III is operational, but has exceeded manufacturers typical life expectancy by several years. A replacement unit with onboard air system, battery boost, charge modes, and mig process capability increases the suitability of the unit for MD project work and field repairs.
Impact on future operating costs	Decrease equipment downtime and decrease need for contracted services by using in-house journeyman welders.
Impact on other departments and deferral	
Treatment of asset replaced	Current unit can be sold at auction for approximately \$3,000.
Was this included as part of Asset Management	Yes
Other options to Recommendation	Continue using the current unit. Send for service check and refurbishment.

Project Name	Rotary Cutter
Project Number	PW-EQ-7
Priority	5 - High
Service Area	Public Works - Equipment
Division	
Project Description	Purchase a rotary cutter (Skid steer mower).
Project Cost	
Funding Sources	Reserve - Equipment Replacement
Timeline	Complete in 2026
Rationale for Need	Current unit has seen significant downtime this summer for hydraulic issues and welding on stress points. This has caused issues with completing projects in a timely matter.
Impact on future operating costs	Increase in frequency of repairs and downtime leading to delay in project completion.
Impact on other departments and deferral	
Treatment of asset replaced	Unit would be sold at auction with an estimated selling price of \$2,000.
Was this included as part of Asset Management	Yes
Other options to Recommendation	N/A

Project Name	3/4-Ton Truck, Crew Cab, 4x4, Long Box
Project Number	PW-FT-1
Priority	5 - High
Service Area	Public Works - Fleet
Division	
Project Description	Purchase a new 3/4-Ton Truck.
Project Cost	
Funding Sources	Reserve - Equipment Replacement
Timeline	Complete in 2026
Rationale for Need	Unit 488 is a 2007 Chevrolet with 206,000 km's that has experienced more frequent breakdowns this year. It has exceeded the TCA Policy threshold of 15 years and is no long a reliable unit for Public Works operations.
Impact on future operating costs	Increase in frequency of repairs and downtime.
Impact on other departments and deferral	
Treatment of asset replaced	Unit would be sold at auction with an estimated selling price of \$2,000.
Was this included as part of Asset Management	Yes
Other options to Recommendation	N/A

Project Name	1- Ton Truck Cab and Chassis, 4x4
Project Number	PW-FT-2
Priority	5 - High
Service Area	Public Works - Fleet
Division	
Project Description	Purchase a new 1-Ton Truck, Cab and Chassis.
Project Cost	
Funding Sources	Reserve - Equipment Replacement
Timeline	Complete in 2026
Rationale for Need	Unit # 477 is a 2003 Chevrolet with 212,000 km's. This unit is a flat deck that is primarily used to haul trailers and is critical to project sites. Downtime for frequent repairs made maintaining project timelines difficult this year. Replacing this unit would improve the reliability of Public Works transporting required equipment to job sites. The flat deck would be removed and re-purposed on the new unit.
Impact on future operating costs	Increase in frequency of repairs and downtime.
Impact on other departments and deferral	
Treatment of asset replaced	Unit would be sold at auction with an estimated selling price of \$4,000.
Was this included as part of Asset Management	Yes
Other options to Recommendation	N/A

Project Name	Financial Software System Replacement
Project Number	
Priority	5 - High
Service Area	Admin
Division	
Project Description	Purchase of the Sylogist Enterprise Resource Planning (ERP) software solution that includes core financials, payroll, taxation, utilities, purchase orders, etc.
Project Cost	
Funding Sources	Local Government Fiscal Framework - Capital
Timeline	Other: 2026 - Initial implementation and module development. 2027 - Remaining module implementation and project completion.
Rationale for Need	The current ERP system, Diamond, provided through CentralSquare Technologies, is being phased out and will no longer be supported or maintained in the near future. As a result, the MD requires a new ERP system to ensure the continuity, accuracy, and effectiveness of our financial and administrative operations. The phasing out of Diamond has put Municipalities in a tough spot, as system conversions are complex and costly. There is added pressure of getting in the cue and having a complete conversion before Diamond is no longer supported. Other neighbouring Municipalities, such as M.D. of Willow Creek and Cardston County, have confirmed they are proceeding with Sylogist. We intend to allow Willow Creek to be the first to undergo the transition, and for us to learn from their experience and follow closely behind.
Impact on future operating costs	Increased annual operating costs of the new system. These will be seen in the IT section of the Administration operating budget.
Impact on other departments and deferral	The system is responsible for Payroll, Tax Notices, Utilities, Payables, Receivables, Inventory Management, Project Costing, and all other daily transactions that occur at the MD. The system is universal to the MD and deferral of the conversion would be catastrophic.
Treatment of asset replaced	
Was this included as part of Asset Management	No
Other options to Recommendation	Other systems were explored through the regional municipality's ad hoc group. The systems were proven to pose significant control risks, and were not built with the uniqueness of a municipal setting in mind.

ADMINISTRATIVE SUPPORT ACTIVITY

November 8, 2025 to November 20, 2025

Correspondence from the Last Council:

- Residents' Concern - Development on the Eastern Slopes
- Letters of Support – Thanksgiving Ranch and Heritage Acres
 - *Due to time constraints on grant applications through the Travel Alberta Tourism Investment Program, letters were approved in principle by Council but still require a resolution for final approval.*
- Request to Waive Tax Penalty
- South Canadian Rockies Tourism Association – additional Councillor appointed

Advertising/Social:

- Request for Nominees for BMO Farm Family 2026 – Nominations Close December 17, 2025.
- Landfill Closure Due to High Winds
- Coffee with Council – November 13, 2025
- Standpipe in Pincher Creek Down for Repairs/Back Operational
- Feedback sought for Bylaw 1365-25 (Traffic) and Bylaw 1366-25 (Community Standards)
- Courtesy Post – KBPV Metis-Foothills District Event
- Agricultural Service Board Meeting – November 13, 2025
- Career Opportunity - Assistant Public Works Manager – Closes November 28, 2025
- Council Meeting – November 12, 2025
- Remembrance Day Office Closure
- Road Closure Landfill Road (Township Road 7-0)

Other Activities:

- Regular Committee, Council
- Agricultural Service Board
- Meeting for CPR Holiday Train
- RMA Travel Plans

Invites to Council:

- Invitation to Waterton/ID #4 to Attend Council – they will reach out later this Fall with a presentation and to attend an MD Council meeting

Upcoming Dates of Importance:

- RMA Convention – November 17-20, 2025
- Regular Committee, Council – November 25, 2025
- SW Region Elected Officials Meeting – November 27, 2025
- Hometown Holiday Fest Parade – November 28, 2025
- Regular Committee, Council – December 9, 2025
- Holiday Train – December 14, 2025
- Special Council Meeting (Joint Council) December 17, 2025 – MD Host
- Deadline for BMO Farm Family Award Nominations
- MD Office Closure – December 24, 2025 – Reopen January 2, 2026



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www.mdpincercreek.ab.ca

November 14, 2025

Travel Alberta Tourism Investment Program

RE: Heritage Acres Farm Museum (Agricultural Machinery Pavilion Upgrades)

Dear Selection Committee,

On behalf of the MD of Pincher Creek, we support Heritage Acres Farm Museum's grant application for funding from Travel Alberta Tourism Investment Program. We recognize the grant will assist with upgrades to the Agricultural Machinery Pavilion.

Heritage Acres is an integral part of our region's tourism and cultural landscape. The proposed upgrades to the Agricultural Machinery Pavilion, including new parking, a safe pedestrian link from buses and vehicles, and updated interpretation and wayfinding, will improve visitor safety, accessibility, and the overall experience at the site.

These improvements fit well with our goals for rural tourism, economic development, and strengthening local attractions. We also note that the project is ready to move ahead, with plans and quotes in place.

The MD of Pincher Creek recognizes the value of Heritage Acres Farm Museum and supports its grant application. Thank you for considering this request.

Yours truly,

Rick Lemire
Reeve, MD of Pincher Creek No.9



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November 14, 2025

Travel Alberta Tourism Investment Program

RE: Thanksgiving Ranch

Dear Selection Committee,

On behalf of the MD of Pincher Creek, we support the Thanksgiving Ranch's grant application for funding from Travel Alberta Tourism Investment Program.

We understand that the funding will be used towards improvements aimed to improve guest comfort and ensure a consistent, high-quality experience across all seasons, regardless of the weather.

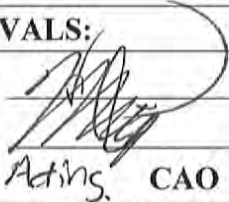
Guests at the Thanksgiving Ranch mainly come from outside Southern Alberta. By providing a higher-end, authentic ranch experience, they will be better positioned to promote the local Pincher Creek area and encourage longer stays. This will enhance the quality of the experience beyond what past guests have enjoyed and positively support the local tourism economy. These enhancements align well with the MD's goals for rural tourism, economic growth, and strengthening local attractions.

The MD of Pincher Creek recognizes the value of the Thanksgiving Ranch and supports its grant application. Thank you for considering this request.

Yours truly,

Rick Lemire
Reeve, MD of Pincher Creek No.9

Recommendation to Council

TITLE: 2026 COFFEE WITH COUNCIL DATES				
PREPARED BY: JESSICA MCCLELLAND			DATE: November 19, 2025	
DEPARTMENT: ADMINISTRATION				
			ATTACHMENTS: None	
Department Supervisor		Date		
APPROVALS:				
Department Director		Date	 Acting CAO	Date

RECOMMENDATION:

That the 2026 Coffee with Council dates be scheduled as followed:

- **Twin Butte - February 17, 2026**
- **Beaver Mines (Coalfield School) - April 21, 2026**
- **Summerview Hall (Heritage Acres) - June 16, 2026**
- **Lundbreck - September 15, 2026**
- **MD Office - November 17, 2026**

BACKGROUND:

Although each Coffee with Council is open to all divisions, Council strives to host one in each of the 5 divisions. Historically, we plan them for the third Tuesday of the month to maintain consistency.

The following are the dates and locations of the past 5 Coffee with Council meetings:

- Twin Butte - February 18, 2025
- Beaver Mines - April 15, 2025
- Summerview - June 17, 2025
- Lundbreck - September 16, 2025
- MD Office - November 13, 2025

FINANCIAL IMPLICATIONS:

Budgeted.



Reeve Rick Lemire
Municipal District of Pincher Creek No. 9
PO Box 279 Pincher Creek, AB T0K 1W0

Dear Reeve Lemire and Council,

November 12, 2025

Thank you for your continued support of the Oldman Watershed Council. Our mission of improving the health and sustainability of our watershed is possible thanks to your contributions, which directly fuel economic prosperity, environmental resilience, and water security in our region. Looking ahead, we are asking for your ongoing partnership in taking on critical challenges and seizing the opportunities before us.

With 3 dedicated municipal seats on our 19-member Board (Towns and Villages, Municipal Districts and Counties, and City of Lethbridge), your voice is an important part of the work we do. Together, we ensure all perspectives within the watershed are considered. Your municipality is critical to these efforts of fostering a collaborative approach to watershed management.

With your support, we have achieved significant milestones over the past year:

- **Restoration:** Over 4km of shoreline along 16 waterways was restored, with 5,000 willows and 21 erosion control structures in partnership with 10 agricultural producers, improving water storage and quality. In partnership with the Town of Claresholm we built 3 pollinator gardens. \$220,476 was invested in beneficial management practices with farmers and ranchers.
- **Agricultural literacy:** We hosted 5 agriculture industry consultation sessions with 60 producers and surveyed 650 urban consumers to inform the development of a 4-year, \$1 million agricultural literacy project to build trust between consumers and producers in Canada's Premier Food Corridor.
- **Monitoring:** An unprecedented 19 sites were sampled using a nationally recognized biomonitoring protocol, which expands our picture of stream health in our headwaters, the Eastern Slopes.
- **Economic Impact:** Our efforts from 2009 to 2022 contributed \$8.3 million to the region's GDP and created 167 job years of work.
- **Community Engagement:** We engaged 4,934 residents, including 1,376 youth, through 57 events and innovative programs such as virtual reality experiences. Over 90% reported that they gained knowledge.
- **Partnerships:** Our network grew to 217 partners across southern Alberta, who contributed \$503,000 in in-kind support, significantly amplifying our collective impact.

To continue this critical work, we are requesting your municipality's continued support for the fiscal year of April 2025 to March 2026. A contribution of 49¢ per resident—totaling \$1,598 for 3,262 residents—will directly support our ongoing efforts to improve water security, restore habitat, educate the next generation of watershed stewards, and strengthen our neutral and trusted voice in watershed management.

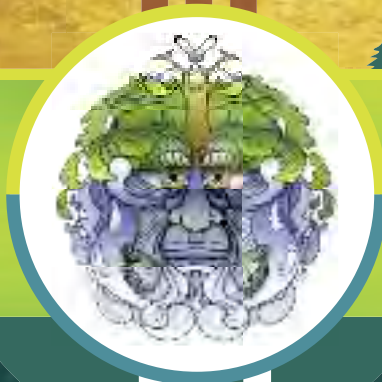
We invite you to review our 2024–25 annual report, which showcases the direct impact of your contributions through stories, images, and highlights, at oldmanwatershed.ca/annualreports. If you would like to arrange a presentation or discuss further collaboration opportunities, please reach out to our Executive Director, Shannon Frank, at shannon@oldmanwatershed.ca or 403-317-1328.

Your support truly makes a difference to our efforts. Together, we can continue to protect and enhance the Oldman watershed, working towards a thriving and sustainable future for all.

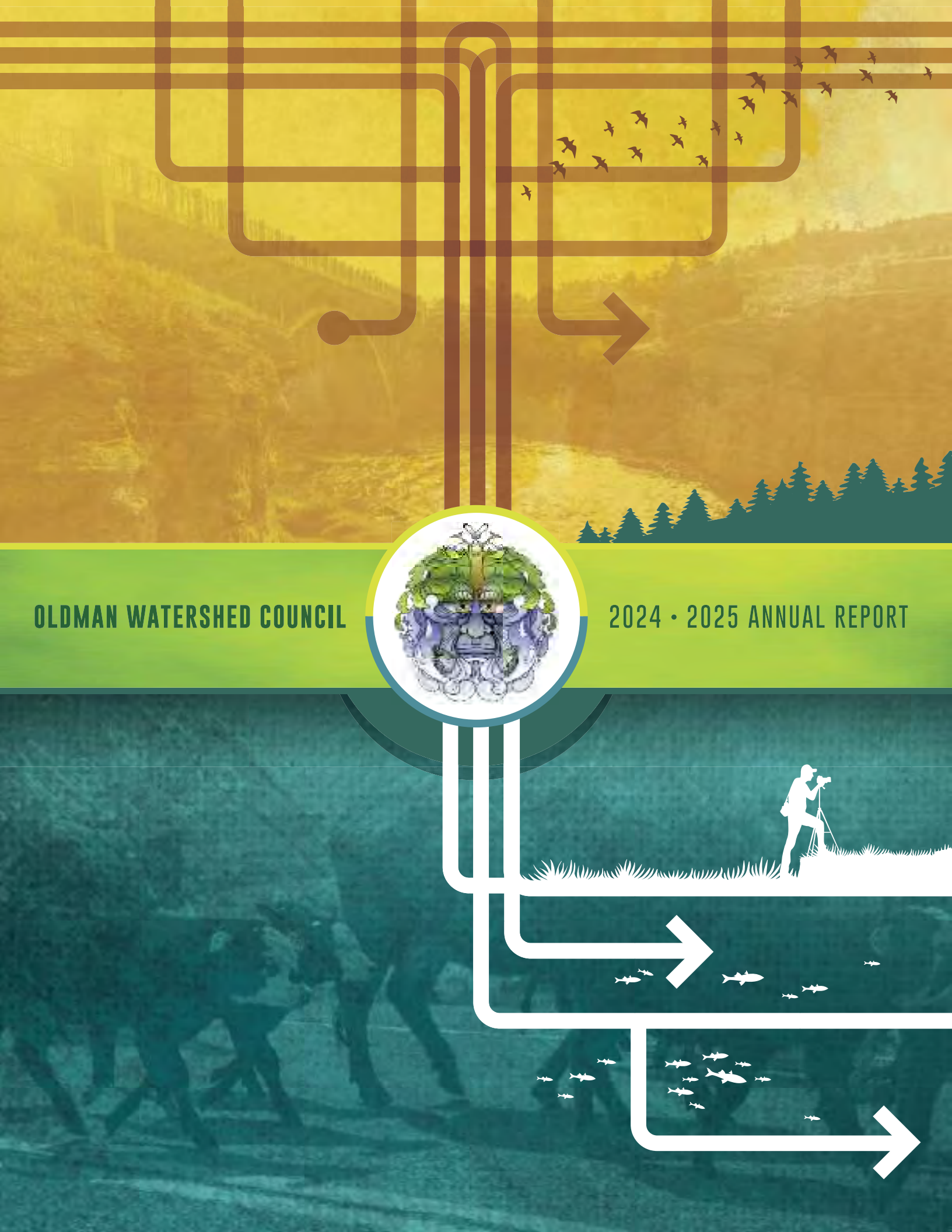
Warm regards,

Doug Kaupp, OWC Chair

OLDMAN WATERSHED COUNCIL



2024 • 2025 ANNUAL REPORT





LAND ACKNOWLEDGEMENT

The Oldman Watershed Council acknowledges that we live and work on the traditional territory of the Niitsitapi, who have stewarded this land since time immemorial and continue to steward it today. The Oldman watershed and Sikoohkotoki (Lethbridge), where our office is located, are part of Treaty 7 and the homeland of the Métis Nation of Alberta, District 1. The OWC acknowledges our responsibility to honour the treaties, and commits to working toward reconciliation with First Nations, Métis, and Inuit peoples.

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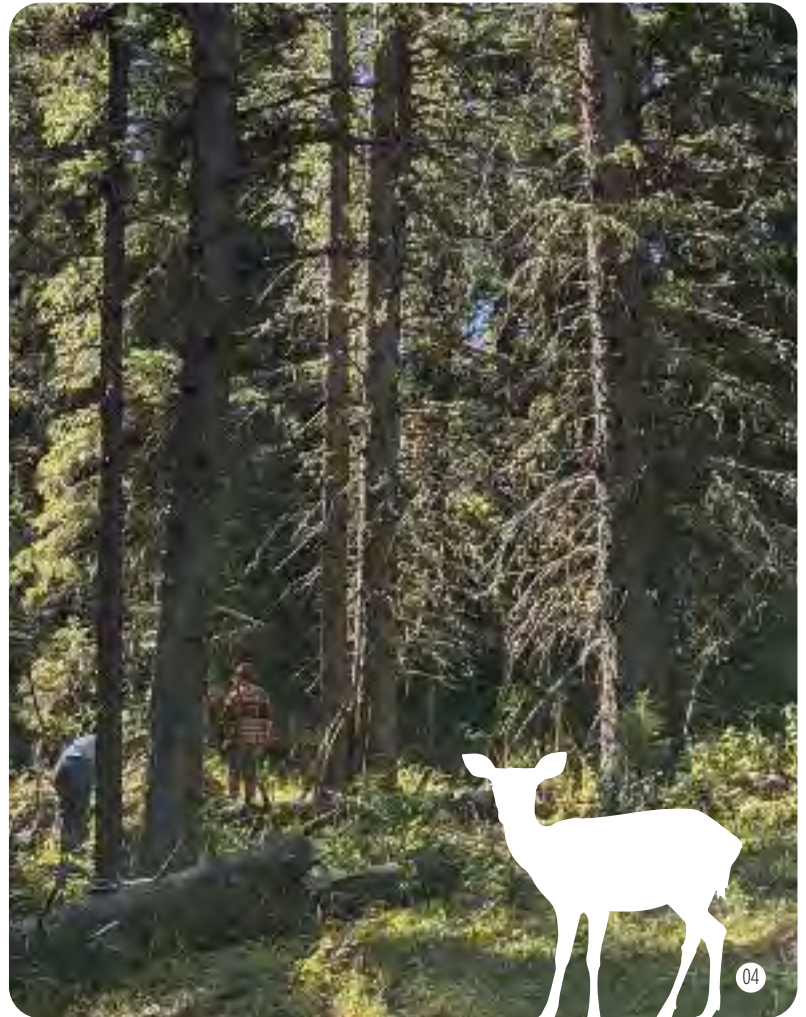
- 02 • Notes from the Chair and Executive Director
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01

02



NOTE FROM THE CHAIR

The OWC Board of Directors continues to stand out in its essential role as an effective forum for all voices within our watershed. Our collective experience and wisdom show in the quality of our ongoing governance work intended to improve the organization.

OWC operational highlights include improving watershed literacy, delivering restoration projects, performing surface–water–quality and groundwater monitoring, as well as posting numerous informative blogs on topics ranging from dealing with drought and the potential effects of coal mining to the wonder of native bees. Thank you to our committed funders, generous donors, dedicated volunteers, and enthusiastic staff who make this all possible.

The annual report provides an opportunity to highlight these achievements and share our plans. This past year, the OWC has been very productive. It is important for us to keep OWC stakeholders informed of our goals and efforts to improve the watershed. Please take the time to appreciate the images, stories, and statistics summarizing our awesome work.

Doug Kaupp, MBA, P.Eng.
City of Lethbridge



NOTE FROM THE EXECUTIVE DIRECTOR

This fiscal year, OWC launched several exciting initiatives that we are thrilled to share with you in this report.

We welcomed our new Restoration Manager, Debra Still, to the team, and she has hit the ground running—rehabilitating the watershed with partners from Indigenous communities, the agricultural sector, municipalities, and individual stewards, all of whom care deeply about preserving our natural assets. Our restoration activities are complemented by two critical education and engagement programs targeting youth and backcountry recreationists. Education spurs action, and OWC is a regional leader facilitating both.

In November 2024, we hired a Development Manager, Jana MacKenzie, to enhance our fundraising efforts and cement relationships with elected officials across governments. This renewed focus on fund development and government relations is essential for the long-term success of OWC, and I am excited to see OWC taking this crucial step.

We established a valuable partnership with Living Lakes Canada to implement a groundwater education and monitoring program across the Oldman watershed. Their expertise and leadership on this critical topic are adding significant monitoring capacity, with nine new water wells slated for monitoring in 2025, in addition to the thirteen wells monitored by the Government of Alberta.

With renewed funding from the Sustainable Canadian Agricultural Partnership, we kick-started a new four-year agricultural-literacy program called Connecting People, Innovations, and Solutions. Building on our past achievements, this program will strengthen trust between rural agricultural producers and urban consumers who both rely on the same watershed.

I would like to recognize and thank OWC's phenomenal staff and Board of Directors for another year of exciting accomplishments. Together, we are proving that a small team of dedicated people can make a real difference by working cooperatively. The long-term commitment that many of our staff and Directors have made to OWC gives us incredible stability and consistency, making it possible to dream bigger and achieve more.

A heartfelt thank-you to our many donors, funders, and volunteers who invest their dollars and time in our projects. Your support keeps us going and inspires us each day. A special thank-you to Kim Sturgess, who donated a record-setting \$25,000 this year—our largest-ever personal donation.

2025–26 is shaping up to be another blockbuster year for OWC, and I look forward to working side by side with all of you to make it happen!

Shannon Frank



ABOUT THE OLDMAN WATERSHED COUNCIL

The Oldman Watershed Council (OWC) is a not-for-profit organization in southwestern Alberta, Canada—the traditional territory of the Niitsitapi (the Real People in Blackfoot) and home to the Blackfoot Confederacy. We are one of eleven Watershed Planning and Advisory Councils in Alberta, designated by the provincial government to provide an independent voice for watershed management and health under the province's Water for Life strategy.

The Council consists of staff and OWC members who work collaboratively with all stakeholders to improve the Oldman River watershed by:

- improving and sharing knowledge,
- building and strengthening stakeholder partnerships,
- providing a science-based forum for all voices to be heard,
- promoting and facilitating community and institutional action and stewardship, and
- developing and implementing integrated land-and-water plans.

The Council is governed by a Board of Directors composed of nineteen representatives from various stakeholder sectors, including four members-at-large.

The OWC began to form in September 2004, when the Oldman River Basin Water Quality Initiative merged with the Oldman Basin Advisory Council. When the province's Water for Life strategy was released, these two groups combined to provide a diverse partnership knowledgeable in all areas of watershed management, including sustainable water management and land-use practices in the Oldman basin.

Watershed Planning and Advisory Councils are mandated to create a State of the Watershed Report and an Integrated Watershed Management Plan. The OWC has accomplished these targets and is now moving through implementation.

About our Watershed

A watershed is an area of land that drains into a water body—such as a creek, river, or lake. The Oldman watershed includes all the land that eventually drains into the Oldman River through its tributaries.

Covering 23,000 km² in southwestern Alberta and 2,100 km² in Montana, the Oldman watershed extends eastward from the forested Rocky Mountain slopes through foothills rangelands and dryland and irrigated agricultural plains to the prairie grasslands.

The Rocky Mountains feed the headwaters of the Oldman mainstem and its tributaries—the Crowsnest, Livingstone, and Castle Rivers, plus Willow and Pincher Creeks—while the headwaters of the Belly, Waterton, and St. Mary Rivers rise in Montana. Conditions vary greatly across sub-basins: in the headwaters, water quantity is adequate, quality is fair to good, and riparian ecosystems are generally healthy; farther east, water quality deteriorates and available supplies diminish, creating challenges for downstream users.





Our 2010 Oldman River State of the Watershed Report produced the following results:

INDICATOR	SUB-BASINS						
	MOUNTAIN	FOOTHILLS	SOUTHERN TRIBUTARIES	PRAIRIE		MAINSTREAM	OLDMAN WATERSHED
TERRESTRIAL & RIPARIAN	Good	Good	Fair	Poor		Good	Fair
WATER QUALITY	Good	Fair	Poor	Fair	Poor	Poor	Fair
WATER QUALITY	Good	Fair	Fair	Fair	Poor	Good	Fair
OVERALL	Good	Fair	Fair	Fair	Poor	Fair	Fair

OLDMAN WATERSHED COUNCIL'S BOARD OF DIRECTORS



Doug Kaupp
(Chair)
City of Lethbridge



Erik Cline
(Treasurer)
Member at Large



Andrew Hurly
(Vice Chair)
Academia
University of Lethbridge



Megan Andre
Environmental Non-Profit
Organization
Nature Conservancy of Canada



Autumn Barnes
Member at Large



Mike Bruised Head
Indigenous
Kainai Ecosystem
Protection Association



Heather Caldwell
Towns and Villages
(Alternate)
Town of Coalhurst



Linda Cerney
Provincial Government
Alberta Environment
and Protected Areas



Rick Cooke
Member at Large



Cheryl Dash
Provincial Government (Alternate)
Alberta Environment
and Protected Areas



Henk De Vlieger
Member at Large



Chris Gallagher
Irrigators
Lethbridge Northern
Irrigation District



Allan Garbutt
Wildlife & Habitat
Conservation Livingstone
Landowners Group



Errol Kutcher
Industry
West Fraser



Cam Gardner
Rural Municipalities
MD of Ranchland



Terrence Lazarus
Member at Large



W.R. (Bill) MacMillan
Agriculture
Lethbridge County



Cade Nixdorf
Industry (Alternate)
West Fraser



Brad Schlossberger
Towns and Villages
Town of Claresholm



Keshav Singh
Federal Government
Agriculture and
Agri-Food Canada



Mark Svenson
City of Lethbridge
(Alternate)



Michael Wagner
Provincial Government
Alberta Forestry
and Parks



Randall Wolf Tail
Indigenous
Piikani Public Works



Kristen Dykstra
Health
Alberta Health Services



BOARD OF DIRECTORS ALUMNI

Wade Goin, Health, Alberta Health Services
Martin van Diemen, Irrigators, Lethbridge Northern Irrigation District
Todd McCoy, Government of Canada

OLDMAN WATERSHED COUNCIL'S STAFF



Shannon Frank
Executive Director
2010 - Present



Sofie Forsstrom
Education Program
Manager
2015 - Present



Jon Martin
Communications
Manager
2018 - Present



Kallie Val-Zehan
Desruisseaux
Accountant +
2018 - Present



Rachel Morris
Watershed
Stewardship Assistant
2024 - Present



Debra Still
Restoration Manager
2024 - Present



Jana MacKenzie
Development Manager
2024 - Present



Maria Albuquerque
Watershed
Stewardship Assistant
2023 - 2025



THANK YOU TO OUR DONORS & FUNDERS 2024 - 2025

Over \$300,000

Government of Alberta
- Environment and Protected Areas
Government of Alberta - Watershed
Resiliency and Restoration Program

\$100,000 and over

Government of Alberta - Sustainable
Canadian Agricultural Partnership
Government of Alberta - Public Land
Trails Grant Program

Over \$50,000

Calgary Foundation
Government of Canada
- Habitat Stewardship Program for
Species at Risk
City of Lethbridge

\$30,000 to \$40,000

Alberta Gaming, Liquor and Cannabis
Government of Canada
- Lake Winnipeg Basin Program
Alberta Ecotrust Foundation
Government of Alberta
- Rangeland Sustainability Program
Samuel Hanen Society for Resource
Conservation

\$25,000 to \$27,000

Spray Lake Sawmills/West Fraser
Alberta Conservation Association
Kim Sturgess

\$10,000 to \$15,000

Health Canada Pest Management
Regulatory Agency
Edmonton Community Foundation

\$5,000 to \$10,000

Lethbridge County
Government of Canada
- EcoAction Program
Government of Canada
- Canada Summer Jobs
St. Mary River Irrigation District
Government of Canada - 2 Billion Trees
Calgary Foundation
- J.N. Fyvie Family Fund
CF Industries
TD Friends of the Environment
Foundation

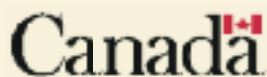
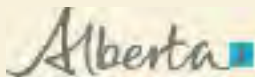
\$1,000 to \$4,000

Town of Taber
Town of Cardston
Town of Pincher Creek
Vulcan County
Town of Fort Macleod
Calgary Foundation - Perlette Fund
Terry Kerkhoff
Cheryl Bradley

Under \$1,000

Town of Picture Butte
Rod Armstrong
Magrath Irrigation District
Shannon Frank
Alberta Irrigation Districts Association
M.D. of Ranchland No. 66
Api'soomaahka, William Singer III
Village of Barnwell
Doug Kaupp
Hélène Wirzba
Raymond Irrigation District
Town of Vauxhall
Crowsnest Conservation Society
Janice Newberry

Town of Stavely
James Fujikawa
United Irrigation District
Virginia Grinevitch
Andrew Hurly
Kirsten Hironaka
Knud Petersen
Richard Cooke
Rosemary Jones
Anonymous
Elanore Asselin
River Collective Co.
Doug French
Kristine Mulhall, Reciprocal Waters
Meagan Charlton, Meagnetic
Barb Clarke
Colleen Rosenegger
Danya Braun
Elspeth Nickle
Graeme Greenlee
Heather Sinton
Mountain Bluebird Trails
Riock Roberts
Trace Associates
Darcy Turner
Barbara Lundstad
Boundary Creek Landowners Association
Lethbridge & District Horticultural Society
Peter Jowett
Ross Hodgetts
Deighen Blakely
Diane Conley
Joy Shelford
Patricia McBride



Samuel Hanen Society for
Resource Conservation



PARTNERSHIPS AND IN-KIND DONATIONS FROM APRIL 1, 2024 TO MARCH 31, 2025

Monitoring and Reporting

Title	Organization	Name	InKind Value (\$)
Community Based Groundwater Monitoring Program	Living Lakes Canada		\$200,000
	BGC Engineering		\$15,000
	Piikani Nation Land Management		\$10,000
	Technical Advisory Team		\$11,000
CABIN Eastern Slopes Collaborative	ABI Environmental	Diane Edwards	\$510
	ABI Environmental	John Swann	\$510
	Alberta Forestry & Parks	Michael Wagner	\$64
	Athabasca Watershed Council	Alysa Kenn	\$170
	Athabasca Watershed Council	Mitch Wincenaylo	\$298
	Athabasca Watershed Council	Sarah Shortt	\$468
	Blackfoot Confederacy	Justin Bruised Head	\$128
	Bow River Basin Council	Brooke Kapeller	\$170
	Bow River Basin Council	Joe Fowler	\$298
	Bow River Basin Council	Mike Murray	\$468
	Elbow River Watershed Partnership	Flora Giesbrecht	\$425
	Environment and Climate Change Canada	Emily McIvor	\$170
	Fisheries and Oceans Canada	Jamie Card	\$170
	fRI Research	Ben Kissinger	\$128
	fRI Research	Benjamin Kissinger	\$170
	fRI Research	Claire Allore	\$128
	fRI Research	Léna Mazuryk	\$128
	Friends of Fish Creek	Emma Stroud	\$170
	Friends of Fish Creek	Ross Anderson	\$298
	Ghost Watershed Alliance Society	Bryne Weerstra	\$638
	Ghost Watershed Alliance Society	Marina Krainer	\$340
	Lesser Slave Watershed Council	Jess Lario	\$298
	Lesser Slave Watershed Council	Kate Lovsin	\$170
	Lesser Slave Watershed Council	Meghan Payne	\$298
	Living Lakes Canada	Renee Lazor	\$128
	Living Lakes Canada	Renee Lazor	\$170
	Living Lakes Canada	Sarah Towne	\$170
	Livingstone Landowners Group	Allan Garbutt	\$128
	Livingstone Landowners Group	Cody Johnson	\$170
	Mighty Peace Watershed Alliance	Ashley Garnham	\$298
	North Saskatchewan Watershed Alliance	Michelle Gordy	\$128
	North Saskatchewan Watershed Alliance	Rosey Radmanovich	\$170
	Parks Canada	Shelley Humphries	\$170
	Red Deer River Watershed Alliance	Darian Coulter	\$510
	Elbow River Watershed Partnership	Flora Giesbrecht	\$170
	Red Deer River Watershed Alliance	Francine Forrest	\$128



Title	Organization	Name	InKind Value (\$)
CABIN Reference Model	Red Deer River Watershed Alliance	Sam Bennett	\$170
	RiverWatch	Michelle DeBruyne	\$170
	University of Alberta	Jeremy Fitzpatrick	\$128
	University of Calgary	David Barrett	\$213
	Government of Alberta	Wes Greenwood	\$128
	Athabasca Watershed Council	Mitch Wincentaylo	\$340
	Athabasca Watershed Council	Petra Rowell	\$128
	Athabasca Watershed Council	Sarah Shortt	\$638
	Bow River Basin Council	Brooke Kappeler	\$128
	Bow River Basin Council	Joe Fowler	\$468
	Bow River Basin Council	Mike Murray	\$106
	Elbow River Watershed Partnership	Flora Giesbrecht	\$128
	Environment and Climate Change Canada	Emily McIvor	\$340
	Environment and Climate Change Canada	Lana Shrimpton	\$170
	Ghost Watershed Alliance Society	Bryne Weerstra	\$638
	Ghost Watershed Alliance Society	Marina Krainer	\$468
	Government of Alberta	Claire Classen	\$298
	Government of Alberta	Justin Hanisch	\$16,000
	Lesser Slave Watershed Council	Meghan Payne	\$128
	Mighty Peace Watershed Alliance	Adam Norris	\$128
	Mighty Peace Watershed Alliance	Ashley Garnham	\$298
	Miistakis Institute	Danah Duke	\$128
	Miistakis Institute	Ken Sanderson	\$298
	Miistakis Institute	Nilo Sinnatamby	\$298
	North Saskatchewan Watershed Alliance	Mary Ellen Shain	\$298
	North Saskatchewan Watershed Alliance	Michelle Gordy	\$638
	Parks Canada	Shelley Humphries	\$468
	Red Deer River Watershed Alliance	Darian Coulter	\$638
	Red Deer River Watershed Alliance	Francine Forrest	\$213
	University of Alberta	Jeremy Fitzpatrick	\$6,170
	Bow River Basin Council		\$14,000
	Elbow River Watershed Alliance		\$5,000
	Ghost Watershed Alliance Society		\$11,560
	Red Deer River Watershed Alliance		\$4,000
Training for Stream Sampling	Government of Alberta	Brian Meagher	\$128
Stream Sampling		Lucy Copp	\$43
	Alberta Parks		\$21
	Livingstone Landowners Group	Cody Johnson	\$2,433
	Piikani Nation Lands Department		\$255
Monitoring and Reporting Total			\$312,736



Convening and Collaborating

Title	Organization	Name	InKind Value (\$)
Board of Directors	Lethbridge County MD of Ranchland	Allan Garbutt	\$4,080
		Autumn Barnes	\$3,400
		Bill MacMillan	\$4,760
		Cam Gardner	\$680
		Erik Cline	\$4,080
		Henk De Vlieger	\$2,040
		Rick Cooke	\$5,440
		Terrence Lazarus	\$2,040
		Keshav Singh	\$2,040
		Cheryl Dash	\$2,720
	Agriculture and Agri-Food Canada Alberta Environment and Protected Areas Alberta Environment and Protected Areas Alberta Forestry and Parks Alberta Health Services Alberta Health Services City of Lethbridge City of Lethbridge Government of Canada Kainai Ecosystem Protection Association	Linda Cerney	\$4,760
		Michael Wagner	\$3,400
		Kristen Dykstra	\$2,720
		Wade Goin	\$2,720
		Doug Kaupp	\$5,440
		Mark Svenson	\$4,080
		Todd McCoy	\$1,360
		Ninna Piiksii,	
		Mike Bruised Head	\$3,400
		Chris Gallagher	\$4,080
	Lethbridge Northern Irrigation District Nature Conservancy of Canada Piikani Public Works Spray Lake Sawmills/West Fraser Town of Claresholm University of Lethbridge	Megan Andre	\$3,400
		Randall Wolf Tail	\$2,720
		Errol Kutcher	\$4,760
		Brad Schlossberger	\$4,760
		Andy Hurly	\$5,440
Casino Volunteer		Allan Garbutt	\$510
		Annamarie Harper	\$1,020
		Anne Stevick	\$510
		Ansh Padakar	\$510
		Bill MacMillan	\$510
		Brandi Ekelund	\$1,020
		Camila Hollanda	\$510
		Deb Rodda	\$510
		Doug Kaupp	\$510
		Judy Cooke	\$510
		Linda Cerney	\$510
		Lisa Lambert	\$510
		Rick Cooke	\$510
		Shane Dorchak	\$510
		Talayna Ekelund	\$1,020
Sustainable Canadian Agricultural Partnership in Alberta	Attended S-CAP Food Producer Consultation Events	Todd McCoy	\$510
		Food Producers	\$30,905

Title	Organization	Name	InKind Value (\$)
Use of board meeting space throughout the year	Completed S-CAP Surveys	Individuals	\$14,760
	Lethbridge Northern Irrigation District		\$1,500
Convening and Collaborating Total			\$141,175

Education and Literacy

Title	Organization	Name	InKind Value (\$)
Outreach		Erik Cline	\$255
		Philip Shields	\$425
		Rebeca Spencer	\$425
	Alberta Parks	Joan Petersen	\$253
	Alberta Parks	Tamara Stanley	\$253
	X-Stream Science Student Field Program	Elliot Fox	\$749
	Milk River Watershed Council Canada	Jessica Olsen	\$680
Education and Literacy Total			\$3,039

Planning and Implementation

Title	Organization	Name	InKind Value (\$)
Assisted with Restoration Activities		Alana Bartol	\$785
		Amanda Moreton	\$765
		Api'soomaahka,	
		William Singer III	\$680
		Bette Beswick	\$500
		Bob Springer	\$553
		Brad Tonita	\$1,275
		Emily Purvis	\$1,628
		Linda Christensen	\$298
		Nigel Derksen	\$1,020
		Olivia Lacey	\$255
		Rhonda and	
		Brian Reach	\$1,020
		Sam Moreton	\$595
		Sarah and Harley Green	\$850
		Sheldon Stanley	\$255
		Tamara Stanley	\$255
		Tammie Stafford	\$425
		Toupey Luft and	
		Chris Anderson	\$1,700



Title	Organization	Name	InKind Value (\$)
		Van Singher	\$1,020
	Alberta Health Services	Adam Kehler	\$383
	Alberta Health Services	Cecilia Watt	\$383
	Alberta Health Services	Damien Friesen	\$383
	Alberta Health Services	Elizabeth Jensen	\$383
	Alberta Health Services	Ky Cardall	\$383
	Alberta Health Services	Leland Shepherd	\$383
	Alberta Health Services	Olsa Morne	\$383
	Barbero Steelhorse Ranch	Brent Barbero	\$680
	McCain Foods		\$250
	McCain Foods	Bobby Gilbertson	\$255
	McCain Foods	Cayley Groten	\$255
	McCain Foods	Cole Ritchie	\$255
	McCain Foods	Colin McLean	\$255
	McCain Foods	Daniele Anderson	\$255
	McCain Foods	Kelcey Alemen	\$255
	Kainai Ecosystem Protection Association	Ninna Piiksii,	
		Mike Bruised Head	\$680
	Riverland Ranch	Harley Richards	\$850
	Town of Claresholm	Denise Spencer	\$680
	Windy Coulee Canadian Horses	Heidi Eijgel	\$2,975
Partnership for Restoration Activities	Agroforestry & Woodlot Extension Society	Emily Purvis	\$21,600
Riparian Health Assessment			
& Plant ID workshop	Cows and Fish		\$450
Planning and Implementation Total			\$46,250
Grand Total			\$503,200

Thank you to all of our partners and volunteers who make these vital projects possible!

SUMMARY OF FINANCIAL EXPENDITURES

	2024-2025	2023-2024
Restoration and Education Projects	\$ 373,302	\$ 375,702
Administration and Office Space	\$ 157,113	\$ 142,430
Monitoring and Assessments	\$ 142,555	\$ 49,932
Connecting People, Solutions and Innovations	\$ 130,794	-
Government Relations	\$ 46,416	\$ 41,576
Communications	\$ 27,212	\$ 169,398
Youth Education	\$ 21,387	\$ 1,775
Community Engagement and Events	\$ 3,274	\$ 19,485
Fundraising	\$ 2,847	-
WPACs of Alberta Collaboration Initiative	\$ 1,162	\$ 9,418
	\$ 906,062	\$ 809,716

This summary does not include any non-cash expenses (amortization).
For detailed financial information, please see Audited Financial Statements.



2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013

HISTORY OF THE OWC - KEY MILESTONES

2003 Alberta's Water for Life Strategy approved, establishing three partnerships (Alberta Water Council, Watershed Planning and Advisory Councils, and local stewardship groups) as mechanisms to achieve goals.

2004 Oldman River Basin Water Quality Initiative merged with the Oldman River Basin Advisory Committee to form the Oldman Watershed Council. Initiated a water-wise garden project at Wilson Middle School and conducted a survey on yard care practices and water quality sent to over 2,000 households.

2005 Completed the Lethbridge Storm Water Education Program: Design and Evaluation Report. Incorporated as a registered not-for-profit society and created a team for the State of the Watershed Report.

2006 Installed wetland interpretive signs in SunRidge. Established five new goals to guide the Integrated Watershed Management Plan (IWMP).

2007 Launched the Yellow Fish Road stormwater education program and held the first "Holding the Reins: Landowners' Summit" in Fort Macleod.

2008 Debuted at the Lethbridge Home & Garden Show; held the first Watershed Science Forum; celebrated 5-year anniversary.

2009 Initiated Caring For Our Watershed Youth Contest with Agrium. Hosted the first Great Canadian Shoreline Cleanup and Watershed Science Tour. Launched Prairie Urban Garden.

2010 Completed the Oldman River State of the Watershed Report and hosted the first Green List Awards. Finalized visioning for the IWMP.

2011 Installed wetland interpretive signs at the Birds of Prey Centre in Coaldale. Identified 34 risks for IWMP, establishing eight priority goals.

2012 Completed action plan for Goal 1 of the IWMP and conducted the Willow Creek Watershed aquifer mapping and groundwater management planning study.

2013 Completed several key projects: Headwaters Indicators Project, Crowsnest Watershed aquifer mapping, and launched the "Xeriscape Your Yard" workshop. Formed the Partnership Advisory Network for the Headwaters Action Plan.



2014 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024

2014 Undertook multiple studies and rebranded with a new emblem, website, and social media presence. Completed the Dutch Creek Linear Features Classification Project and launched aquatic invasive species awareness.

2015 Began Engaging Recreationists project and organized the first restoration event at Dutch Creek.

2016 Released a film project including a historical timeline, held Voices of the Oldman: Agriculture Matters sessions, and formed the Headwaters Action Team.

2017 Initiated the Southern Alberta Water Charter, launched a highly successful blog, and participated in the first Day on the Creek event.

2018 Held the first Donor Appreciation Lunch, formed new partnerships, and won a custom beer from Phillips Benefit Brew.

2019 Engaged 2,200 people in the Headwaters Restoration and Education project.

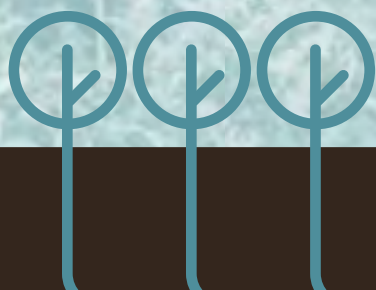
2020 Celebrated 15th anniversary, launched a benthic invertebrate biomonitoring program, and developed virtual reality experience.

2021 Invested in Indigenous-led projects, developed a Neutrality Policy, and created the Eastern Slopes Biomonitoring Collaborative.

2022 Set records in willow planting, training, and membership growth. Launched the Uniting Urban Consumers and Rural Producers project.

2023 Focused on drought communications and pesticide monitoring, explored a new State of the Watershed assessment, and conducted the first Economic Impact analysis revealing significant contributions to the GDP and job creation.

2024 Launched a new groundwater monitoring project in partnership with Living Lakes Canada. Largest personal WPAC donation ever from P. Kim Sturgess.



CONVENING AND COLLABORATING

OWC'S STRATEGIC GOAL

OWC is a diverse, inclusive forum for sharing information, and spurring collective action.

Our community values the OWC's unique role as a neutral convener and catalyst for collective action. We welcome and represent everyone who lives, works, or plays in the watershed.

Supports Alberta's Water for Life Strategy Key Direction:

- Water for Life partners are empowered, informed, and fully engaged in watershed stewardship.

Supports Watershed Planning and Advisory Councils' (WPACs) Convening and Collaborating Role:

- WPACs provide a forum for stakeholders and Indigenous communities to share information, and identify, discuss, and recommend priorities within their watershed.
- WPACs work in partnership with stakeholders and Indigenous communities to support or lead projects to address watershed-related issues.

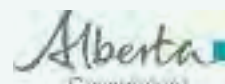
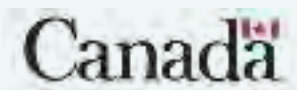
Supporting Community Stewardship

In 2024–25, we completed 17 restoration days and engaged 11 new landowners. These workdays built community capacity by showcasing restoration techniques and expanding public knowledge of drought resiliency. Projects included stream-bank restoration using wattle fencing and willow planting, along with electric fencing that allows beavers to remain without disrupting our work.

Alongside the Piikani and Kainai Nations, OWC continued working with Naapi's Garden and the Katoyiss Seed Bank, completed a Naamoo (bee) educational colouring book, and installed beaver-dam analogues. We have also planned projects for 2025–26, such as an off-site watering system for the linii (bison) initiative, additional willow planting to foster cultural connections, and riparian fencing, with more exciting work to come.

Collaboration with other non-profits keeps collective efforts moving forward. The Beaver Creek Watershed Rehabilitation Project—a partnership with Cows and Fish and Freshwater Conservation Canada—is improving habitat for threatened westslope cutthroat trout in Beaver Creek. Cows and Fish and Freshwater lead riparian health inventories, stakeholder outreach, and habitat improvements using low-tech, process-based restoration. OWC conducts CABIN assessments to establish baseline stream health at restoration sites. By pooling strengths, resources, and expertise, we make a difference in our watershed.

OWC continues to champion the Eastern Slopes Aquatic Biomonitoring Collaborative and—new this year—the Reference Model Project. Guided by OWC, WPACs, stewardship groups, First Nations, researchers, and government agencies are developing aquatic-monitoring programs and building Alberta's first CABIN reference model for the Eastern Slopes.



Amplifying our Impact Through Partnerships

Alberta Ecotrust Water Coalition

OWC's Executive Director is a founding member of this new coalition, which is building a stronger voice for Alberta's environmental sector. This year, the Coalition advocated for greater provincial investment in nature-based solutions by meeting with eight Ministers and MLAs. Its main focus was enhanced funding for the provincial Watershed Resiliency and Restoration Program, relied on by municipalities, irrigation districts, and nonprofits for natural-infrastructure projects that reduce flood and drought impacts.

As a new network, the Coalition is developing governance structures and a long-term vision. By learning from successful models in other provinces, it has the potential to transform Alberta's environmental sector. OWC is proud to be part of this exciting initiative and thanks Alberta Ecotrust for its leadership.

Drought Response: Water Sharing Agreement Process

OWC was invited to participate as an observer in the Water-Sharing Agreement process facilitated by WaterSMART Water Management Solutions on behalf of the Government of Alberta. Major water users—irrigation districts, municipalities, and industry—voluntarily agreed to significantly reduce consumption due to low supply levels. Separate groups were organized for each watershed, including one for the Oldman River mainstem and one for the southern tributaries. Agreements were activated for both Oldman groups, unlike in the Bow and Red Deer watersheds, where activation was unnecessary.

OWC was impressed by how quickly participants agreed to substantial reductions and signed voluntary agreements. The spirit of collaboration in southwest Alberta remains our greatest strength, and OWC thanks all participants for their cooperation.

Alberta Water Council

Alberta's eleven WPACs hold a seat on the Alberta Water Council Board of Directors and actively participate in project teams that shape provincial policy and create tools for watershed managers. In 2024–25, the Council focused on two projects:

1. Source Water Protection Phase 1 – Risk Assessment

Tools and Data: Developed practical tools and resources to help drinking-water providers and local decision-makers assess source-water risks. The Healthy River Ecosystem Assessment System (THREATS) tool was released in 2024.

2. Improving Drought Resilience in Alberta Through

a Simulation: Enabled communities to test proposed drought-management structures, communication channels, tools, and resources in a workshop setting. The final report and recommendations were released in 2024.

OWC provides input and support to the elected WPAC representatives on project teams and the Board. Thank you to Steve Meadows, Al Corbett, and Doug Kaupp for serving as WPAC representatives.

Economic Development Lethbridge (EDL)

OWC's Executive Director holds a seat on the EDL Board of Directors, representing the environmental sector. Understanding regional economic drivers and their relationship to watershed health—especially during drought conditions—is essential. The Oldman watershed underpins sustainable development, and economic growth is impossible without reliable water. This connection helps OWC build relationships, foster trust, and share information across diverse sectors.

South Saskatchewan River Basin Intra-Basin Water Coordinating Committee

OWC participates on this committee, advising the Government of Alberta on water-shortage management and on meeting the Master Agreement on Apportionment, which allocates water among the Prairie Provinces. Thank you to Martin Van Diemen, Chris Gallagher (Lethbridge Northern Irrigation District), and Doug Kaupp (City of Lethbridge) for representing OWC. Add logo nearby: Government of Alberta

Kainai Ecosystem Protection Association (KEPA)

OWC assists with organizing the annual KEPA Summit and serves as the group's fiscal partner. This year, three workshops developed a new four-year strategic plan. The 2024 Summit spanned three days at locations across Niitsitapi territory, featuring captivating presentations, tours, and powerful stories rooted in traditional ecological knowledge. Thank you to Ninna Piiksii (Mike Bruised Head), Api'soomaahka (William Singer III), Makoy'oooh'kinni (Elliot Fox), and all KEPA members for your leadership and dedication.

Alberta Energy Regulator Multi–Stakeholder Engagement Advisory Committee

This committee provides diverse perspectives to the Alberta Energy Regulator as policies evolve. It keeps stakeholders informed and enables discussion about sector–specific impacts. Thank you to Petra Rowell, Executive Director of the Athabasca Watershed Council, for representing Alberta's WPACs.

West Fraser / Crowsnest Forest Products Public Advisory Committee

OWC sits on this committee to review the Forest Management Plan for a portion of the Oldman headwaters. The committee examines Values, Objectives, Indicators, and Targets that guide forest modelling, implementation, and evaluation. Thank you to Rick Cooke for representing OWC.

International Joint Commission – St. Mary and Milk Rivers Study Board (Public Advisory Group)

This group advises on the diverse perspectives and needs of watershed residents affected by water apportionment in the St. Mary system. Thank you to Cheryl Bradley for keeping OWC informed of study progress.

Watershed Planning and Advisory Councils of Alberta

Alberta's eleven WPACs meet periodically to share learnings, coordinate messaging to the Government of Alberta, and collaborate on initiatives such as World Water Day and the Eastern Slopes Biomonitoring Collaborative.

Agroforestry and Woodlot Extension Society (AWES)

OWC is a partner in the Two Billion Trees Western Coalition led by AWES, which provides matching funds for tree and willow planting. Our organisations also shared a Restoration Manager position for one year, increasing planting capacity in southern Alberta and enhancing OWC's restoration initiatives. Thank you to AWES for spearheading this work.

Lethbridge Urban Nature and Environment Roundtable

This informal network of Lethbridge–based organisations meets twice a year to share project updates and identify mutual support. By cross–promoting volunteer opportunities and events, we leverage each other's networks to engage more people.



Kainai Ecosystem Protection Association







PLANNING AND IMPLEMENTATION

OWC'S STRATEGIC GOAL

Plans are implemented, and governments have the watershed information and local knowledge they need to make informed decisions.

Listening to our community and setting priorities together remain critical to collaborative watershed planning and implementation. Through in-depth engagement from 2008 – 2014, we created a shared vision, identified and prioritized risks, and set eight goals within our Integrated Watershed Management Plan (IWMP). Two of those goals have action plans. The **Headwaters Action Plan** captured vital community priorities that informed the Government of Alberta's **South Saskatchewan Regional Plan (SSRP)**. Because headwaters protection is a key focus of the SSRP, this represents a significant win for both the watershed and the OWC.

When the SSRP was released in 2014, we shifted from action planning, to supporting implementation of the SSRP and our IWMP goals. We participated actively in the **Livingstone–Porcupine Hills Land Footprint Management Plan** and

Recreation Management Plan public–advisory committees, and we led education initiatives and restoration projects on public land.

As drought conditions intensify and water limitations challenge producers and restoration sites, planning and preparation to enhance climate resilience remain a top priority.

- **Supports Alberta's Water for Life Strategy**
— **Key Direction:**
 - Albertans will have access to the knowledge required to achieve safe drinking water, healthy aquatic ecosystems, and reliable, high-quality water supplies for a sustainable economy.
- **Supports WPACs' Planning Role:**
 - WPACs provide knowledge and regional perspectives that inform government policy.
 - WPACs prepare IWMPs and coordinate their implementation; government uses these plans as advice for issue identification and regional response.





A Trusted Voice for Vital Information

Partners, elected officials, and members rely on the OWC as a credible source of unbiased information, especially during drought or when contentious issues such as coal development arise.

Decision-makers need timely watershed information and local knowledge when developing plans, policies, and evaluating development applications. The OWC shares this information with elected and senior officials at both the provincial and municipal levels.

Drought dominated 2024 – 25, prompting the Government of Alberta to facilitate historic **Water-Sharing Agreements** among major users. The OWC joined the process as an observer and was encouraged by the collaborative spirit within Oldman-watershed sub-groups, which quickly agreed to reduce consumption.

The province asked watershed councils to support this effort by sharing information and encouraging conservation. **ABwater.ca**, launched in 2023, now hosts five videos, nine blogs, news articles, and resources, attracting 924 page-views this year. We promoted conservation and shared updates at 10 events

and 13 presentations, speaking with 1,307 people in person and tens of thousands more online.

Beyond drought, the OWC provided insight during three provincial engagement processes—*water availability*, a *provincial Nature Strategy*, and the *10-year review of the SSRP*. We emphasized the value of natural infrastructure for water storage and filtration, carbon capture, and biodiversity protection, highlighted monitoring gaps, and identified areas where progress is lagging.

Coal-development impacts remained contentious. We supplied scientific information through one presentation and a frequently-asked-questions blog viewed 1,141 times, and we spoke directly with 500 people at five events.

By offering a neutral forum for all voices, we maintain broad trust across sectors.

Restoring Natural Infrastructure to Improve Water Security

Investing in natural infrastructure is essential to enhance restoration productivity and build a healthier watershed. Planting willows stabilizes streambanks affected by scouring

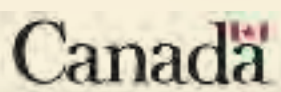
and erosion by trapping sediment, slowing water velocity, and reinforcing soil. In 2024, the OWC planted more than **5,000** willows and trees, completing 12 riparian restorations with 10 landowners—six of them new collaborators—and returning to two sites for additional work. Using locally harvested, climate-adapted willow stock reduces winter kill. We employed plugs and one-gallon pots and transplanted an additional **600** plants on site. These projects restored **4 km** of shoreline, **40,399 m²** of riparian area, and installed 18 beaver-dam analogues (BDAs) and 21 erosion-control structures. The work also generated new projects for 2025.

Grasslands are vital to watershed integrity and biodiversity. In 2024, we began year one of a five-year plan to convert a **28-hectare** crested-wheatgrass field back to native prairie. Following a range-health assessment, we will prescribe a native grass seed mix once invasive-species treatment is complete. We continue to support **Naapi's Garden** and the

Katoyiss Seed Bank, enhancing native prairie plants that are critical to Blackfoot culture. More than **3,000** native plants have been established, a range-health assessment completed, and a photo-monitoring portfolio created to track progress.

Four native bumblebee species—*Gypsy Cuckoo*, *Western, Yellow-banded*, and *Suckley's Cuckoo*—are in rapid decline. Restoring grasslands and increasing native-plant diversity are critical to their survival. We are installing four native pollinator gardens each year in Kainai and Piikani Nations, Claresholm (designated critical habitat in 2022), and Lethbridge. Public engagement is vital, so we continue outreach and presentations and will host **bioblitz days** in 2025. We also created **Naamoo**—bee in Blackfoot—a book designed by **Api'soomaahka (William Singer III)**, founder of Naapi's Garden and the Katoyiss Seed Bank, to connect Western and Blackfoot perspectives.

This work is possible thanks to the generous support of our funders: the Government of Canada — Two Billion Trees Program, Habitat Stewardship Program, and EcoAction Program; the Government of Alberta Watershed Resiliency and Restoration Program; Alberta Ecotrust Foundation; Calgary Foundation; and the Hanen Society.



Samuel Hanen Society for
Resource Conservation



CALGARY
FOUNDATION
FOR COMMUNITY POWER

WILLOW METRICS

Willows harvested	Willows planted 2024-2025 (total)	Unrooted willow stakes planted	6" willow plugs planted	1-gallon potted willows planted	Willow Give-Away
600	2035	600	760	675	60

LANDHOLDER METRICS

Planting sites	Properties where planting occurred	New landholders (not worked with OWC previously)	Landholders involved with planting activities (joined with volunteers on planting day)
11	11	6	12

OTHER RELATED METRICS

Beaver dam analogues built	Erosion Control Structured	Native plants installed	Native shrubs/trees	Garbage cleanups	Bags of garbage from garbage cleanups
18	21	3056	4166	1	3



MONITORING AND REPORTING

OWC'S STRATEGIC GOAL

Provide up-to-date watershed health information, and support provincial initiatives.

The first Oldman River State of the Watershed Report was released in 2010. Since then, the OWC has focused on filling the data gaps identified in that report. We have completed groundwater studies, benthic-invertebrate monitoring, riparian-health assessments, pesticide monitoring, and other data-collection activities to broaden the next assessment, scheduled to begin in 2025. Up-to-date watershed information is essential for community members and decision-makers—especially during drought, when difficult choices must be made.

Supports Alberta's Water for Life Strategy

– Key Direction:

- Albertans will have access to the knowledge needed to achieve safe drinking water, healthy aquatic ecosystems, and reliable, quality water supplies for a sustainable economy.

Supports Watershed Planning and Advisory Council's (WPACs) Monitoring and Reporting Role:

- WPACs provide information about regional issues and monitoring needs related to watershed health and management.
- WPACs produce 'state of the watershed' reports that identify watershed conditions, local pressures and data / research gaps that should be addressed.

Canadian Aquatic Biomonitoring Network (CABIN): Sampling and Building a Reference Model for the Eastern Slopes

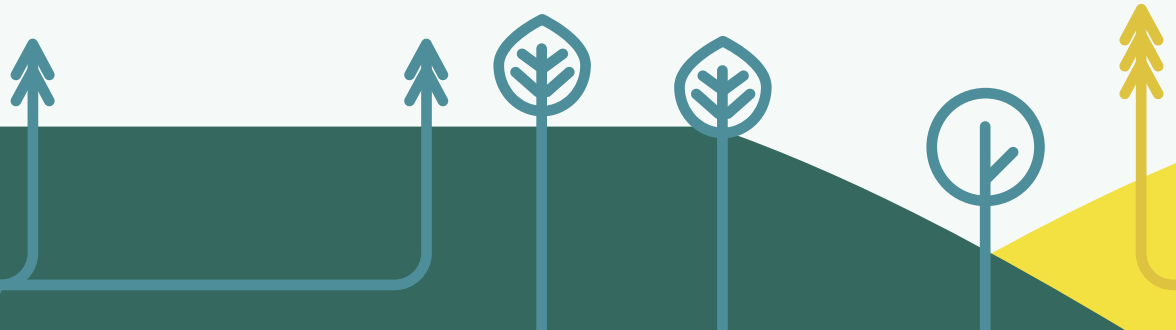
This was an exciting year for our CABIN work. We trained three new CABIN Field Technicians, sampled an unprecedented 19 sites, and made solid progress on the Eastern Slopes reference-model project. Sampling ran from late August through October. Some days were tougher than others—conditions ranged from hot to snowy, and terrain from steep slopes to cryptic creeks—but every field day was rewarding. We explored beautiful parts of the watershed with a dedicated crew of staff and volunteers.

CABIN is one of the tools OWC uses to establish baseline stream-health conditions and to monitor changes at sites where we implement restoration or beneficial-management practices. This year, we also sampled at partner-led habitat-improvement sites. At the very start of our season, we visited four sites on Beaver Creek—OWC's contribution to the Beaver Creek Watershed Rehabilitation Project with Cows and Fish and Freshwater Conservation Canada (formerly Trout Unlimited Canada). In September, our crew trekked up the Forestry Trunk Road, then continued on foot—with all gear—to sample Salt Creek, where Spray Lake Sawmills installed willows at a bridge crossing in 2022. We spent magical days on the western edge of the Porcupine Hills and out on the prairie near Cardston, where Freshwater Conservation Canada is leading bioengineering work.

OWC continues to build capacity for aquatic biomonitoring by leading the Alberta Eastern Slopes Aquatic Biomonitoring Collaborative. This informal, growing network now includes about 50 people from more than 30 organisations—WPACs, stewardship groups, First Nations, government, research institutions, and more. By using the common, comparable CABIN protocol, members can answer local research questions, contribute to State-of-the-Watershed reporting, and inform watershed management. The collaborative meets virtually several times a year to share updates and discuss project planning, funding, and training.

A subset of CABIN Project Managers met four times to coordinate sampling of reference sites across the Eastern Slopes. Using the final report and GIS files from Phase I (prepared by The Miistakis Institute), Project Managers identified, scouted, and sampled reference sites in their watersheds (Phase II). To date, two entire ecoregions are complete; resources will focus on sampling the remaining seven ecoregions in upcoming seasons. We are pleased with this progress and look forward to completing Alberta's first CABIN reference model for the Eastern Slopes.

Thank you to our funders—Spray Lake Sawmills / West Fraser (via the Forest Resource Improvement Association of Alberta), Alberta Ecotrust Foundation (Environmental Impact Grant), and Government of Canada programs (Lake Winnipeg Basin Program, Habitat Stewardship Program for Aquatic Species at Risk). We also appreciate the in-kind support of our partners and volunteers:





Our first field day of CABIN sampling at Beaver Creek. Kallie, Deb, Sofie, and Rachel.



Newly-certified CABIN Field Technicians Rachel, Deb, and Jeremy with CABIN Trainer Sofie.



Maria straddling the hard-to-find Indian Creek. We spent a lot of time scouting to find our sites this week!



Sampling two sites on Yarrow Creek involved a full day of scouting, hauling equipment up and down some steep slopes, and sitting in the snow while measuring dissolved oxygen (Rachel, left) and processing the invertebrate sample (Maria, right)!

- University of Lethbridge – space for decontamination to prevent the spread of whirling disease
- Landholders – access to sampling sites
- Government of Alberta – research and collection permit, campsite access
- Brian Meagher – trout-redd identification training
- Cody Spencer – volunteer CABIN sampler
- Everyone involved in the Alberta Eastern Slopes Biomonitoring Collaborative

Monitoring the Oldman River for Pesticides

Returning for a second year, the Oldman Watershed Council participated in the Health Canada Pest Management Regulatory Agency (PMRA) pilot water-monitoring program—a Canada-wide effort to develop a national pesticide-monitoring framework and showcase federal partnerships with local organisations. OWC collected surface-water samples from two Oldman River locations: Pavan Park (north, downstream of Lethbridge) and Popson Park (south-west, upstream of Lethbridge).

Our accountant-plus-field-hand Kallie led the sampling, collecting 97 samples, each analysed for 205 pesticides. Results from both sites showed pesticide concentrations below established government guidelines, indicating pesticides are not accumulating above expected levels at these points in the river. Thank you to the Health Canada Pest Management Regulatory Agency for investing in this initiative.

Groundwater Monitoring Program

This year, the Oldman Watershed Council launched a partnership with Living Lakes Canada to create a community-based groundwater-monitoring program for the Oldman watershed. Drawing on extensive experience from British Columbia's Columbia watershed, Living Lakes is bringing proven expertise to southwest Alberta at a critical moment: multi-year droughts have heightened the need for reliable water sources, particularly for livestock producers whose creeks, dugouts, and springs have run dry.

During 2024–25, the initiative established a Technical Advisory Team to guide the work, identify local needs, and oversee a data-gap analysis that will determine priority monitoring sites. We also hosted two community-engagement meetings—one in Pincher Creek and one online—to gather input, with two additional workshops scheduled for May 2025.

Using cutting-edge underground-mapping technology, the team located potential water sources beneath a community pasture in collaboration with Piikani Nation Land Management. The next phase will see the partnership install and monitor nine wells, arranged in three clusters across three regions. These wells will substantially expand the watershed's groundwater data set and complement the thirteen wells already monitored by the Government of Alberta.

Thank you to Living Lakes Canada for leading this vital project.

State of the Watershed Assessment

To prepare for the next State of the Watershed Assessment, the OWC interviewed fourteen people to identify the content that would be most useful to future users. The resulting summary report, completed in 2024–25, gave clear guidance. Interviewees emphasized that the assessment should weave Indigenous perspectives together with social and economic data, rather than focusing solely on environmental analysis. They also highlighted the value of an online, interactive platform that can be updated as new information emerges. Municipalities and land managers expressed a strong need for fine-scale data, although existing gaps still make this challenging.

Acting on these insights, the Board created a subcommittee to recommend a course of action. The plan calls for a first year devoted to fund development and partnership building, a second year focused on data analysis, and a third year set aside to complete and release the assessment.

Thank you to Andy Hurly, Linda Cerney, and Cheryl Dash for serving on this committee.

Canada

Living Lakes
CANADA

Alberta Environment
and Parks
Government of Alberta

ecotrust



EDUCATION AND LITERACY

OWC'S STRATEGIC GOAL

All residents have opportunities to learn about their watershed and understand how to protect it.

The OWC has always recognized that watershed issues are people issues, and that is why goal 1 of our Integrated Watershed Management Plan is to "improve the understanding and strengthen the commitment of residents to the health of the watershed.

Supports Alberta's Water for Life Strategy Key Direction:

- All sectors understand how their behaviours impact water quality, quantity and the health of aquatic ecosystems, adopt a 'water conservation ethic' and take action.

Supports Watershed Planning and Advisory Council's (WPACs) Education and Literacy Role:

- WPACs will work to improve environmental literacy throughout their watersheds so residents can become better stewards of land and water.

Youth Engagement

This year, we delivered fifteen school programs and two extracurricular sessions to a total of 455 students and youth. Our X-Stream Science field program—where students conduct hands-on sampling in a local creek—expanded to ten sessions, including visits to both Kainai and Piikani Nations. We also offered the Grade 8 field experience *Get Sedimental About Your Watershed*, the Grade 3 classroom presentation *Water Ways*, and our virtual-reality headwaters stewardship program.

In March, we coordinated and led a Project WET (Water Education Today) workshop for educators in the watershed, equipping eighteen teachers with new resources, certification, and greater confidence to deliver water- and climate-focused lessons.



To measure impact, we introduced educator and student surveys this year.

In our 2024 surveys, all educators:

- ✓ strongly agreed that students learned real-world applications of what they are taught in school;
- ✓ agreed that the experience was empowering;
- ✓ felt more confident in their ability to teach students about the topic;
- ✓ felt more connected to their watershed after the activity.

All educators and the majority of students:

- ✓ learned new information and skills;
- ✓ had a better understanding of environmental science following the program.

More than half of students...:

- ✓ agreed that the experience helped them better understand what they have learned in school;
- ✓ believe their actions affect the watershed;
- ✓ want to learn more about their watershed.

Beyond formal programs, our public outreach events engaged another 1,300 youth with games and activities on native fish, invasive species, responsible recreation, and native pollinators.

School program delivery and survey development were supported in part by the TD Friends of the Environment Foundation Grant, the Alberta Conservation Association Conservation, Community, and Education Grant, and the Alberta Branch of the Canadian Water Resources Association.

Virtual Reality and Ambisonic Captures Map

Our Virtual Watershed Stewardship Training program remains a ready to use, hands on experience that transports participants to the Oldman headwaters—allowing them to plant willows, put out campfires, and tackle invasive species in a safe, virtual setting. The experience continues to be delivered at community events, in classrooms, and even in the backcountry, and is available to be booked.

We also maintain OWCmap.ca, the ambisonic capture and 360 video platform that lets users explore key sites across the watershed in an interactive environment. The map's core library is live and accessible so educators, watershed enthusiasts, and residents can explore areas of the watershed at any time.

This year, the same 360 degree video and ambisonic technology moved from outreach into operations. We began piloting it

within our restoration monitoring protocol, capturing immersive scenes at project sites to create a detailed time series record of change. The goal is to develop a practical, multimedia standard that complements traditional measurements and helps future OWC staff—and the public—see and hear how restoration work improves land and water over time.

The core work of these projects was possible in part through the RBC Foundation's Tech for Nature program.

Connecting People, Innovations and Solutions

Improving agricultural literacy and public trust has been identified as a top priority by the agricultural community since the 2017 Voices of the Oldman: Agriculture Matters report, and we continue to listen closely to our community. Through the four year Connecting People, Solutions, and Innovations (CPSI) project, the Oldman Watershed Council is building stronger bridges between producers and consumers while celebrating innovation, stewardship, and shared success across the watershed.

Between November 2024 and February 2025, producer consultation sessions in Taber, Lethbridge, Pincher Creek, and Claresholm gathered more than sixty ranchers, dairy and potato growers, irrigators, brewers, and other agricultural professionals. In the discussions, participants described a range of interests, topics, concerns, and successes, including how precision agriculture, regenerative grazing, and high efficiency irrigation are reshaping their operations, and they spoke passionately about compassionate animal care, soil health, and water conservation—driven by deep family legacies and environmental responsibility. They also highlighted economic pressures and public misconceptions, underscoring the need for transparent storytelling, school engagement, and trusted partnerships that showcase real world farming successes.

To understand consumer perspectives, OWC designed a public survey exploring connection, sustainability, and innovation. Staff and volunteers collected 654 responses—540 at in person events across southwestern Alberta and 114 online. Respondents strongly agreed that water management is vital for sustainable farming, environmental projects are essential to Alberta's future, and new technologies can enhance productivity and stewardship. Many, however, were unsure how Alberta's practices compare with other regions or how eco-friendly methods function on local farms. Seniors reported the highest overall confidence, while younger respondents showed the greatest curiosity about innovation.





The CPSI project will use these findings to guide its next phases, creating a series of communications assets, including videos, hosting live events, and conducting in depth interviews with producers, subject matter experts, and industry leaders. By combining the insights from producers and urban audiences, CPSI will translate the data into clear, practical resources that raise agricultural and environmental literacy, build trust among watershed partners, and support the shared stewardship of land and water.

- This work is funded through the Sustainable Canadian Agricultural Partnership, a joint initiative of the Government of Canada and the Government of Alberta.

Advancing Recreation Literacy on Public Land

This year's recreation-literacy project built on a decade of backcountry programming and applied proven social-science strategies to encourage sustainable use of designated trails and backcountry areas. The work, identified as the top priority in our Integrated Watershed Management Plan – Headwaters Action Plan, also advanced the Government of Alberta's Recreational Literacy Strategy for Public Lands.

Watershed Stewardship Assistants Maria and Rachel engaged more than 1,330 recreationists through face-to-face conversations at seven public events and targeted backcountry programs. By setting up interactive displays with games, information, and giveaways at popular staging areas, and by roving random-camping zones to meet people where they were, staff sparked respectful discussions that evoked personal values, deepened understanding of recreational impacts, and promoted responsible behaviour. OWC also supported partner events such as trail building with the Alberta Hiking Association, a cleanup with the Crowsnest Pass Quad Squad, the Alberta Native Trout Council Angling Fair, Syncline Outdoor Day, and Family Ice Fishing Day with Alberta Parks.

We revived our “For the Love of” campaign, inviting twenty groups and individuals to share on a whiteboard and social media what they cherish about the backcountry and how they plan to care for it. Their passions ranged from fishing, trees, camping, and wildlife to mountain views, paddle boarding, quadding, side-by-siding, exploring, and creating family memories. Pledges included using bridges, packing out garbage, practising Leave No Trace, preventing the spread of invasive plants, handling fish properly, never leaving food unattended, and teaching children to respect the land.

New this year was a winter-outreach effort aimed at hunters, snowmobilers, skiers, and snowshoers. We adapted our games and display materials for cold-weather activities, attended indoor and outdoor events, and took advantage of Alberta's sunny winters—supplemented by warm layers and fire pits courtesy of event hosts—to keep conversations comfortable and engaging.

Another innovative element involved documenting four popular recreation areas with 360-degree video and ambisonic audio. Captures of random-camping spots, motorized trails, a bridge crossing, and a non-motorized multi-use trail were taken during summer, fall, and winter, underscoring Albertans' year-round love for public lands.

Overall, recreationists welcomed the chance to talk, play, and share their affection for the backcountry. Families particularly enjoyed the interactive games and the “For the Love of” campaign. Most participants saw themselves as responsible recreationists and were receptive to ideas for reducing their impact and caring for the places they hold dear.

This project was funded by the Government of Alberta's Public Land Trails Grant.



Membership
increased by 12%
to **734** members
from 12 sectors



81 funders
and donors



Partnerships
up **12%**
to **217**



10 people trained in
willow staking
techniques



14
new blogs



Over
27,500
views of 5 videos
on Facebook

\$503,200

of in-kind support from
167 partners and volunteers

4,934

people directly engaged,
including **1,376** youth,
through **57** events



23,000

website visits with
20,000 unique visitors



11,721

people read blogs on
our website (our Whirling
Disease blog was read over
3,105 times this year!)

3

people trained in the CABIN
stream monitoring protocol
at 1 training event



2,045 willows

1,890 shrubs

1,110 trees

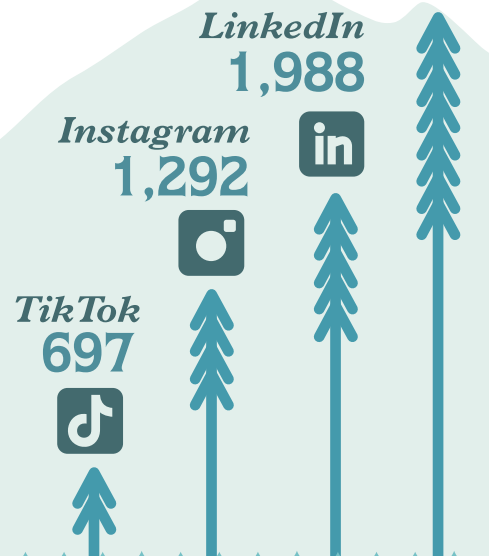
3,056 other
native plants

planted at **16** restoration events



2,031

people subscribe
to our newsletter





27

28



PHOTO CREDITS

Photo

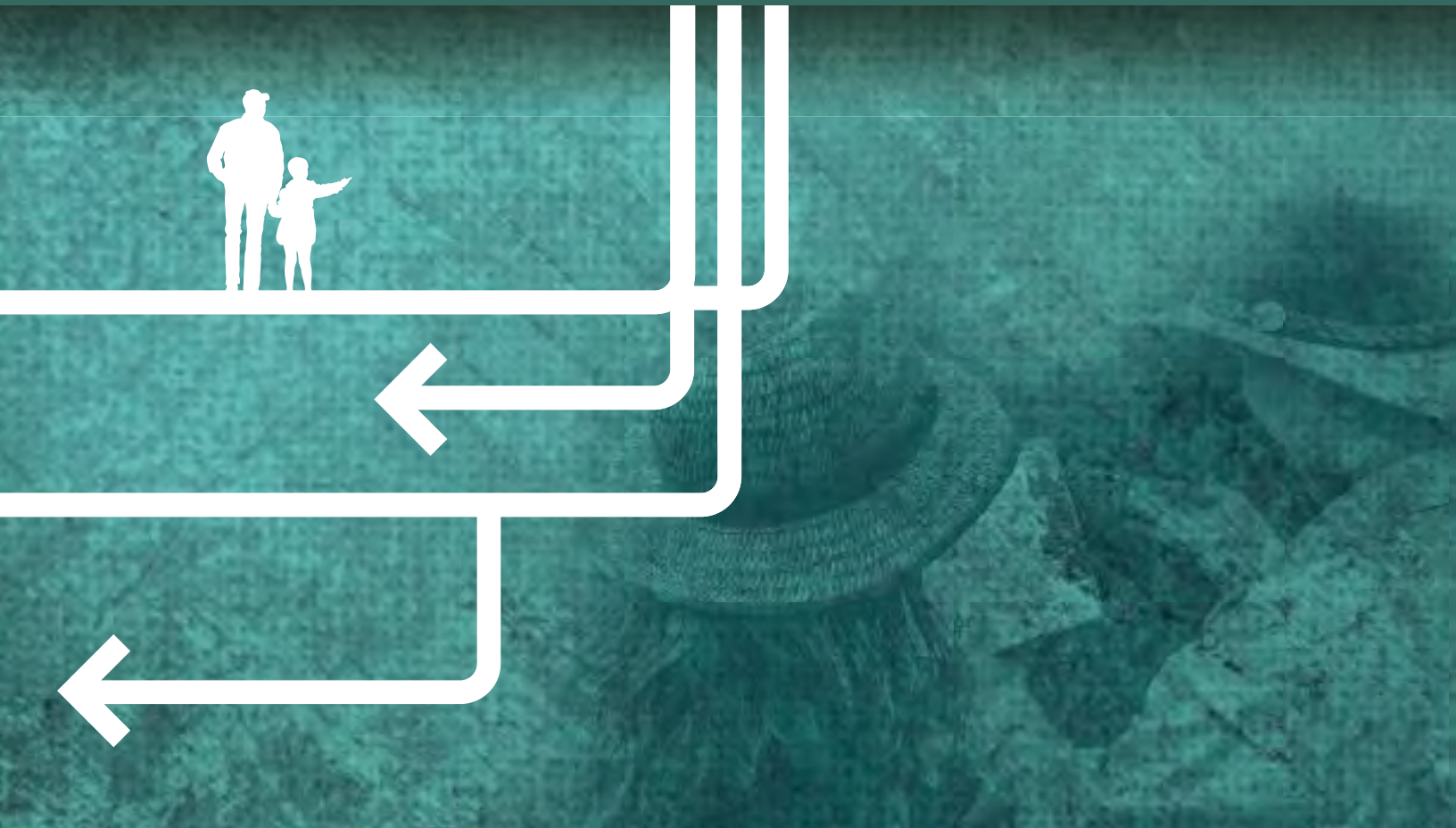
Credit

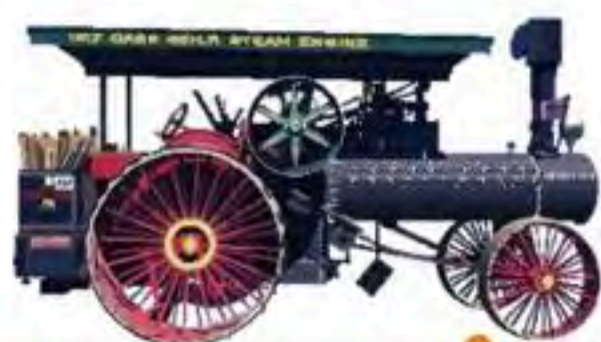
Front Cover 1	Jon Martin	15	Kallie Desruisseaux
Front Cover 2	Jon Martin	16	Rachel Morris
01	OWC	17	Sofie Forsstrom
02	OWC	18	Debra Still
03	Kallie Desruisseaux	19	Rachel Morris
04	Kallie Desruisseaux	20	Sofie Forsstrom
05	Sofie Forsstrom	21	Sofie Forsstrom
06	Sofie Forsstrom	22	Maria Albuquerque
07	Andy Hurly	23	Maria Albuquerque
08	Jon Martin	24	OWC
09	Kallie Desruisseaux	25	Maria Albuquerque
10	Kallie Desruisseaux	26	Maria Albuquerque
11	Kallie Desruisseaux	27	Rachel Morris
12	Kallie Desruisseaux	28	OWC
13	Kallie Desruisseaux	Back Cover 1	OWC
14	OWC	Back Cover 2	OWC





OLDMANWATERSHED.CA





HERITAGE Acres

Farm Museum



LIGHT UP THE FARM!

Saturday November 29
Gates open at 6:00pm
Official lighting at 7:00pm!

Let's light up
Heritage Acres Farm
Museum!

Hot Chocolate,
Christmas Carols, Fire
Pits, Wagon Rides.
Admission by Donation.

Candlelight Christmas Church Service

Friday December 05
at 7:00pm in the
Knox Presbyterian
Church.

Tea and Fellowship
to follow in the
Summerview Hall.
Please bring small
sandwiches
or treats to share.



BREAKFAST WITH SANTA

Saturday December 06
from 9:00 am - Noon in
the Summerview Hall.

Pancake Breakfast,
visit with Santa,
Santa's Workshop,
Wagon Rides.
\$5 a person/children 5
and under are Free!



AR 105508

November 13, 2025

Mr. Roland Milligan
Chief Administrative Officer
Municipal District of Pincher Creek
cao@mdpincercreek.ab.ca

Dear Mr. Milligan:

As part of our continued efforts to maintain a safe and efficient highway network, Alberta Transportation and Economic Corridors is seeking your feedback on a proposal to increase the speed limit from 110 kilometres per hour (km/h) to 120 km/h on select divided rural highways. This initiative will help rural Albertans who commute long distances each day save valuable time. A 2024 public survey indicated 58 per cent (1,203 total survey participants) of Albertans were in favour of such an increase on divided highways.

The divided highways under consideration are those under provincial jurisdiction only and exclude the low-speed portions which run through urban areas, towns, or First Nation lands. They are:

- Highway 1 from Banff to the Saskatchewan border, approximately 400 kilometres (km);
- Highway 2 between Edmonton and Calgary and south (excluding Deerfoot Trail), approximately 400 km;
- divided portions of Highway 3, approximately 80 km;
- Highway 4 from Lethbridge to the United States Border, approximately 100 km;
 - In Montana, there is a posted speed limit of 80 miles per hour (approximately 130 km/h) for the I-15.
- Highway 16 from Hinton to Lloydminster, approximately 500 km;
- Highway 63 from north of Highway 55 to Fort McMurray, and then north of Fort McMurray, approximately 270 km; and
- Highway 43 from west of Edmonton to Grande Prairie, approximately 400 km.

To broadly engage with Albertans on the topic of raising the posted speed limit on divided rural highways, we also launched a public opinion survey, available here:
www.alberta.ca/divided-highway-speed-limit-increase-survey.

Transportation and Economic Corridors recognizes your municipality may be interested in this proposal. As a valued stakeholder, I ask you to consider the proposal outlined in this letter and provide your feedback no later than December 12, 2025. I would also encourage you to complete the online survey, and/or provide a direct response by email to highwayspeedsurvey@gov.ab.ca.

.../2

Alberta's highways provide efficient connections between communities, businesses, jobs, and services. Investment in highway infrastructure creates jobs, supports long-term economic growth, and helps position our province as a place with world-class transportation networks, infrastructure, and economic corridors. All feedback received will be carefully considered and a summary of the survey and results will be shared with stakeholders following the consultation period.

Thank you for your time and thoughtful engagement on this matter.

Sincerely,

A handwritten signature in blue ink, appearing to read "Paul Smith", is positioned above the printed name.

Paul Smith
Deputy Minister



Family Violence Prevention Month

PINCHER CREEK WOMEN'S EMERGENCY SHELTER ASSOCIATION



We would like to invite you to a flag raising to
commemorate this special month.

THIS SYMBOLIC GESTURE HELPS BRING AWARENESS TO THE
ISSUE OF FAMILY VIOLENCE, HONORS SURVIVORS, AND
DEMONSTRATES OUR COMMUNITY'S COMMITMENT TO SAFETY,
RESPECT, AND SUPPORT FOR THOSE AFFECTED.

TUESDAY
25 NOV 2025
10:00 AM
@THE LIBRARY

HOT CHOCOLATE AND SNACKS WILL BE PROVIDED



Holiday Train, Reeve Lemire Invitation

From Janet Elder

Date Wed 2025-11-19 21:11

To Jessica McClelland <AdminExecAsst@mdpincercreek.ab.ca>

Attn:Reeve Rick Lemire

Dear Reeve Lemire;

As you know the Holiday Train is coming again this year to the community of Pincher Creek on December 14th at 10:45 am. The Train visits many communities to celebrate the Holidays and to help raise money, food and awareness in support of Community Food Banks. The Holiday Train brings musical entertainment which will be provided this year by the "Bare Naked Ladies". The Train is sponsored by CPKC (Canadian Pacific Kansas City Railroad).

This year a cheque will be presented to Davina Brown, the Chairperson of the Pincher Creek and District Community Food Centre Board. We would like to invite you to stand with her on stage to receive the cheque and be introduced to the audience. The event is very time limited so Davina will make brief comments and introduce yourself and Mayor Oliver (or your designates) as well as thanking the Holiday Train for their donation. Unfortunately schedule and time constraints will not allow for everyone to address the public.

We look forward to seeing you there and hope to have a great community turn out for the Holiday Train! Please feel free to contact me with any questions or concerns at 403-563-0633 and to confirm whether you will be attending the Holiday Train event.

Thank You
Janet Elder



October 24, 2025

Dear Council Members,

On behalf of the students, faculty, staff and Board of Governors of Olds College of Agriculture & Technology, please accept our sincerest congratulations on your recent election to public office. Your success reflects the trust and confidence your constituents have placed in your leadership, and we commend your willingness to serve the citizens of Alberta.

As Canada's Smart Agriculture College, Olds College is deeply committed to the economic vitality, environmental stewardship and community strength of the entire province. Our mission is centred on advancing agriculture for a better world by fostering innovation and sustainability within the agriculture sector. We recognize that strong, visionary municipal leadership is foundational to achieving these shared goals.

We understand you are embarking on a term focused on critical priorities, including regional development, infrastructure management and fostering local economic resilience. We believe our institution is a vital partner in many of these areas, particularly through our focus on:

- Skilled Workforce Development: Training the next generation of professionals in agriculture, trades, land and environmental management, and agribusiness.
- Innovation & Technology: Leveraging our 3,000-acre Smart Farm and applied research to provide real-world solutions that can benefit local industries to advance education, innovation and applied research.
- Community Partnership: Working collaboratively with local governments to support economic development and value-added investment.
- Leading Agriculture: Being a positive force and thought leader in creating bridges between rural and urban communities in Alberta.

As you define your strategic direction for the term ahead, we look forward to working closely with your municipality to explore opportunities for mutually beneficial partnerships. Whether through customized training programs, applied research projects to solve local challenges or collaborating on shared community resources, Olds College is ready to support your efforts to build strong, sustainable communities.

We wish you tremendous success in your new mandate and anticipate a productive, collaborative relationship over the coming four years.

Sincerely,

A handwritten signature in black ink, appearing to read "Debbie Thompson".

*Dr. Debbie Thompson, President & CEO
Olds College of Agriculture & Technology*

A handwritten signature in black ink, appearing to read "Al Kemmere".

*Al Kemmere, Chair
Olds College Board of Governors*



c/o Alberta Environment and Protected
Areas, Southern Region
2nd Floor, Provincial Building
200-5th Avenue South
Lethbridge, Alberta T1J 4L1

November 17, 2025

Roland Milligan
Chief Administrative Officer
MD of Pincher Creek No. 9
Box 279, 1037 Herron Avenue
Pincher Creek, AB T0K 1W0

RE: State of the Prairie – MD of Pincher Creek

Dear Roland Milligan,

On behalf of the *State of the Prairie Committee* of the *Alberta Prairie Conservation Forum*, I am writing to share our recent findings and recommendations regarding the state of native cover in southern Alberta's Grassland and Parkland Natural Regions and specifically in the MD of Pincher Creek.

Native prairie in Alberta is vital for biodiversity, wildlife habitat, grazing, cultural heritage, and essential ecosystem services. However, it faces mounting threats from land-use changes. According to the latest *Plowprint Report* from the World Wildlife Fund, an average of 2.6 million acres of grassland is converted to cropland annually across the U.S. and Canadian Great Plains. Effective conservation efforts are hindered by inconsistent data from multiple sources, making it difficult to track and protect these landscapes. To address this challenge, the Alberta Prairie Conservation Forum, in collaboration with government agencies and experts, is working to standardize land cover assessments—ensuring more informed decision-making and stronger conservation outcomes.

The *State of the Prairie Supplemental Data – Technical Report (2025)* evaluated native cover in Alberta's Grassland and Parkland Natural Regions by analyzing data from Agriculture and Agri-Foods Canada from 1990, 2000, 2010, and 2020. *Table 1: Native Vegetation Cover in the MD of Pincher Creek* displays these changes for your own area, a trend that has seen the reduction of 4,295 ha (10,613 ac) of native prairie in the last 30 years. We hope that this expanded approach to our findings offer you a more comprehensive view of landscape changes over time and lead to support of ongoing conservation, management, and stewardship efforts to protect Alberta's native prairie.

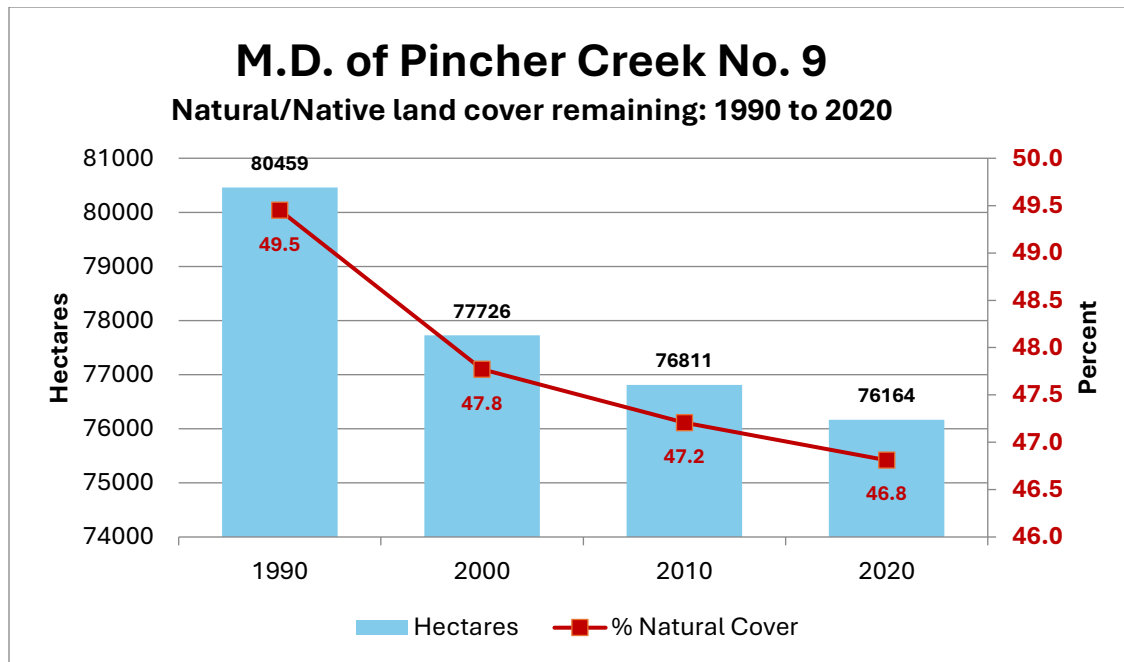


Table 1: Native Vegetation Cover in the MD of Pincher Creek.

For your interest, we have included a digital copy of the latest State of the Prairie Technical Report. This report and the first iteration of the report can be found on the PCF website at: <https://albertapcf.org/state-of-the-prairie>. We would appreciate your consideration of this report and welcome the opportunity to further discuss its findings and recommendations with you and other stakeholders. We remain committed to supporting efforts that inform effective and sustainable conservation strategies for the prairies.

Thank you for your attention to this important matter. We look forward to your response and to potential future collaboration.

Sincerely,

Alvin First Rider

Chair, Alberta Prairie Conservation Forum
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November 12, 2025

Reeve Rick Lemire and Council
Municipal District of Pincher Creek
1037 Herron Avenue
Box 279
Pincher Creek, AB T0K 1W0

Dear Reeve Lemire and Council:

RE: Municipal Support for Museums in Alberta

On behalf of the over 500 members of the Alberta Museums Association (AMA), it gives me great pleasure to congratulate you on your recent election as representatives for the people of Municipal District of Pincher Creek.

The AMA leads, facilitates, and supports the province's museums through multifaceted programs and services, including advisory resources, professional development opportunities, award-winning publications, and a grants program. As an advocate for the museum community, the AMA champions our membership's commitment to creating innovative, sustainable, and engaging opportunities for life-long learning and celebration of Alberta's heritage. This work ensures that Alberta's museums are leading contributors to the social, cultural, and economic fabric of our province.

As representatives for the Municipal District of Pincher Creek, I encourage you to continue and strengthen your support for the museums in your municipality, including the Heritage Acres Museum. This museum is among the many participants in the AMA's Recognized Museum Program, an accreditation program for museums in Alberta that ensures proper stewardship of our province's collections and a quality visiting experience for all Canadians.

I wanted to share that in recent national surveys conducted for the *Reconsidering Museums* project (reconsideringmuseums.ca) we learned that members of the public strongly value local museums. 74% of Canadians agreed that local museums bring value to their community, and 70% agreed that local museums provide a sense of community. Your support for museums comes in various forms, but did you know Alberta museums receive the highest proportion of their funding from local governments, at 30%¹? Local governments in Alberta are integral partners in the preservation of our unique heritage and culture, and we appreciate your contribution.

We hope you will endeavour to support and enhance the vital role of museums in Municipal District of Pincher Creek, and in the excellent quality of life in Alberta. Please feel free to contact me at 780.424.2626 ext. 1 or jforsyth@museums.ab.ca to discuss how we can best work towards engaged, thriving, and inclusive museums at the heart of Alberta's communities.

Sincerely,

Jennifer Forsyth
Executive Director / CEO
Alberta Museums Association

¹ Government of Canada Survey of Heritage Institutions: 2021 Report, Department of Canadian Heritage



MUSEUMS MATTER TO CANADIANS

We value museums because they make sense of the world around us. They collect our tangible and intangible heritage and invite us to share in the many stories they help tell. Their collections broaden, inspire, and facilitate a shift in our thinking, but the most important work of museums is in collecting perspectives: in showing us how our stories are told.

3 in 4 Canadians think museums are a very important part of Canadian society.

We heard from Canadians across the country that they value and trust museums, and think they are an important part of Canadian society.

ACCESS:

Canadians know about and visit museums, feel welcome in them, and recognize them as spaces for reflection, learning, and dialogue. They value museums even if they do not visit them regularly. Museums are seen as accessible and inclusive spaces, where people can go to see themselves reflected in exhibits, collections, and programs.

94%

agree that museums
make them feel welcome
and provide what
they need
for their visits

88%

agree that the
museum
is a safe place

76%

agree that museums
give people a sense
of belonging and
membership in a
community

Our national identity is changing. As Canada becomes more diverse, it is important to have accessible, inclusive, and welcoming public spaces where Canadians can see themselves in the stories that we tell about our country.

AUTHORITY:

Canadians continue to trust museums and to consider them a credible source of information. They value museums for their role in preservation and learning. Canadians want museums to continue to tell the truth, but to also embrace more diverse types of expertise, including community knowledge and lived experience.

95%

agree that the museum
is a place to preserve
and care for art and
objects, and to tell
their stories

95%

agree that the museum
is a place to
learn and
be inspired

80%

agree that museums
are a highly credible
source of information,
above daily
newspapers and
television

While trust in public institutions is decreasing, museums continue to be seen as trustworthy by Canadians. In an age of misinformation, it is important to have credible institutions that can help us understand ourselves and our place in the world.